



## NEWS: EUROPE

# EU looks into German pay-TV deal

By Emma Tucker in Brussels and Frederick Stidemann in Berlin

Plans for a pay-TV alliance between the German media groups Kirch and Bertelsmann plus Deutsche Telekom are certain to face tough scrutiny after the European Union's competition commissioner confirmed yesterday he would open a full anti-trust investigation into the deal.

"We will be moving into a second-stage investigation," said Karel Van Miert. "I

think that was fairly clear from the outset."

The extended probe, expected to be announced formally over the next few weeks, will give the parties four months to suggest alterations to their plan to satisfy the Brussels regulators.

The process is likely to be particularly tense, as less than four years ago Mr Van Miert took the rare step of blocking a joint venture involving the same companies. This was on the grounds that it would have created or reinforced a domi-

nant position in three separate markets - pay television broadcasting, technological services associated with pay-TV and the market for cable network services.

This time, the companies say they have devised a formula for an open technological platform to which other parties would have access. The platform would be administered and operated by Deutsche Telekom, though using technology owned by the three companies.

Germany's cartel office

has written to Brussels claiming that this arrangement still poses a threat to competition.

It warns of the threat of market dominance that arises from plans by CLT-ufa (in which Bertelsmann has a 40 per cent stake) to acquire stakes in Beta Research and Beta Digital, Kirch subsidiaries.

These, respectively, own the German licences to digital decoding technology and run a digital television broadcasting centre. In a separate agreement, the companies then plan to sell a

stake in Beta Research to Deutsche Telekom.

Mr Van Miert also confirmed that both of the recently announced global accountancy mergers involving Price Waterhouse and Coopers & Lybrand, and KPMG and Ernst & Young would face a full investigation by Brussels, adding that the two would be investigated "in parallel".

He also hinted that a potential case against Microsoft over contracts signed by the company with internet service providers in Europe

## NEWS DIGEST

## Havel re-elected as president

Vaclav Havel, the Czech president, won re-election in the second ballot of presidential elections last night.

Mr Havel failed to muster the necessary absolute majority of all members of both houses of parliament in the first round yesterday. But in the second round, requiring a simple majority of those voting, he polled 99 votes in the 200-member lower house and 47 in the 81-member upper house the Senate, as the only candidate. Two candidates backed by the Communist party and the ultra-right Republican party did not gain enough support in the first vote leaving Mr Havel to advance to the second round unopposed.

Or Mr Havel's failure to win an absolute majority in the first ballot, Petr Pithart, chairman of the Senate, said: "I think some members of parliament may have voted for me." Readers, Prague

## ■ POLAND AND EUROPE

### Spain offers advice on EU

Spain supports Poland's integration into Nato and the European Union, and will share the experience gained in its own accession process despite earlier disputes on trade issues, government leaders said yesterday.

Poland's prime minister, Jerzy Buzek, and his Spanish counterpart, José María Aznar, signed a joint declaration on Spain's support and on intensifying political and economic ties. Spain, which joined the common European structures in 1986, will make its access procedure available to Poland through regular meetings on integration among experts and officials, the declaration said. The government heads and foreign ministers are also to hold annual meetings and consultations.

Spain threatened last year to block Poland's EU negotiations as a way of applying pressure for a lower import tax on Spanish fruit in Poland. Earlier this year Spain also protested against the lowering of import duty on Polish steel sold to the EU.

Mr Aznar assured Mr Buzek he expected no difficulty in getting approval for Poland's Nato membership in the Spanish parliament.

AP, Warsaw

## ■ GERMAN ECONOMY

### Asia worry for GDP target

German gross domestic product should expand by 2.5-3 per cent this year unless the financial crisis in south-east Asia deepens, the economy ministry said.

In a summary of its monthly report on the economy, the ministry said the target should be achieved as long as "the crisis in Asia does not deepen and does not spill over to other nations and regions".

It noted, for instance, that while German exports to the region account for 6 per cent of total exports, other countries that Germany trades with may export more to south-east Asia. Imports from the region, which have become cheaper as a result of the crisis, will also increase to Germany and the countries it trades with, the ministry said.

Apart from the possibility that German goods may be pushed out of other markets, the ministry said a decline in exports to Asia from Germany's trading partners may in turn affect German exports, "especially if the situation leads to a decline in economic growth". AFX, Bonn

## Twist to French nuclear logic

French policymaking does not always proceed with the Cartesian logic that administrators would like us to think it does. Take nuclear policy, for instance.

The prime minister, Lionel Jospin, confirmed in a speech last June that the 11-year-old Superphénix nuclear reactor, the largest fast reactor ever built, was to be shut down. This was in keeping with a Socialist party election campaign pledge.

Mr Jospin justified the decision by saying that the nuclear industry should not "pursue projects which are excessively costly and have very uncertain prospects of success".

What the prime minister did not say was that France's other fast reactor - the older and smaller Phénix - was to be reopened after a break of three years. Yet this is what the government now seems to be on the verge of announcing.

The official explanation for this apparently contradictory position is that a tool is needed to conduct experiments that will help France to decide in 2006 how best to dispose of the waste from its extensive network of nuclear reactors. These generate about three-quarters of the country's electricity.

Some of these experiments can be conducted only in a fast reactor. With the government committed to closing the giant 1,200MW Superphénix, it follows that the reopening of Phénix, much smaller at 250MW and located at Marcoule in southern France, was necessary.

The initial attraction of such reactors was that they were capable, in theory, of "breeding" enough plutonium to supply their own fuel. But there is no reason why the technology should not be used instead to destroy plutonium - as well as other harmful byproducts of the nuclear industry known as higher actinides. It is this capability that the experiments will be designed to test.

It is almost certain that a decision to restart Phénix, which is about 25 years old and has in the past experienced significant technical problems, would be unpopular with France's environmental movement. This remains low-key by the standards of many other European countries, but has shown signs of gathering momentum.

From a technical viewpoint, however, it could be argued that Phénix is a better installation in which to carry out the experiments envisaged, since it is smaller and more flexible.

**David Owen**

## France agonises over unruly young

### Growing urban violence is sharpening political rivalries

The burning of dozens of cars in French cities over the New Year has touched off a bout of national agonising over juvenile delinquency and urban violence.

The spectacle of more than 60 cars destroyed in Strasbourg alone, coming after attacks on bus and train drivers in troubled areas of other large cities last year, raises important questions about French urban policy.

It has also sharpened political rivalries. Jacques Chirac, the Gaullist president, keen to re-establish a commanding role for himself after his party's election defeat last year, swiftly took the initiative by convening a meeting of a dozen mayors at the Elysée Palace last week to debate the topic.

He let it be widely known that the discussions had run for over four hours.

Not to be outdone, Jean-Pierre Chevènement, the Socialist interior minister, Martine Aubry, employment minister, Elisabeth Guigou, justice minister, and Alain Richard, defence minister, jointly addressed more than 300 mayors in Paris last Monday. They unveiled their "local security pacts" designed to improve efforts to calm urban tensions.

To some, including the leading daily paper Libération, the extent of the violence has been exaggerated and even partly provoked by the media, especially the presence of television. Equally, there is little doubt

that films such as *La Haine* have focused on the negative aspects of life in French inner cities.

Mr Chevènement emphasised on Monday that, according to his figures, delinquency had declined by 1.86 per cent during 1997.

Besides, urban violence was certainly not unknown in the US, the UK or other industrialised nations.

But troubled French urban areas do have some distinctive characteristics. Most are not "inner city" districts at all, but rather *banlieues* or suburbs, far more cut off than in other countries. The huge, dehumanising concrete towers of the "mushroom cities" built in the 1960s and 1970s around large metropolitan centres have long suffered from isolation.

Limited transport links, a concentration of low-income apartments and a gradual departure of shops and other municipal facilities have also led to a growing concentration of immigrants and unemployed people. Social problems have accumulated in consequence.

Some French suburbs report rates of joblessness several times higher than the national level, which is at a near-record high. It is little surprise that Islamic associations, among the few to remain in such areas, have gathered growing support from the young.

While one of the principal demands of local residents is greater security and a strong police presence, some critics

argue that few officers live locally or are trained in community relations.

Confrontations with the young who live in these districts are common, and a handful of housing estates have become "no-go" areas.

But the situation is not so clear-cut. The prosecutions of those involved in the Strasbourg rioting show that many culprits came from relatively well-off families.

There were even some suspicions that car owners themselves may have taken advantage of the confusion to destroy their vehicles for the insurance money.

More broadly, there is cross-party agreement among urban mayors that measures to increase employment opportunities are at the centre of any

meaningful policy.

All those who talked to Mr Chirac last week, ranging from Communists to those on the political right, support Ms Aubry's initiative to create 350,000 state-supported jobs, targeted at the young unemployed.

Views are more split on ways to deal with delinquency. Some on the right have talked about imposing fines or reducing the welfare benefits of parents who do not effectively control their children. Even some mayors on the left have supported calls for curfews for the young.

Ms Aubry has called for the creation of a separate urban affairs minister to work with her. While absent from Mr Jospin's cabinet, such a figure appeared in

many previous governments in the 1980s and 1990s.

What is certain, and most feared by France's mainstream politicians, is that the recent discussions about urban violence will serve only to inflame public concern about safety, and play into the hands of the extreme right-wing National Front party.

The party, led by Jean-Marie Le Pen, achieved a near-record 15 per cent in the general election race last year, and his rivals worry that the latest polemic will increase support for the Front ahead of regional elections in March - particularly since one of the regions that most supported the National Front was Strasbourg.

Andrew Jack

### Italian parliament rejects move to hold former minister

## Rome off the hook over arrest

By James Blitz in Rome

The Italian parliament voted last night not to proceed with the arrest of Cesare Previti, the former defence minister in Silvio Berlusconi's 1994 government, who is facing corruption charges.

In a move that defuses a potentially serious crisis for Romano Prodi's government, the chamber of deputies voted by 341 votes to 248 not to proceed with the immediate arrest of Mr Previti as requested by Milan magistrates.

The decision not to ratify the arrest does not rule out Mr Previti standing trial at some later date for his alleged participation in the bribery of a group of judges who ruled on 1993-94 case

involving the Italian merchant bank IMI and the SIR chemicals company. Mr Previti has repeatedly denied the allegations.

But a decision to incarcerate Mr Previti now - on the grounds that he might have tampered with evidence pending trial - would have triggered immediate retaliation from the political centre-right. This was the prospect that threatened to wreck Italy's programme of constitutional reform.

The figures in yesterday's vote suggested that most deputies in the centre-left ruling coalition and its communist allies had voted in favour of arrest. But members of the centrist Italian Popular party within the coalition had indicated they

would join the centre-right opposition bloc in voting against, while the regionalist Northern League party also appeared to have voted against arrest at the last minute.

Yesterday's vote was taken shortly before Helmut Kohl, the German chancellor, arrived in Rome for a short and informal visit during which he was expected to give encouraging words to Mr Prodi, the prime minister, over Italy's bid to enter the single European currency.

With the Italian government appearing quietly satisfied after European Union finance ministers endorsed the country's budget plans for 1998 on Monday, Mr Kohl and Mr Prodi were expected

to hold talks on a wide range of subjects, including Emu, the Kurdish refugee crisis and the possibility of EU enlargement to the east.

Mr Prodi's office has made it repeatedly clear in recent days that the chancellor's visit would not be accompanied by a firm commitment over whether Italy would qualify for monetary union. This would be left to a critical EU summit in May.

But the nature of the visit seemed set to launch a warmer relationship between the two countries after some bitter words from German politicians in recent weeks over Italy's immigration policy and alleged laxity in allowing large numbers of Kurdish refugees into the EU.

The Belgian court has summoned Serge Dassault, chairman of Dassault Aviation, the French aircraft maker, and Willy Claes, the former secretary-general of Nato, to appear before it on September 2 to testify in a long-running corruption scandal.

The case concerns allegations that Dassault Aviation and Agusta, the Italian armaments, paid kickbacks to Belgian political parties in return for securing lucrative arms deals with the Belgian air force.

The allegations forced the resignation in 1995 of Mr Claes from the top Nato job. According to judicial officials, 10 other people, including Guy Coëme, the former Belgian defence minister, and Rafaello Tetti, former chief executive of Agusta, were also summoned on Monday.

Mr Dassault's group is alleged to have paid between \$2m and \$3m in bribes to the Flemish and Francophone socialist parties in Belgium in order to win a \$20m contract to supply electronic systems to modernise the air force jets.

The decision to award the contract to Dassault was made by Mr Claes, the former leader of the Flemish socialist party, who was then minister for economic affairs. Agusta, which received a contract in 1988 to supply 48 helicopters to the Belgian army, is suspected of paying \$85m (\$1.3m) to the Flemish party, as well as other amounts to its French-speaking sister.

Mr Dassault has denied all charges of wrongdoing but so far he has rejected moves to make him travel to Belgium. In May 1996 an international arrest warrant was served on Mr Dassault, but this was lifted last June.

### Belgian court summons Dassault chief

By Emma Tucker in Brussels

## ■ TURKISH POLITICS

### Islamists seek compromise

Turkey's Islamists have offered to ease their opposition to the coalition government of the prime minister, Mesut Yilmaz, in an effort to water down a ban on the Islam-based Welfare party, government MPs said yesterday.

"They said they would change the tactics they have used until now. That is, they won't block parliament and present motion after motion to impede the passage of laws," Ugur Aksوز, a senior member of Yilmaz's conservative Motherland party.

He said the Islamist leader, Necmettin Erbakan, made the offer to Mr Yilmaz at a meeting last Friday just before the constitutional court banned Welfare on charges of threatening the secularist constitution. The court also threw Mr Erbakan out of parliament and banned him from political leadership for five years. Reuters, Ankara

## ■ SLOVAKIAN PILOT

### Threat to kill PM claimed

The Slovak government said yesterday it had been warned of an attempt on the life of Vladimir Mečiar, the prime minister, before the end of next month.

"On Monday afternoon, the government received a telegram from a Slovak diplomatic mission abroad warning of an assassination attempt by February 25," a government spokesman, Jozef Krošlik, said. The would-be assassins were alleged to have been given DM1m (\$500,000) from someone in Slovakia, he added.

A state of air bombs, the burning of an opposition journalist's car last year and the kidnapping of President Michal Kováč's son in 1995 have made for a tense political atmosphere in Slovakia. This year Slovakia holds two crucial elections. Parliament will choose a new president on January 29. Elections for a new parliament will be held in late September. Reuters, Bratislava

## ■ BOSNIAN SERBS

### Nationalists spurn government

Bosnian Serb nationalists announced yesterday they would not recognise the new government named this week, threatening a fight for authority in the Serb-held part of Bosnia. The Serb Democratic party (SDS), still loyal to the wartime leader, Radovan Karadžić, said it did not acknowledge the government named after a stormy parliamentary meeting early last Sunday.

The SDS is the largest single party in the new Bosnian Serb parliament, but it and its allies were outvoted early Sunday by Serb moderates backed by deputies representing Moslem and Croat refugees.

The new Republika Srpska government is headed by a relative moderate, Milorad Dodik. In a boost for him, the Yugoslav government in Belgrade under President Slobodan Milošević recognised his government on Monday, apparently ending support for the nationalists to which it has long been loyal.

AFP, Prishtina

## NEWS: EUROPE

# Ukraine pays for hollow victory

Price for beating hyper-inflation is a payments arrears crisis, reports Charles Clover

**W**hen Ukraine conquered hyper-inflation three years ago, it paid a price, or rather, failed to pay it. The deficit which the government had financed with central bank credit did not go away, they merely mutated into a new problem.

"Instead of using printing presses, the government simply stopped paying some of its liabilities, and so did many commercial enterprises," said Janusz Szymer of the Harvard Institute for International Development (HIID) in Kiev.

Ukraine's "payments arrears" crisis is so severe that unpaid bills now exceed the national gross domestic product. The plague has afflicted other former Communist countries, notably Russia and Kazakhstan, but Ukraine is arguably the worst hit.

The overdue debts of the Ukrainian economy stand at a staggering \$60bn, according to detailed studies completed recently by the European Union's Tacis programme and HIID.

Most of these debts are owed between enterprises, but workers and pensioners are owed about \$3bn-\$4bn by public and private entities, an issue which has come to dominate the run-up to next March's parliamentary elections. Energy has been rationed in some areas, not

because of a shortage of energy, but because of a shortage of payment.

Meanwhile, the amount of barter in the Ukrainian economy grew to \$2bn hryvna (\$34bn) worth of transactions last year, according to the state statistics committee.

The problem is treated in some circles as a legal issue, and recommendations have been made to strengthen contracts, enforce bankruptcy laws and develop a "culture of payment". But the crux of the issue is macroeconomic rather than legal. Even if everybody wanted to pay their debts, they couldn't, because the banking system is too small.

Typically, bank assets and trade credits in a western capitalist country hover at a level between 50 per cent to 150 per cent of GDP - roughly the level of arrears in the Ukrainian economy, according to the Tacis study. Bank credit in Ukraine, along with that in other countries hard hit by arrears problems, remains at a level of 5-10 per cent of GDP.

The Tacis study notes that Ukraine's inter-enterprise payments arrears have a "circularity index" of 85 per cent; that is, only 15 per cent of the arrears are net arrears. This means that most debts are the result of uncollected credits. Most Ukrainian

enterprises, in other words, are not bankrupt, but rather insolvent.

"The non-payments crisis is absolutely a substitute for our lack of a healthy banking system," said Valentin Kulichenko, Ukraine's deputy minister for industry. Enterprises have been forced to "borrow" working capital directly from employees, pensioners and suppliers, without banks as intermediaries.

Wage and pension debts of the Ukrainian government budget, which amount to more than \$1bn, can be thought of as *ad hoc* deficit finance.

**T**he Ukrainian government in 1996 followed a fairly transparent policy of not paying this amount in salaries and pensions in order to keep its budget deficit within 3 per cent of GDP. "They tricked everyone for two years, because they had inflation under control, and everyone was looking at the cash deficit. But they were running arrears as a fiscal device," said a western economist in Kiev.

The behaviour of payments arrears in other countries tends to confirm that they are filling the vacuum left by lack of financial intermediation. Kazakhstan tried in 1994 to clear inter-enterprise debts, which

had risen to roughly one-third of GDP, with huge amounts of central bank credits. Not only did this result in four-digit inflation but, according to the national bank chairman, Uraz Dzhandosov, "within a few months of clearing our payments arrears, they rose again to the same level as before, and have stayed there ever since".

Aside from expropriating wages and pensions, the most harmful long-term aspect of relying on arrears as a form of credit is that they allow unviable enterprises to continue to function on a so-called "soft budget".

"Anybody can create an arrear, but not everybody can take out a bank loan," said Lucan Way, an expert on arrears at the World Bank. As long as a fundamental macroeconomic imbalance continues to exist, enterprises and governments will continue to rely on the wages and pensions of their employees and those of their suppliers in the same way as they used to rely on printing money to avoid reform.

"Economic stabilisation is like trying to cure the finances of a drunk, who is broke because he spends too much on drinking. You can't cure the finances until you cure the drinking," said Mr Szymer.



# Romanians braced for reform vote

By Anatol Lieven



Both houses of the Romanian parliament are due to meet today for an emergency session which could decide the fate of the government and the Romanian reform process.

Emil Constantinescu, the president, called the session to vote on the government's reform legislation, starting with a bill to speed up the privatisation process.

Other proposals cover a range of issues, including the powers of the central bank and the privatisation of state utilities.

In an address to the nation over the weekend, the president said that if parliament voted against the proposals, a vote of confidence in the government would follow automatically.

The Democratic party (PD), junior partners in the coalition government led by Mr Constantinescu's National Peasants party, has already threatened to leave the government if Victor Ciorbea, the prime minister, does not resign.

The PD says Mr Ciorbea is responsible for delays and confusion in the reform process.

Mr Constantinescu accused the PD last weekend of "medieval intrigues" and of defending the position of corrupt interest groups hostile to reform.

"This vote will show the parties' commitment or lack of commitment to the reform process," he said.

"Such votes will speak louder than political statements."

The PD, led by Senate chairman Petre Roman, Mr Constantinescu's arch-rival, appears internally divided on how to vote today. It might find it difficult to vote

against reforms it has championed.

One PD leader, Radu Berceanu, has said that the PD should bring down the government in the event of a vote of confidence.

However, some PD leaders are anxious not to cause early elections, which opinion polls suggest the party would lose disastrously. Former foreign minister Adrian Severin, a PD vice-president, has said that early elections are not a "visible solution".

There have been suggestions in the Romanian press that the PD may allow its MPs to vote independently in a vote of confidence.

Another possibility is that Mr Roman may use his position as chairman of the Senate - and therefore speaker of the joint parliamentary session - to delay the vote or block it altogether.

Under Romania's convoluted constitution, the rules for joint sessions and parliamentary votes of confidence give ample opportunity for more of the procedural confusion and delays which have plagued the Romanian reforms since they began.

# Chubais downbeat over economy

By John Thornhill  
in Moscow

Anatoly Chubais, first deputy prime minister yesterday gave an uncharacteristically sullen assessment of Russia's economic prospects, suggesting a stable middle class might not emerge before 2015.

Mr Chubais said it would take many years of rapid economic growth to raise living standards although he predicted the average wage would double to \$400 a month by 2005.

Even if Russia maintained high growth rates thereafter, it would only rank between the fifth and tenth largest economies in the world by 2015, he said. That would be 30 years after Mikhail Gorbachev, the former Soviet president, first launched his perestroika drive.

Nevertheless, Mr Chubais, who has spearheaded the government's reform efforts for the past six years, said a great deal had been accomplished in 1997 in spite of much political mud-slinging and the fallout from the financial turmoil in southeast Asia.

For the first time in eight years, Russia had registered economic growth in 1997, with gross domestic product rising by 0.4 per cent and industrial output by 1.8 per cent.

In an interview in the *Kommersant* newspaper, Mr Chubais said the government must tackle three important reforms this year. The corporate tax burden must be reduced, gas and transport tariffs should be cut, and the crisis over non-payment of bills must be resolved. If these issues were successfully resolved, the economic growth rate could rise to as much as 7 or 8 per cent a year, he predicted.

"The positive changes in the Russian economy are only noticeable to a narrow circle of specialists, because a 2-3 per cent growth rate is a very interesting subject for professional discussion but is extremely insignificant for the average person," he said.

Mr Chubais made no reference to last week's redivision of ministerial responsibilities, which many observers believed left him in a much weakened position within the government.

## The Leading Company in the Financing of Japanese Small Businesses

*"In my opinion finance is all about trust. Trust in Nichiei and in what it does can only be earned from clients, employees, and shareholders by having complete transparency in our operations. I am a great believer in absolute openness and good faith."*

### Continued High Growth and Profitability through Differentiation

While the large banks have their severe bad loan problems and the weaker institutions have been starting to go to the wall, there is one outstanding, but little-known, finance company that is going from strength to strength. It is the leading company in lending to small businesses: Nichiei.

As of the end of March 1997, the total balance of lending was ¥434.1bn up 34.9% pa for the last ten years on average. Over the same ten years operating revenues have grown by an average of 33.4% pa. The year to March 1997 was the 14th year of uninterrupted revenue and profits growth. Return on equity, ROE, for the year was 21.4% and one of the best results of any publicly listed company in Japan.

The story behind these figures is the story of Nichiei: one of the few true venture businesses in Japan and the pioneer of satisfying the short-term working capital requirements of small businesses — requirements that the large banks have been unable to satisfy.

The Japanese financial community is currently facing a process of liberalisation, Japan's Big Bang, and the fallout of that is already being seen. Nichiei has built a niche market in small business finance and avoided any involvement in the excesses of the 1980's credit bubble. Nichiei can look at the Big Bang process with confidence and the expectation of growing business opportunities.

### Credit Famine and Credit Feast

Nichiei was incorporated by the current President, Kazuo Matsuda, in 1970. Mr Matsuda had originally worked at two banks for a period of 18 years, before starting his own money lending firm in 1964 when he was 43. That was the beginning of the Nichiei of today.

Mr Matsuda talking about that time says, "While I was working at the two banks, I thought that the banks had got smaller businesses wrong. Bank management would only think about security and protecting the interests of the depositors. Smaller businesses had to meet unrealistic collateral conditions.

The banks were simply incapable of showing the required flexibility. This was the beginning of the Japanese non-bank

banks. Mr Matsuda with his banking experience was ideally placed to understand the business opportunity presented.

"When I was operating on my own in the early years that was when I really learnt the tricks of the trade." On his own for the first time, Mr Matsuda started to discount commercial notes — a kind of small business bill of exchange widely used in Japan. The problem was raising the funds: there was a continued funds famine for smaller companies and Mr Matsuda was in that bind himself too. It was particularly bad because the banks always had the ready-made excuse that there was no point in their lending to a direct competitor.

Not deterred, Mr Matsuda looked for other sources of funds and hit on the idea of taking small loans from the private savings of small business owners in his native city of Kyoto. "The key was getting access to funds and I wheeled the money out of an ever widening circle of acquaintances. The circumstances meant that I could not afford to have any defaults. That is the origin of the credit control system at the base of Nichiei's success."

Then there was the 1973 oil crisis and a sudden downturn in the economy: the credit famine became a credit feast with the large banks seeking outlets for their excess funds. The banks and the other institutions which had ignored the smaller companies suddenly changed their stance and became active lenders.

"One moment the banks were not interested in discounting notes and the next moment they could not stuff enough notes into their vaults. The credit feast was an even worse time for Nichiei than the credit famine. We had 20 branches at that time throughout the country and were seriously thinking of a restructuring as the flow of business started to dry up. Things were really very bad." That was when Mr Matsuda hit on the novel idea of lending on promissory notes. "In retrospect, it was going through famine and feast in quick succession that made the company — but I would not want to go through the experience again."

**Wide and Shallow**  
A Japanese promissory note is a negotiable instrument representing the promise by the issuer to pay a given amount on a fixed date. These notes have a long

history in Japan, are widely used, and are strictly regulated by law and established commercial practice. Promissory notes are acceptable to holders because 1. the note is payable at a bank where the issuer maintains an account and is in good standing,

2. the note is presentable at the holder's bank on the due date and then is subject to settlement through the interbank system and the note clearing house, and 3. the issuer of a note that does not settle is subject to draconian sanctions and has every encouragement to ensure prompt and full settlement.

Credit control is further enhanced by the Nichiei "wide and shallow" principle of lending small amounts to a large customer base. Thus there is a ceiling on lending to any one client of ¥13m and a ceiling on the term of any one lending of six months. In fact of the ¥434.1bn of lending at end-March 1997 the average sum lent was ¥6.4m and 35.5% was due within one month and 36.0% due within two to three months.

Why did not Nichiei follow the herd of non-bank banks into property lending and massive loan expansion during the 1980's? "In the early days we did get involved in property lending, but quite frankly the type of personal guarantee and the appalling repayment performance very quickly convinced us that it was not an area for our company at all. From the very beginning we have always tried to do things differently: we were the first to introduce the idea of organising systematic direct salesmen visits to potential customers for the old note discounting business. So we naturally decided to take the low road of small business finance and avoided taking the high road of property lending."

### Transparency of Operations

Nichiei established a 100% owned subsidiary, NSHC, in 1991. The function of NSHC is to provide guarantees for the loans on notes and to recover loans in default on a stand-alone basis. Nichiei is the only company in small business finance to have adopted this approach and this is another important differentiation leading to greater transparency in operations.

Being unsecured lending, the note loan is guaranteed by an individual and by NSHC which takes a guarantee fee of 2.0% of the amount of the loan irrespective of the term. In the event of default, NSHC makes payment

under its guarantee obligations to Nichiei, the note is endorsed over to NSHC, and NSHC is responsible for recovery.

"What struck me was that the banks had loan guarantee providers within their group, but the companies in money lending did not. If a subsidiary company, such as NSHC, is already going to provide a guarantee, it makes it psychologically much easier for an individual to offer a personal guarantee on top and then for the client to borrow too. A further objective is that loans in default get isolated from the general loan book of Nichiei. They get segregated on the loan book of NSHC. NSHC is then clearly responsible for settling the loan and loan recovery. NSHC has proven itself able to operate at a profit out of the guarantee fee and loans recovered. Nichiei and NSHC personnel concentrate on their know how in their own specific specialties."

The consolidated accounts for the year to March 1997 show unrecoverable loans running at 3.4% of the total loan book and over the last five years the rate has not exceeded 4.0%. "In my opinion finance is all about trust. Trust in Nichiei and in what it does can only be earned from clients, employees, and shareholders by having complete transparency in our operations. I am a great believer in absolute openness and good faith. The establishment of NSHC must be seen in that light and NSHC plays a vital role in the Nichiei group."

### Management Succession

Kazuo Matsuda has reached the age of 75. Investors who have always considered that he is Mr Nichiei are naturally concerned about management succession. Mr Matsuda is not the type of man to duck the issue. "My responsibility is to ensure a successful handover to the next generation. My son, Ryuchi Matsuda is aged 45 and is the Executive Managing Director of the company and he is being groomed as my successor. Everything is in hand. He has a more logical way of looking at things than me and is a tough manager. I could hand over at any time now, but personally I would like to keep in harness for another 10 years or so."

**Marketing Clout**  
What is important for the small business owner is the speed and ease of availability of funds. Nichiei makes a credit decision in 24 hours while the same decision takes a bank several weeks. Clients feel more comfortable with Nichiei.

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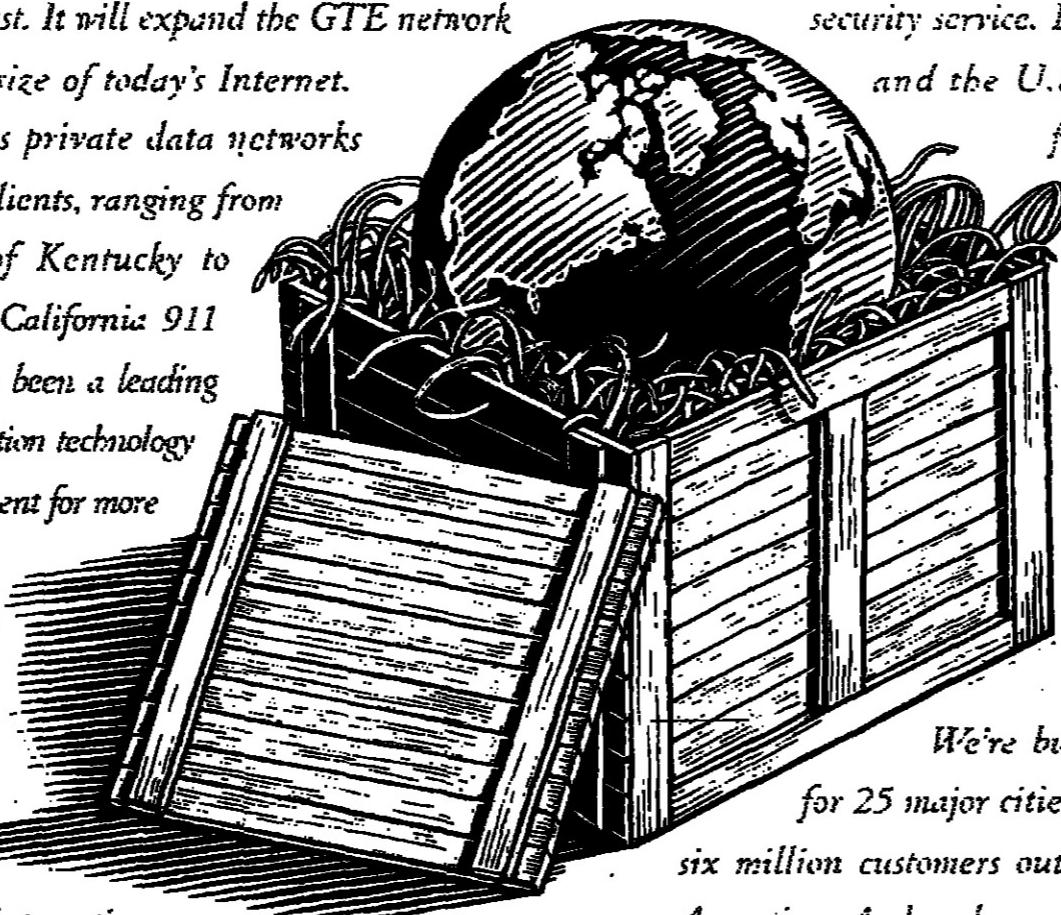
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# Banks put squeeze on HK companies

John Riddings and Louise Lucas on pressures arising from the 'Japan premium'

Hong Kong companies are facing a credit squeeze as banks in the territory take a defensive stance in the regional financial crisis and economic downturn, according to corporate executives.

Credit constraints are being increased by Japanese banks' moves to curb loan growth. Japanese banks are the biggest foreign lenders in the territory but have seen profit margins erode as they are forced to pay a premium for funds in the interbank lending market.

"All banks are reviewing their exposures," said the finance director of one blue-chip company. "It is getting tight. If a bank reduces credit or refuses a new loan, it is hard to find a replacement."

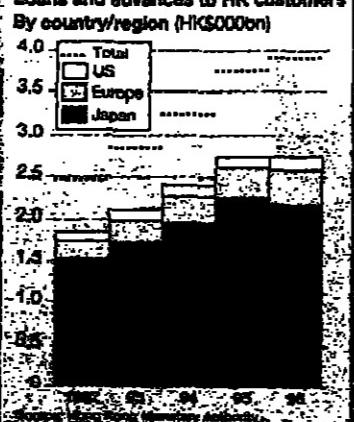
For many Hong Kong companies under pressure from falling demand and rising interest rates, tighter credit increases the risk of failure.

Though Peregrine, the investment bank, collapsed because of problems overseas, it was unable to secure bridging funds from banks in the territory. Several fashion and retail companies have been placed under credit review by their banks.

## Hong Kong's tight money

**Loans and advances to HK customers**

By country/region (HK\$100m)



"They are just the high-profile names, but the pressure is winding up across the corporate sector," said the senior manager of one European bank in Hong Kong. He cited retailers and trading companies exposed to troubled regional economies as the biggest worry.

In addition to the heightened risk of default in Hong Kong, Japanese banks are

facing their own pressures to tighten lending in the territory. "Because of the Japan premium we make a loss on lending, so it's a pretty difficult situation," said Koji Tasaka of Sumitomo Bank in Hong Kong.

With concerns over the financial standing of Japanese financial institutions, Japanese banks are having to pay a premium of more

than 80 per cent above other borrowers in the interbank market. "The Japan premium is eating away all our spread," says the Hong Kong general manager of one of Japan's biggest banks.

Japanese banks are also trying to cut their asset base to meet Bank for International Settlements capital adequacy ratios. "Our assets are being squeezed and some

of us have to reduce our loans," says one Japanese executive. Sumitomo, Fuji and Sanwa are among those thought to be reducing assets in Hong Kong. Mr Tasaka at Sumitomo says the bank is rolling over loans case-by-case and only lending to good customers.

With total loans from Japanese banks in Hong Kong exceeding HK\$2,000bn

(US\$258bn) last year, retrenchment has significant implications for corporate liquidity in Hong Kong. The problem is worsened by a tightening in funds from other sources.

On Monday, regulators ordered members of Capital Asia group, a diversified property-to-securities group, not to conduct new securities, futures and foreign exchange business because of debt exposure to C.A. Pacific Finance, an associate company.

The US credit rating agency cited concerns about the potential for prolonged weakness in Hong Kong's office and retail property sectors. "Such weakness," said Moody's, "combined with other factors specific to each of the issuers, could impair the operating and financial strengths of the companies."

The higher costs of borrowing are also evident in the secondary debt market, where interest rates for Hong Kong companies have widened. Hutchinson Whampoa's Yankee bond, a benchmark blue-chip issue, trades at more than 250 basis points above US treasury bonds.

Japan's Fair Trade Commission orders halt to anti-competitive practices

# Sony warned on PlayStation prices

By Michiyo Nakamoto in Tokyo

Japan's Fair Trade Commission yesterday warned Sony Computer Entertainment (SCE), maker of the popular PlayStation, to halt anti-competitive practices aimed at maintaining prices of PlayStation games machines and software in the Japanese market.

The JFTC claims that SCE, a unit of Sony, infringed Japan's anti-monopoly laws by fixing the retail price of PlayStation software and prohibiting the sale of used software.

SCE denied that it had fixed prices and that it was confident it had not.

The JFTC noted that SCE sets

infringed Japan's anti-monopoly law. SCE also said it would not accept the JFTC's order.

The JFTC move follows nearly a year of investigation into the company and highlights Sony's dominant position in Japan's video games market.

Sony's PlayStation has sold a million units in the domestic market, compared with 5.2m for Sega's Saturn and 2.4m for Nintendo's Nintendo64. The PlayStation's success has given it tremendous power in the market, analysts said.

The JFTC noted that SCE sets

retail prices for software it has developed and negotiates retail prices for those that third parties have developed. SCE requires retailers to maintain the retail price and not to sell used software, the JFTC points out. SCE also conducts checks on retailers.

The charges are an embarrassment for Sony, which has been credited with building up an impressive video games business and taking on the industry giants, Nintendo and Sega.

Consumers are likely to benefit from the JFTC order, which could enable retailers to establish prices

freely and lead to the development of a secondary market, notes Hiroshi Sawabe, industry analyst at Nikko Research Centre in Tokyo.

"Sony will have to be very careful about how it deals with its software inventories," says Masashi Kubota, industry analyst at ING Barings in Tokyo. The company's strategy of making it relatively easy for third-party developers to develop software for the PlayStation meant there was a lot of poor-quality software on the market, which retailers could start bundling with the hardware itself, resulting in software and hardware price falls, analysts said.

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# US presses for further stimulus

By Gillian Tett in Tokyo

The US yesterday urged Japan to take more steps to support its economy, which according to a Bank of Japan report is now effectively "stagnant".

Thomas Foley, the recently appointed US ambassador to Japan, called on the government to give "consideration" to the need for new stimulus steps. His comments reflect growing unease among Japan's main trading partners that any downturn in Japan could further fuel Asia's financial crisis.

Yasuo Matsushita, governor of the central bank said in the bank's latest monthly report: "Weak domestic demand has had a negative impact on production and incomes... more cautious corporate and consumer sentiment is having a big effect on Japan's real economy as a whole."

These comments are likely to increase the pressure on

additional stimulus measures.

Last month he announced Y2,000bn (\$15.5bn) of income tax cuts and a proposed Y30,000bn support package for the ailing banks. However, opposition parties have warned that the Y2,000bn tax cuts will be insufficient to ward off the risk of recession. In recent days officials from the US and European Union have stepped up discreet pressure on the Japanese government to consider taking additional stimulus steps.

Mr Hashimoto has recently hinted he might unveil additional measures later in the spring if the economy deteriorates further. But though these hints have boosted the stock market more than 11 per cent in the last week, he has not made any firm pledges yet.

Mr Foley yesterday refrained from calling for specific new tax cuts.

# Finance ministry faces reduction in powers

By Gillian Tett

Ryujiro Hashimoto, Japan's prime minister, yesterday pledged to strip the Ministry of Finance of most of its responsibility for domestic financial markets, confirming what has been widely expected as the country deregulates its financial sector.

The announcement is a humiliating blow for the ministry, whose mandarins were once seen to have almost omnipotent control over the world's second largest economy. It follows months of political debate about the fate of the ministry.

It had been widely criticised for its role in the 1980s property "bubble", which paved the way for Japan's current economic difficulties. The ministry has also been embarrassed by the arrest of ex-employees in a widening corporate corruption scandal.

Some politicians have

demanded the complete dismantling of the ministry as part of a broader plan to streamline the government. Until now, these plans have been fiercely resisted by some LDP members. However, Ryujiro Hashimoto, Japan's prime minister, yesterday said a compromise had been agreed. The ministry's powers will be transferred to a body called the Finance Agency, which will be established next summer. The LDP backed away from stipulating any timetable for the change, but some observers suspect that bureaucratic opposition may water it down.

The compromise would remove ultimate control over domestic financial markets from the ministry, unless a severe crisis occurred, according to an LDP policy plan.

The ministry's banking, securities and insurance bureaux will be merged and their staff cut by around two-thirds to fewer than 100. About 300 of the 2,000 ministry staff will move permanently to the new Finance Agency, which will have ultimate control of financial regulation and policy.

The changes will still leave the ministry with responsibility for economic policy, currency markets and international financial relations.

# Taiwanese visit to Jakarta irks China

By Laura Tyson in Taipei

The arrival of Taiwan's premier, Vincent Siew, in Indonesia on another "secret" trip for talks with President Suharto on Asia's financial crisis yesterday provoked strong condemnation from Beijing.

China says Taiwan, which has been largely unaffected by the Asian financial crisis, is taking advantage of the region's economic difficulties to spread its influence.

Taiwan has been wooing troubled neighbours with its economic clout. A week ago Mr Siew made a surprise visit to the Philippines, where he met President

cides with the mission's visit. Taipei has no official tie with any of the south-east Asian countries, all of which recognise Beijing.

"Activities by the Taiwan authorities are unpopular and doomed to failure," said Shen Guofang, China's foreign ministry spokesman. "We are resolutely opposed to any form of official contacts with Taiwan by countries having diplomatic relations with China," he said.

China is still smarting over Taiwan Vice President Lien Chan's New Year visit to Singapore - one of Beijing's closest friends in the region - and the rare stopovers in Taiwan by the Sin-

gaporean and Malaysian prime ministers.

Beijing's condemnation coincides with Taiwan's rejection yesterday of its offer to open "unconditional" political talks with the island. Taipei said the two sides should return to the technical negotiations started in June 1985.

"We hope the two sides can start formal political talks as soon as possible," said Mr Shen. He said there were no pre-conditions to the talks but insisted that both sides must agree that there is only one China.

Shiu Kesheng, vice chairman of Taipei's Mainland Affairs Council, dismissed the appeal: "The so-called one-China principle itself is a pre-condition."

Beijing has always insisted talks be conditional on Taiwan accepting its "one China" principle - that the only China is the communist People's Republic and that Taiwan is part of it. Taipei maintains China has been divided into two sovereign entities represented by the People's Republic on the mainland and the exiled Republic of China on Taiwan since civil war ended in 1949.

China cut off the earlier cross-strait dialogue in June 1986, angered by a visit by Taiwan's president, Lee Teng-hui, to the US.

# Sri Lanka stands by policy on rupee

By Mark Nicholson in Colombo

Sri Lanka's central bank will resist calls to devalue the rupee to meet competitive pressures caused by the south-east Asian currency crisis, but will continue to "adjust" the currency where necessary, according to A.S. Jayawardena, central bank governor.

Recent currency falls in Thailand, South Korea, Malaysia and Indonesia could harm Sri Lankan exports, especially of garments, but the central bank was monitoring the rupee's competitiveness daily and

adjusting accordingly, Mr Jayawardena said in an interview.

The rupee continued its managed slide, closing yesterday at Rs2.14 to the US dollar, having depreciated almost 8 per cent since the currency storm began six months ago. "The appropriate response is not to panic... and get the house collapsing, or you end up by feeding speculative instincts," Mr Jayawardena added.

But he said the bank was daily monitoring the rupee against a basket of 24 currencies of trading partners and rivals. "Our index will

show if there is a loss of competitiveness; then we will continue to adjust."

The central bank largely manages the rupee's rate, setting daily indicative quotes based on its own assessment of the rupee's competitiveness and on daily market movements.

The International Monetary Fund has called the policy "appropriate" for Sri Lanka through urging more flexibility in moving the rupee in response to market changes.

Central bank officials say Sri Lankan exports have so far mostly weathered the exchange rate shocks,

with average export growth sustaining 14 per cent to the end of the calendar year. Garment exports, accounting for 46 per cent of Sri Lanka's export earnings, have also remained largely unaffected.

However, some export associations have urged the bank to devalue the rupee to about Rs70 to the dollar. Socgen-Crosby, the investment house, said last week it estimated the rupee to be 20 per cent, arguing that garment, gem and ceramics exports would be hurt by sharper devaluations in Thailand, Indonesia and the Philippines.

## NEWS DIGEST

# Thailand sets up rescue bank

Thailand's cabinet yesterday approved the creation of a state-owned commercial bank, finance company and securities company that will bid to buy performing assets of the 56 finance companies which the government shut down late last year.

The new bank, called Radhanasirin (or Good Assets), will take part in an auction process planned by the country's Financial Restructuring Authority (FRA), which is overseeing the liquidation of the finance companies.

Radhanasirin will have Bt4bn (\$75m) in working capital, while the finance company and the securities company, which will bid for a more limited range of assets, will have Bt500m each. The capital is being lent to the Thai government by the World Bank and Asian Development Bank as part of their contribution to the \$17.2bn international bailout package for Thailand.

FRA officials estimate that of the Bt30bn in assets held by the closed finance companies, about Bt20bn are still performing. To purchase all those assets at current prices and still maintain a healthy capital position, Radhanasirin and its affiliates would need to raise four times their initial capital.

Ted Bardacke, Bangkok

## 1998 PROJECTIONS

### Singapore warns on trade

Singapore's Trade Development Board projected yesterday that trade growth in 1998 would be between 3.5 per cent and 5.5 per cent but warned there could be a revision because of "volatility of developments in the region".

The board said Singapore's full-year, non-oil domestic exports increased just 5.3 per cent to \$88.6bn (\$83bn) in 1997, with growth already slowed by the regional economic turmoil. December's non-oil exports increased 13 per cent from the year earlier to \$88.6bn. Total December exports rose 11 per cent on the year-earlier period.

The strong economies of the US and EU helped non-oil exports grow in December, while the lethargic growth in Japan had an adverse affect. Non-oil exports to the US rose 14.8 per cent in December over the year-earlier period, while non-oil exports to the EU increased 18.4 per cent. Non-oil exports to Japan fell by about 10 per cent.

Sheila McNulty, Kuala Lumpur

## OIL TARGET ATTACKS

### Ramos orders tighter security

Philippine President Fidel Ramos yesterday ordered increased security around government offices and oil facilities, following a grenade and rifle attack earlier this week on an oil company and the Energy Regulatory Board.

Mr Ramos said he would not tolerate "barbaric" activities and appealed for "calm and understanding". The separate attacks on Monday came in the wake of an increase in oil prices last week. The Alex Boncayo Brigade, a breakaway faction of the Communist party, claimed responsibility for the incidents in which no-one was hurt.

## PLEDGE OVER DONG

### Hanoi resists devaluation

Vietnam's central bank yesterday said it would continue to resist calls for devaluation of the country's currency, the dong, despite pressure to act in the wake of regional financial turmoil and falling exports.

"We have no policy to devalue the dong. We will just adjust the rate to be closer to the market exchange rate. And right now we're still positioned to manage the rate at a reasonable level," said Phi Dang Minh, deputy director of the foreign exchange department.

Hanoi's view of its currency is looking increasingly out of kilter with those of most bankers and economists, who say action is needed as the dong is overvalued by about 30 per cent. Exports of rice, a top foreign exchange earner, are suffering as buyers switch to cheaper and better quality Thai rice. Hard currency is in short supply with most economists saying foreign exchange reserves, worth about \$2bn, are no longer rising.

## FOCUS ON SMALL ENTERPRISES

### German team in Indonesia

A delegation of bank and government officials sent to Indonesia by Helmut Kohl, the German chancellor, yesterday indicated Germany would offer "

## NEWS: WORLD TRADE

Talks seek sharp rise in flights but want price regulation kept intact

## US, Japan aim at new air deal

By Nancy Dunne  
in Washington

Washington and Tokyo this week are expected to produce a framework agreement to liberalise bilateral air travel which would sharply increase the number of flights but leave price regulation intact.

The latest round of talks will fall short of the desired final line, observers say, due to outstanding technical details and a demand by the powerful chairman of the Senate foreign relations com-

mittee that a final deal should not be concluded before he holds a hearing on February 12.

Senator Jesse Helms is concerned that any deal short of full liberalisation or "open skies" will set a bad precedent for other aviation negotiations to be conducted with Asian countries. He has said any deal short of full "open skies" will enable other airlines to "avoid making tough choices of reform and transparency".

The US has been seeking a deal for some time because

Japan has been denying both US commercial and cargo carriers the right to land in Japan and fly on to other destinations, known as "beyond right".

The US says that right was guaranteed in a 1952 air pact, but Japan has argued that the 45-year-old pact is outdated.

Under the new pact, US carriers will get increased "beyond rights". Federal Express is expected to be granted its long-delayed petition to fly on to China and the Philippines from Japan.

American, United and Continental airlines will get about 90 new flights to Japan which would be shared with US Airways and TWA.

United will increase its flights from Chicago to Tokyo from six per week to 14 and add new flights to Osaka.

All Nippon Airlines (ANA) and Japan Airlines (JAL) would immediately expand their flights into the US. United is expected to conclude a code-sharing arrangement with ANA, and American with JAL.

Northwest, the airline which has most flights to Japan, is pushing for the right to team up with other US airlines or airlines from third countries.

The US sought to end Japan's power to veto lower prices but failed to secure a commitment within the framework deal.

It also unsuccessfully urged a date by which Japan would agree to implement total liberalisation. Instead the two sides have agreed to return to the bargaining table in three years.

## Australia tourism industry in protest

By Gwen Robinson  
in Sydney

Australia's tourism industry yesterday attacked the government's decision to help exporters hit by Korea's currency crisis with about A\$300m (US\$200m) in emergency trade finance guarantees.

The protests came after the industry and tourism minister, John Moore, ruled out financial assistance to the tourism sector, only minutes after announcing an emergency short-term credit insurance package for exporters to Korea.

Australian exporters complained that many Asian buyers, particularly in Korea, could no longer secure letters of credit to cover the purchase of Australian commodities. Without extra government assistance, Australia would be unable to compete, they said.

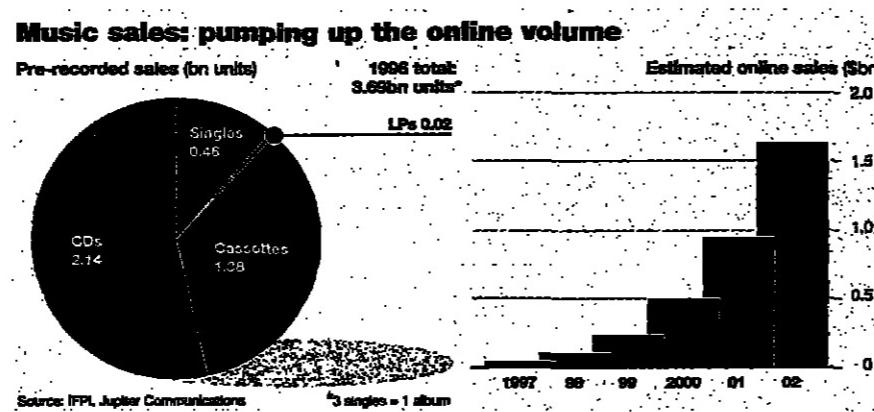
There is also concern that royalty-based remuneration may be inappropriate if consumers buy music on a per-copy basis. Tony Russell, senior partner at Russells, one of the UK's larger entertainment law firms, suspects that, in such cases, artists may ask for a share of net receipts, rather than the wholesale or retail price.

At present digital music sales are limited to small trials, but the market is expected to take off this year and to be worth \$1.4bn or 7.5 per cent of global record sales, in 2003, according to Jupiter, a US research consultancy.

Warner and other multinationals are now in talks with Deutsche Telekom to participate in a music-on-demand service, which will be available to more than 1m German homes this summer.

"As soon as a big deal is in place, with Deutsche Telekom or anyone else, we'll all be asking for the facts," said Mr Russell. "And then we'll start negotiating."

Alice Rawsthorn



is fraught with problems, not least because the digital music market is so immature that no one knows what the record companies' costs will be.

Now the industry predict whether consumers will purchase music online as complete albums to be stored on computer hard discs, or buy it on a per-play basis after which it disappears from the hard disc.

Some companies, such as Sony, renegotiated each artiste's contract on an *ad hoc* basis. Others, notably Warner Music, part of the Time Warner entertainment group, wrote to all their acts offering a similar formula.

Most disputes centred on the level of royalty reduction, and its duration.

Agreeing an acceptable method of payment for

cedent for the new format. Like vinyl and cassettes, CD is a physical carrier, which is sold by record labels to a wholesaler, retailer or mail order house.

Most labels agreed to pay the same royalty for CD as for vinyl or cassette, subject to a temporary reduction while they recovered research and development costs.

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Agreeing an acceptable method of payment for

online sales threatens to be more complicated. At present, most contracts use ancillary clauses to give the record label the right to distribute digital versions of music.

The terms of such clauses vary widely. Some acts are entitled to more than they would receive by selling CDs or cassettes, and others to considerably less. Both sides of the industry accept that, as the digital music market develops, these clauses will have to be renegotiated.

The consensus among record companies is that they expect to pay artistes a similar level of royalties when their recordings are digitally downloaded, or cassettes.

However, artistes and

managers claim that online royalties should be higher than for CDs, because record companies will not incur any manufacturing or packaging costs and, in some cases, will supply the music directly to consumers, thereby keeping the retailer's share of profits.

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Alice Rawsthorn

Bid to break arms inspection deadlock by drawing outsiders into technical talks

## UN agrees concession to Iraq

By Laura Silber in New York

The chief United Nations arms inspector, Richard Butler, yesterday agreed to include outside experts at technical talks in an effort to persuade Iraq to co-operate with his disarmament mission.

The agreement came as Russia's foreign minister, Yevgeny Primakov, called for a wider number of countries to be represented in the UN disarmament mission (Unscom), diluting the American presence.

Mr Butler held two days of

talks in Baghdad with Iraq's deputy prime minister, Tariq Aziz, in an effort to break the deadlock over weapons inspections and win access to suspected weapons sites Baghdad has put off limits.

Speaking ahead of a final session with Mr Aziz, Mr Butler last night said Iraq had not turned over fresh files on its weapons of mass destruction. "I was basically told there will be no new information. In fact, substantive terms of disarmament, that is probably the most dispiriting thing that

has been said in the last few hours," Mr Butler said in an interview with Reuters.

Fred Eckhard, UN spokesman in New York, said the two sides had agreed to hold meetings with technical experts from the five permanent Security Council countries and Germany on Iraq's ballistic warheads and the nerve gas VX.

The move to expand the group of experts was aimed at dispelling Iraqi complaints that the US and Britain dominate Unscom to keep strict sanctions in force. The UN imposed sanctions, including an oil

embargo, after Iraq invaded Kuwait in August 1990.

Mr Primakov, who broke the last stand-off with Iraq in November, yesterday appealed to back Iraq. "The American representatives on these inspection operations should not be ousted but probably they should recruit more international personnel, from France, Germany and even Russian experts," he told a news conference at the Barents Euro-Arctic Council ministers' meeting in Sweden.

An Unscom official yesterday suggested that British and US officials might be replaced in the mission following a Russian offer last week of 60 experts.

It remained unclear whether Iraq's President Saddam Hussein would now abandon a threat to expel UN arms inspectors within six months unless they certified that Iraq had dismantled its arsenal of deadly weapons.

The last stand-off with the UN began last week when Iraq blocked an inspection team led by former US Marine officer Scott Ritter on the grounds he was a spy.

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## Israeli PM offers troops pull-out

By Bruce Clark  
in Washington

Benjamin Netanyahu, Israel's prime minister, yesterday put to President Bill Clinton a cautious proposal for troop withdrawals from the West Bank and insisted he could muster support for it from his increasingly hawkish cabinet.

The State Department said afterwards the two leaders' meeting had "gone extremely well". The scope and pace of Israeli redeployment from the occupied areas are expected to be at the centre of Mr Clinton's talks this week with Mr Netanyahu and Yassir Arafat, president of the Palestinian Authority.

"We have made a decision to go for peace," said Mr Netanyahu, who has been using his US visit to muster support from Christian conservative groups as well as his traditional backers in the Jewish community.

He declined to give details of his latest ideas on redeployment but said they involved a "withdrawal that will assure our defences".

Mr Clinton is according his Israeli visitor a relatively low-key welcome. But US officials have played down suggestions this amounts to a rebuke to Mr Netanyahu's tough policies. His reception is in line with the normal procedure for a working visit, officials have

said. Asked if he intended to put pressure on the Israeli leader, Mr Clinton said: "I would not use that word. What we ought to talk about is what both sides can do now to restart the peace process."

Mr Netanyahu has the last word: "We welcome democratic Russia. But we should all face the fact that the Soviet Union has collapsed. If we did, there would be no mutual tensions or quarrels."

Turkmenistan may be

## NEWS DIGEST

## Japan stays top ship exporter

Japan maintained its position as the world's leading ship exporter last year for the fourth year running, but South Korea was close behind in terms of gross tonnage.

Japanese shipbuilders won overseas orders for 310 ships, or 12.96m gross tonnes, during 1997 while Korean rivals took orders for 200 ships, or 12.74m gross tonnes.

Japan and Korea together build more than two-thirds of the world's ships. Despite difficult conditions, shipbuilding export orders in Japan almost tripled in December from a year earlier to 37 ships, for delivery between 1998 and 2002. However, the Japan Ship Exporters' Association said the outlook for 1998 was poor due to uncertainty over the yen and instability in Asia.

Competition for a smaller total number of orders could also intensify, as the collapse of the won could be to Korea's advantage. However, a heavy reliance on imported materials means the weaker won raises costs at the same time as it improves export prospects.

Bethan Houston, Tokyo

## ■ PORSCHE JAPAN

### Dealership dispute settled

Porsche, the German sports carmaker, has settled its dispute with its former Japanese importer, Mizwa Motors, which took legal action after the contract between the two companies was terminated last year. Porsche Japan, which handles distribution of the cars, will continue to work with eight Mizwa Motors dealerships, as well as 16 independent operations. Agreement has also been reached for three Subaru dealerships to sell Porsches.

Mizwa Motors filed an injunction last autumn in a court in Stuttgart - where Porsche is based - claiming the German company's termination of the contract was unjustified. Porsche said it had acted in accordance with the contract. The court rejected Mizwa Motors' claim, but the two sides continued to negotiate. Last year, Porsche raised sales in Japan, its most important foreign market after the US, by 9 per cent to around 1,700 cars a year when the imported car market showed a slight overall decline.

Andrew Fisher, Frankfurt

## ■ FILM DISTRIBUTION RIGHTS

### EU takes Canada to WTO

The European Union yesterday took its dispute with Canada over film distribution rights to the World Trade Organisation. The dispute centres on Canada's refusal to allow PolyGram, the Dutch entertainment group, to distribute foreign films in Canada, while established US competitors - which control 84 per cent of the Canadian film distribution market - face no prohibition. Brussels says this discrimination runs contrary to international trade rules.

In 1987, Canada decided only companies financing film production in Canada or owning worldwide distribution rights could distribute in the domestic market. However, it exempted US film groups already operating in the country. PolyGram, despite investing heavily in the Canadian film-making industry, has consistently been refused permission to distribute "third party" films. Under WTO procedures, if bilateral consultations fail to produce a settlement within 60 days, the EU can ask for a panel to investigate the complaint.

Frances Williams, Geneva

## NEWS DIGEST

## EU sees progress in Algeria talks

The European Union delegation to Algeria said yesterday it had made progress in its dialogue with the government but expressed disappointment that Algiers was not ready to allow United Nations rapporteurs from Geneva to look into the human rights situation.

After a delicate 24-hour visit to Algiers, during which the team met Algerian officials, leaders of the legal opposition and editors of leading newspapers, its head, Derek Fatchett, the UK junior Foreign Office minister, reassured Algiers of the EU's condemnation of terrorism and its "determination to prevent terrorist attacks and bring terrorists to justice". But EU officials said they were waiting for Algiers to provide specific suggestions and evidence of accusations that some European countries were harbouring terrorist networks.

Mr Fatchett urged Algiers to allow more foreign journalists into the country and reiterated the EU view that transparency was in the government's interest. The delegation will report to the EU foreign ministers' meeting on January 26. The EU presidency had by the UK invited Ahmed Attaf, foreign minister, to London to continue the dialogue. EU officials were treating carefully in Algiers since the government rejects any form of foreign interference in its six-year conflict.

While the EU was holding its meetings, a bomb exploded on a bus in central Algiers, leaving one person dead and 23 wounded. The Algerian press also reported at least 33 people had died in attacks since last weekend.

Roula Khalaf

## ■ ZIMBABWE RIOTS

### Government sends in troops

After another day of rioting and looting in Harare, the Zimbabwe government sent in the troops to restore order. The home affairs minister, Dumiso Dabengwa, said the entire army had been put on the alert in case the riots, sparked by a 21 per cent rise in the price of the food staple maize, spread to other parts of the country.

He said the government would not neglect its duty to maintain law and order in deference to "democratic rights", adding that it was clear the disturbances had been orchestrated as well as spontaneous.

For the second day much of Harare city centre was shut, while in the industrial suburbs on the outskirts of the city and in townships millions of dollars of damage was done, according to witness reports. Businessmen said factories and vehicles were stoned, while police used helicopters to "bomb" rioters with tear gas.

The industry minister, Nathan Shamuyarira, announced that the millers had agreed to retain maize meal prices at existing levels, abandoning their planned 21 per cent increase. The move could result in a subsidy to the Grain Marketing Board.

Tony Haworth, Harare

## ■ LANDMINES CONTROVERSY

### Clinton urges export ban

President Bill Clinton yesterday urged the United Nations conference on disarmament to negotiate a global ban on the export of landmines, as a first step towards a comprehensive UN treaty to outlaw the weapons.

• The US has publicly backed Gro Harlem Brundtland, former Norwegian prime minister,

# Row over HK cash hits Conservatives

By John Riddings in Hong Kong and John Kampfner in London

The opposition Conservative party was last night embroiled in a fresh funding controversy after William Hague, the party leader, said he would return a £1m donation from a Hong Kong media group only if it was proved that the money had come from illegal sources. The Oriental Press Group claimed senior party officials knew of conditions attached

to the donation. The media company, which is controlled by the family of a businessman who fled Hong Kong for Taiwan to avoid drug trafficking charges in 1978, described the conditions as "a private affair". This is thought to mean the dropping of drug-trafficking charges against Ma Sik-chun, founder of the group.

The Oriental Daily News, the group's flagship newspaper, yesterday printed a letter from Ma Ching-kwan, son of Ma Sik-chun and an executive director of the family company.

The letter, sent to Brian Mawhinney, then chairman of the Conservative party, a month before last May's UK general election, said "commitments" had not been honoured and that the £1m sum should be returned.

Conservative headquarters refused to comment on the disclosures directly. The governing Labour party called on the Conservatives to hand the money immedi-

ately to charity. Mr Hague repeated his pledge to support legislation banning foreign donations. "We have not accepted any money with strings attached," he said.

"We would not accept money from illegal sources. If ever that turned out not to be the case, if it had been proved that was not the case, then of course the money in question would be returned." Aides of Mr Hague said the onus of proof did not lie with the Conser-

vative party.

The timing of the allegations was particularly unfortunate for Mr Hague, who has sought to draw a line under the sleaze saga that afflicted the previous Conservative government.

His letter to Mr Mawhinney, Mr Ma said he and his family had been a "frequent and major contributor" to Conservative coffers. Referring to "various conversations regarding my family's expectations in supporting your party at a difficult time

in its history", he said: "There is no doubt that the expectations of my family were clearly understood by all concerned."

Chris Patten, former UK governor of Hong Kong, denied a suggestion that he had been involved in the fundraising. "I played no part whatsoever in raising funds for the Conservative party as governor of Hong Kong," he said. "It would have been wholly wrong to play a role in Conservative party fundraising."

John Prescott, deputy prime minister and chief transport minister, yesterday intervened in a dispute about doubling the number of flights at London City Airport in the Docklands district in the east end of the capital.

London City Airport wants to double flights from 36,500 to 73,000 a year to meet growing demand for travel to European cities from City of London business people.

Mr Prescott's intervention came as the London Docklands Development Corporation's planning committee decided provisionally in favour of the plan. It faces a rival in Southend Airport, some 75km east of London, which has just won outline permission for a new railway station and terminal building which would allow it to cater for up to 300,000 passengers a year in the same market.

Passenger numbers at London City grew by 70 per cent in 12 months. Its plan would allow it to take 5m passengers by 2005. Many local residents have objected to the increased noise.

London City, built ten years ago by Mowlem, was bought by Irish entrepreneur Dermot Desmond for £23.5m (\$36.30m) in 1985. It moved into operating surplus in 1996. Flights go to 20 destinations including Paris, Amsterdam, Brussels and Zurich.

Brian Groom, London

## BRITISH AIRWAYS

### Check-in computer crashes

The British Airways' check-in computer system crashed yesterday, resulting in the cancellation of 20 flights. BA said the crash was caused by a power failure at one of its buildings at London's Heathrow airport.

BA said that the failure affected its computer system worldwide, causing delays to flights from several airports. However, cancellations were limited to London. The airline had to cancel two departures from London Gatwick airport and 18 European flights and long-haul flights from Heathrow.

BA said it could not say how many passengers were affected, although it is likely to have been several thousand. The airline said it had booked all passengers affected on to other flights. The airline said it did not expect the failure to affect today's flights.

The scene at Heathrow's Terminal 4 yesterday morning was one of confusion, with long queues at paralysed check-in desks. There were groans when BA staff announced the cancellation of flights to many destinations, including Dubai, New York, Montreal and Tokyo.

Michael Skapinker and George Parker, London

## HEATHROW RAIL LINK

### Breakdown setback for service

The £550m (\$885m) fast rail link between Heathrow airport and central London suffered a setback on its first day of operation on Monday when one of its trains broke down.

The Heathrow Express service, which runs from London Paddington station every 15 minutes, was suspended in the evening, nearly three hours before the scheduled last train of the day. A rescue train sent to haul the failed unit to a depot also broke down.

The Heathrow Express will be a faster and more expensive alternative to the present London Underground service, which follows a different route from central London to the airport.

Charles Bachelor, London

## SOUTH KOREAN INVESTMENT

### Halla pledge to protect factory

Halla Euro Enterprise, an offshoot of the Halla shipbuilding conglomerate of South Korea which was declared bankrupt last month, yesterday announced job cuts at its excavator and lift truck factory in South Wales.

The factory, opened by Queen Elizabeth last May, was the first South Korean factory in Wales. Managing director S.J. Kim pledged that the company intended to keep the plant open. "During the last two months, Halla has been reconsidering its European business plan and has reluctantly concluded that the current economic situation in the Far East makes it more cost effective to increase imports from Korea of the equipment that Halla sells in Europe."

## FORD PROJECT IN US

### Visteon to invest \$35m in plant

Visteon, Ford's components subsidiary, is investing £22m (\$35.86m) in its factory in Swansea, south Wales, to make parts for a new vehicle in the US.

The company said the spending reflected labour flexibility at the plant, which makes car parts such as axles, brake drums, discs and hubs. The new contract is for an aluminium transfer case to be fitted to a Ford vehicle, as yet unidentified.

Baig Simonian, London

## CREDIT CARD SPENDING

### Slowdown 'reflects rate increases'

Growth in credit and debit card spending slipped in December to its lowest rate for more than a year according to the Credit Card Research Group. It said the slowdown reflected the five interest rate increases imposed since last May and the shrinking pool of retailers who decided to accept cards in payment for the first time.

The first official estimate of total retail sales for December will be published today. Credit and debit card spending totalled £10.3bn (£16.78bn) in December, up 13 per cent on a year earlier.

Monthly card spending was showing 25 per cent growth early in 1997 and 15 per cent as recently as November 1997. Elizabeth Phillips, director of the group, predicted that the deceleration in growth would continue into the current year.

Robert Chote, London

# Cash leaves sour taste for party

The Conservative party is just the latest target in the sights of Hong Kong's Ma family. Claims in the Oriental Daily News, the group's flagship newspaper, that the Conservative party accepted a £1m contribution but failed to deliver on conditions has again placed the company firmly in the headlines. It follows feuds with other local publishers, notably the South China Morning Post.

The latest assault centres on sensitive claims - both about British political funding from the territory's tycoons and the background of the Ma family. In a series of articles this week, the Oriental Press alleges that a £1m donation to the Conservative party in 1994 was made with certain conditions on a "personal matter".

Although officials at the newspaper group decline to elaborate, it is thought to mean assistance with the dropping of charges against Ma Sik-chun, one of the founders of the Oriental Press and father of Ma Ching-kwan, now an executive director but considered the main power at the company.

C.K. Ma's father and his uncle, Ma Sik-yu, known as "white powder Ma", left Hong Kong for Taiwan in the 1970s amid allegations of drug trafficking. Ma Sik-chun had appeared in court

in the 1970s on a drugs charge, but then disappeared. It later emerged he had travelled by fishing junk to Taiwan, where he has remained.

While keeping silent on the specific conditions attached to the donation, the Oriental Press is now kicking up a storm about funds. An alleged receipt for a £1m donation, invitations to dine with John Major, and a Downing Street menu from September 1994 have all been splashed across the Oriental Daily News.

The newspaper claimed a former senior Hong Kong official had used MI6 contacts to besmirch C.K. Ma's reputation in Australia. A letter reprinted yesterday, which had been sent to Brian Mawhinney, then Conservative party chairman, claimed that senior Conservative officials knew of the conditions for the donation.

"Various conversations regarding my family's expectations in supporting your party at a difficult time in its history took place with Lord Hambro, Sir Philip Harris, Rt Hon David Mellor and other senior parliamentary members of your party," said C.K. Ma in his letter.

"There is no doubt in my mind that the expectations of my family were clearly understood by all concerned."

Mr Mellor declined to com-

ment. Lord Hambro and Sir Philip could not be reached.

William Hague, the Conservative leader, said: "When I became leader of the party, I made it absolutely clear we are not accepting any foreign money in future."

In another swipe at the former British administration, the Oriental Press claimed it had been betrayed over the establishment of the Eastern Express, an English-language daily newspaper which was launched in 1994. According to the Oriental Press Group, the Express had been launched with the backing of the British administration and the promise of government advertisements. The admini-

stration, it claimed, sought a counterweight to the South China Morning Post, which had been acquired by Robert Kuok, a prominent businessman with strong connections in China.

An official in the former administration described the claims in the Oriental Daily News as "rubbish".

Whether let down by the administration or not, the closure of the Eastern Express in July 1996 came as a blow to C.K. Ma. The title had been launched with high hopes.

Mr Patten said yesterday: "I played no part whatsoever in raising funds for the Conservative party as governor of Hong Kong. It would have

been wholly wrong to play a role in Conservative party fundraising."

The collapse of the Eastern Express amid heavy losses was the first falter for the group, which had grown since its foundation in 1989 to become one of the territory's biggest publishing groups, with annual sales of HK\$2bn, and with the Oriental Daily News commanding a dominant position in the Chinese-language press.

The closure was accompanied by the retirement of C.K. Ma as group chairman and his replacement by his brother Ma Ching-fat. But his influence remains strong at the newspaper group, while the newspaper itself

has taken an increasingly aggressive tone towards the establishment.

Following a ruling against it in an appeals court, the Oriental Daily said it would "teach a lesson" to Gerald Godfrey, the presiding judge, and sent reporters to pursue him. Other recent attacks against the judiciary included a column entitled "The Judge is a White Pig".

Legal groups, human rights bodies and even the territory's legal department reacted with concern. The secretary for justice said her department was examining whether proceedings for contempt of court could be taken "as a matter of urgency".

# Output of cars hits 20-year record

By John Griffiths in London

Car production in the UK reached a 20-year record last year, with nearly 2m units sold and a car population expected to reach 28m next year, is being achieved at a heavy cost.

The annual bill for road congestion last year reached £10bn (£16.3bn), according to the tenth annual Lex Report on Motoring, commissioned from the Mori polling organisation by Lex Service, the UK car distribution group.

Congestion has added an average of two and a half hours a week to work-related journeys since 1990. 2500m a year to the cost of shopping trips and 2500m to that of the morning school run, according to the report's survey of 1500 car and truck users. The report predicts that the car population will rise over the next five years by 10 per cent.

The enormity of the task faced by the government to persuade motorists - about half the electorate - out of their cars and on to trains and buses was also underlined. The report found that without big investment to make public transport more attractive, only 7 per cent would willingly use public transport even if congestion were to double over the next five years.

# External regulation for Lloyd's is backed

By Christopher Adams, Insurance Correspondent

The government is to back proposals that the Lloyd's of London insurance market be regulated externally. A statement ending the uncertainty that has surrounded the insurance market's future may come today.

Helen Liddell, a minister at the Treasury, is expected to endorse proposals put forward by Lloyd's last year that it be brought under the Financial Services Authority, the new integrated regulator for the City of London.

The future of the regulatory regime governing Lloyd's has been in doubt until now. The government did not mention the insurance market when it launched the FSA last October.

But Lloyd's was confident its plans would be incorporated in the new Financial Services Act when it is published in draft form this summer. It says the switch to external oversight could be made without amending the Lloyd's Act, which gives it statutory powers to regulate its own affairs.

In addition, rules governing

the auction system, under which the right to par-

ticipate on Lloyd's insurance syndicates is sold, may need to be brought into line with regulations governing exchanges elsewhere.

Inadequate regulatory control was partly to blame for the disastrous losses Lloyd's suffered in the late 1980s and early 1990s.

Lloyd's yesterday

announced plans to tighten

regulation of insurance brokers, the intermediaries acting on behalf of clients with whom it transacts business,

and members' agents, who advise capital providers.

Mr Gittings said it would

require brokers to register individually and meet new codes of conduct. Members' agents would have to conform with standards that apply to other financial advisers. Some members' agents could face disciplinary action following an investigation into the quality of advice given to Names, Lloyd's traditional backers, during capacity auctions.

An inquiry into underwriting activity has shown concerns about the possible reappearance of a damaging "spiral of reinsurance" were unfounded.

Editorial comment, Page 17

reference to the official policy of favouring monetary union in principle. His official spokesman insisted there had been no "watering down" of the government's Emu approach.

The UK prime minister said simply that "we believe a single currency can make sense in a single European market", but warned that "labour mobility and fiscal transfers" would not be "realistically available" to cope with economic shocks within the Emu area.

For monetary union to work, there

would therefore be "a very high premium on genuine and sustainable convergence and on the adaptability of our industry and the employability of our workforce".

Mr Blair also hailed the creation of an alliance of "politicians from all parties" in the UK to promote the cause of the European Union. He told journalists it was "important to co-operate across traditional party lines."

Editorial comment, Page 17

Mr Kok said that "countries that participate as soon as possible" and that "this also applies to the United Kingdom". Addressing Mr Blair, Mr Kok continued: "I would therefore urge you not to wait too long."

However Mr Blair's speech was

cool towards Emu and he made no

offer, the electricity regulator, yesterday confirmed that the target date for the introduction of domestic competition will be put back from April to September. Robert Corrigan writes. Professor Stephen Littlechild, director general of Ofgem, said a five month delay was needed because "it is clear that the industry will not be ready to implement the necessary changes..." to computer and billing systems.

The new target date for full competition for Britain's 26m electricity consumers is June 1998. supply.com Commercial electricity users responded to the delay by demanding that competition go ahead in April for multi-site users, such as retailing groups.

over the lives of the franchises, raising fears that some may not be able to expand their businesses sufficiently.

Mr Nelson said some of the train operators appeared to be enjoying the benefits of the buoyant economy with sufficient aggression in expanding their businesses. In theory, all of them

should be capable of meeting the growth targets required.

"At the top of my list of what they need to have in place is an innovative management, particularly in the marketing area. They need to acquire new rolling stock and develop new services. I can see this happening in some companies but not yet

between England and Scotland.

Virgin Rail has the most challenging revenue target of more than doubling revenues on its 15-year west coast main line franchise between England and Scotland.

He said the double-digit increases in the dividends

paid by companies to shareholders in recent years had been "unsustainable".

Mr Byatt was agreeing with suggestions by members of the House of Commons public accounts committee that dividends paid to shareholders in the past had been excessive.

## INFORMATION TECHNOLOGY

Eagle Eye · Louise Kehoe

## Networks for all

Lack of a user-friendly PC nerd should not stand in the way of small businesses sharing the benefits

Every office needs one: somebody who can help with the day-to-day problems of PC use. In large companies there are IT managers who handle the job, but in small businesses the situation is very different.

Typically, there is somebody in the office who becomes by default the office nerd: a self-taught expert with an aptitude for computing. But the technical knowledge of the office nerd often runs out when it comes to computer networking. This is one reason why small businesses tend not to install local area networks. Yet the internet has given many small business and individual PC users a taste of the benefits of networking, including e-mail and file sharing. Intel, which this week launched a range of networking equipment aimed at businesses with 50 or fewer employees, believes the market is ripe for networking products that do not tax the knowledge of PC users ([www.intel.com](http://www.intel.com)).

The new plug-together system is "dead simple" to install, said Jim Johnson, product manager. "It takes only about 30 minutes." For the sceptical, Intel promises telephone support, even on weekends and evenings.

The cost benefits of creating a local area network are persuasive if the alternative is connecting computers via the internet. Five PC users with internet accounts, for example, would pay at least \$100 a month for the service, plus the costs of phone lines which may run to an additional \$300 or more. With a Lan, this can be reduced to a single phone line and account for internet access at a cost of about \$80 a month. The router, hub and network interface cards needed to set up the network cost about \$1,500 to \$2,000, depending on the speed of the local network. Cabling to link the PCs is extra, but additional

savings can be made by cutting the number of printers and other peripherals.

So, if networking is getting easier and cheaper, how long before we have computer networks in the home as well as the small office? The multi-PC home is becoming more common, but most homeowners are not keen to drill through walls to install new wiring. Alternatives such as wireless Lans or networks that piggyback on home electrical wiring may be the answer. But the cost will have to come down - to perhaps \$500 - if the home PC network is to take off. At that price it might be worth saving the trip from the living room to the home office to swap a computer disk.

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"When did you last back up your files?" The question was blunt and to the point. It elicited the same sinking feeling you get when blue lights flash behind your car or the teacher asks for your forgotten homework. It is too late for excuses. It all began with a flash of lightning. Then the heavens opened and the lights went out, only to flicker back on a few seconds later. After making a few ominous beeps, my computer died. The hard disk had crashed.

**A notebook is not a bad idea. How often have you looked for a bookmark on your home PC only to realise it is on the machine at work?**

For many users, it may be a false economy. If you are really serious about ensuring your files cannot be destroyed, online storage may be the answer. These services provide data storage on remote computers so that you do not have all your eggs in one basket.

Examples include Atrieva ([www.atrieva.com](http://www.atrieva.com)), which charges about \$15 a month. Of course, this means putting precious files under someone else's control and trusting they will be safe and secure. If storing back-up files electronically is not an option, keeping paper copies of important documents may be the answer. That is what John Miller of netDirector Partnership advocates. He had designed a loose-leaf notebook for jotting down web site and e-mail addresses; a back-up to the "bookmarks" and electronic address book on your computer. That would be a real step forward.

Although it may seem a backward step, a notebook is not a bad idea. How often have you looked for a bookmark on your home PC only to realise it is on the

Share your views in the Eagle Eye discussion group on the FT web site ([www.FT.com](http://www.FT.com)) or contact Louise Kehoe by e-mail on [louise@FT.com](mailto:louise@FT.com)

and in the process parts of the operating system were wiped out.

As it turned out, I was lucky. With the help of a technically savvy friend the computer was revived and no files were lost. But that back-up question still makes me shudder. There is a lot of information on that machine that would be hard to replace.

Backing up files is a chore that many of us ignore, in spite of our growing dependence upon PCs. The advent of removable cartridge drives such as Iomega's Zip Drive and SyQuest's Sparq make it easy to make back-up files in a few minutes. Yet few PCs come with these drives already installed because manufacturers are cutting corners in their efforts to keep PC prices low.

The delivery time of graphics-rich web pages can be halved, says Intel. So far, two internet service providers, Netcom and Erols Internet, are offering Quick Web, each for a premium of \$5 a month. Intel will get a share of the revenues.

Web publishers are not all thrilled with the trend towards local caching, which makes it hard for them to count the number of times people access their pages. These numbers are used to attract online advertisers, much like the circulation numbers of traditional paper publications.

The technology may force commercial web site operators to find other ways to value their content rather than the raw numbers of internet users who happen upon their pages. Perhaps local caching may even hold the hidden promise of higher quality web site content. That would be a real step forward.

Although it may seem a backward step, a notebook is not a bad idea. How often have you looked for a bookmark on your home PC only to realise it is on the

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Data transmission · Richard Poynder

## Last mile is the longest

Faster downloading from the internet is in prospect

Most users of the internet will have experienced frustration at how slowly data is downloaded to their PC. The information superhighway, we are often reminded, is still under construction. Fortunately, several new technologies promise to improve the situation.

Much attention is given to developments in the capacity of the high-speed "backbones" of the internet. Yet for most people the big bottleneck lies in the copper wires of the phone line that connect their computer to the local telephone exchange - colloquially known as "the last mile". Like cars leaving the motorway, our packets of data drop to crawl speeds once they leave the fibre optic cables at the exchange.

Gemini, a new transatlantic fibre optic cable jointly developed by WorldCom and Cable & Wireless, can transmit data across the backbone at 30mbps per second, or 30 gigabits per second (gbps). But the speed with which data can enter homes is governed by the rate at which the modem can transport it over the "last mile" - in most cases still 28.8 thousand bits per second (kbps). So Gemini can transmit data at up to 15 times the speed of the average modem. "It is about as fast as you can go on a single phone line."

Internet cognoscenti hold out greater long-term hope for the so-called xDSL technologies. The most prominent of these is ADSL (Asymmetric Digital Subscriber Line), modem-like technology that can send data at up to 8m bits per second (mbps) across existing phone lines. Using ADSL BT expects to offer speeds 50 times faster than existing modems.

The drawback is that, unlike analogue modems, ADSL requires a terminal device at both ends of the cable, and local exchanges have to be rewired. And as it was developed for the broadcast requirements of video-on-demand, ADSL can at present transmit data away from the user at only between 16 and 500kbps. To meet the more interactive demands of the internet, several alternative DSL technologies are being developed to permit faster upstream transmission. These include HDSL and VDSL.

Rockwell and Nortel also recently announced a new "lite" version of ADSL that will enable data to be transferred at up to 1mbps, or 17 times faster than a 56kbps modem, using the existing equipment. "We have developed a clever bit of technology that avoids the need to



rewire the telephone exchange," says Ian Vance, Nortel Europe's chief engineer. "You can now just plug a new card into the existing system."

An alternative approach to easing the last mile bottleneck is to bypass the telephone network altogether. One of the most promising technologies here is cable and companies have recently been conducting cable modem trials. Last year, for instance, Telewest, the UK cable company, tested devices capable of transferring data at rates as high as 10mbps each way. For the moment, however, disagreement about standards hampers progress.

Other alternative infrastructures include satellite and fixed wireless. Using the DirectPC service from Hughes Olivetti Telecom, for instance, users can receive data at 400kbps. But the speed advantage is far less than that promised by ADSL and cable. In the UK it also costs £450 for the satellite dish, PC card and software, and £15 a month subscription. A more significant hurdle is that there is no satellite return path, so users still need a modem and an account with an internet service provider to transmit data.

Fixed wireless is more popular. Today fledgling UK wireless provider, Ionic, offers narrow-band telephony services alone. But

the company has also been awarded a 10 gigabit licence - enough to transmit data at speeds of up to 2mbps. "We have not announced anything about how we are going to use it yet," says Ian Morris, Ionic's head of external affairs.

"Ionic was designed to take on BT, and at the moment we are mainly focused on offering telephone services."

A more surprising solution was offered last October by Nortel and Norweb, which demonstrated a technology capable of transferring data across electricity power lines at speeds of up to 10mbps.

The benefit of this method, says Mr Vance, is that unlike cable "you don't have to dig up the roads. And it is simpler to install than ADSL. Norweb already has a school connected and it is working extremely well."

But until these technologies are commercially available most people wanting faster access to the internet will have to pay the higher costs associated with upgrading to a digital ISDN line. "In the short term this is the best bet for anyone who cannot afford a leased line," says Kate Hewett, an analyst at research company, Ovum.

But with a top speed of only 128kbps ISDN is now not much faster than two Shotgun-bonded 56K modems. Ms Hewett sees a bleak future for ISDN, which is an early DSL technology. In a recent Ovum report she predicts a halt in its growth by 2003, as xDSL technologies become more popular.

By then cable, wireless and satellite technologies will also be more serious competitors. Good news, says Ms Hewett, for the consumer: "Where at the moment customers [who want faster access] can only go with ISDN, in the next couple of years they are going to have a choice."

Millennium Watch · Bethan Hutton

## Double trouble date

Managers in Japan, where two date systems are used, are waking up to the problem



Information Technology

• The FT's review of Information Technology appears on the first Wednesday of each month.

The underlying operating systems are based on the western system. Only a handful of domestically-oriented companies have systems which use the Japanese dates exclusively.

Computer industry sources say that with large-scale computer networks heavily dependent on date-related information processing, such as banking and the travel industry, already have the Y2K problem well in hand, although preparations may not be completed until 1999.

But among smaller companies, with medium-sized computers, it is a different story.

Not surprisingly, 60 per cent or fewer of managers at smaller companies regarded the Y2K bug as a serious problem, compared with nearly 80 per cent at the largest companies. "Smaller companies may cause confusion," Miti warns.

Our risk is that problems at smaller companies may work their way up to affect larger companies, particularly manufacturing companies using a just-in-time supply system.

The large companies themselves may be well prepared, but smaller suppliers may not. If glitches lead to administrative or production hold-ups at suppliers of key parts in 2000, big names could find production lines held up.

The economic climate is not helping, again particularly at smaller companies, which are suffering a credit crunch.

Manufacturers like Fujitsu and NEC report similar findings.

Miti also found that 39 per cent of companies capitalised at less than ¥100m did not have any IT staff, relying instead on outside contractors, which meant that no one in management was well informed about computer related problems.

At larger companies, the Japanese system of lifelong employment and relatively little use of outsourcing mean that some Japanese companies are in the fortunate position of still employing the staff who developed and introduced computer systems in the 1970s. But in Japan, as elsewhere, there is still likely to be a shortfall of programmers familiar with older computer languages such as Cobol.

Japanese companies have been looking abroad for help. Fujitsu, NEC and IBM Japan all have pilot projects under way with Indian software engineers, but face a language barrier: Indian programmers are well-versed in Cobol-based programs, but the Japanese-language documentation is another matter. The 100 or so Japanese-speaking computer programmers in India are in high demand.

Take it small.  
Make it possible.

That's the next generation of laptops. Personal Digital Assistants (PDA) and other mobile products calling. The message is clear. Their promise of greater portability and power will have to be delivered in less space than ever before. ♦ We can help, because we've done it before. Every time speeds and pincounts have climbed, and boards and keypads have shrunk, we've helped them work together. Now, our advanced design and simulation services, circuit boards, wireless components, touch screen technology and fibre optics — as well as application-specific connectors — are ready to help OEMs create a new generation. ♦ In addition, our extensive, global engineering and manufacturing resources can help reduce design cycles and provide tooling in weeks. A job we're already doing for companies involved in building consumer products and communications, as well as PCs. ♦ Reduced size and increased portability will play critical roles in tomorrow's personal electronics. We can make it possible.

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## FINANCIAL TIMES SURVEY

**INDIAN ENERGY**

State electricity boards are at the heart of power problems, says Mark Nicholson

**Uphill task for the reformers**

There are few outright optimists in India's energy sector; more common are various grades of pessimist. Seven years after the liberalising Congress government of P.V. Narasimha Rao, the prime minister who ushered in India's economic reforms, opened the state-dominated power sector to private and foreign capital, there have been more frustrations than successes.

Power, and more broadly energy, have been at the top of the government's agenda since Mr Rao, as they have of each of the three administrations that followed.

And no wonder. Blackouts are routine in most Indian states, and even the pampered VIP enclaves of New Delhi often go without power. Last year the average power deficit nationwide was 9.2 per cent and peaking shortages were 18.3 per cent. Moreover, this deficit has been widening. Demand for electricity has grown by around 8 per cent for the past couple of years, while the rates of increases in supply have been lagging at least until late last summer, at just 2 to 3 per cent.

While governments have opened the doors to private and foreign investment in power generation, the response has been disappointing. After an immediate rush of interest from overseas, foreign investors have found the

going tough. The Rao government's hopes of pump-priming investor interest by offering sovereign "counter-guarantees" to eight "fast track" power projects backfired. The notorious cancellation, in 1995, by the Maharashtra state government of the \$2.5bn Dabhol power plant, backed by Enron, the US energy group, set a trend for state government reviews of the pricing and project costs of the new - to India - independent power producers. Enron's project was eventually rescheduled and is due for commissioning later this year, but much damage has been done.

The Maharashtra government's review of Dabhol set a trend, and most other foreign-backed power projects also found themselves mired in lengthy renegotiations with state governments, whose state electricity boards (SEBs) are the purchasers of the proposed private power.

To date, therefore, India can boast just 850MW of commissioned power from projects begun under the new private power policy launched in 1992. "We really have not done anything substantial," says R.K. Patchauri, director of the private Tata Energy Research Institute (Teri).

The problems have proved manifold. At one level, the commercial losses had risen

in India's constitutional division of power policy between the central government and the states. The centre can set policy, but the states - which in most cases are the final buyers of private power - must implement.

Frustrated project developers have, as a result, found their projects bounced back and forth for dozens of different approvals and reviews between Delhi and the state in which they aim to build the power project.

Most serious, however, has proved the general inability of India's chronically inefficient, politically controlled and lossmaking state electricity boards to offer commercial guarantees for the purchase of power - the reason the government offered the sovereign guarantees in the first place.

Virtually all India's 19 SEBs are effectively bankrupt - unable easily to pay commercial private power tariffs or, equally critically, to invest in their own power generation projects. The latest Planning Commission review of SEB finances found their commercial losses had risen

from Rs15.6bn in 1985-96 to Rs75.2 by 1994-95, with arrears of an equivalent sum.

The chief culprit is the general, and politically motivated, tendency of SEBs to offer cheap or free power to farmers and, to a lesser extent, domestic power users. The result has been a heavy cross-subsidy of agricultural electricity users at the expense of industry and an unaffordable subsidisation of power in general.

While the average tariff for farm users was 21 paise (100 paise = 1 rupee) per kilowatt hour in 1995, that for industry was 235 paise.

The average cost of power was 172 paise per unit. This has led to increasing offtake of subsidised power by farmers (whose share of total power purchases rose to 47 per cent in 1995 from 27 per cent a decade earlier), worsening power deficits and revenue deficits for the SEBs and an increasing trend for frustrated industry (whose share of power sales fell to 38 per cent in 1995 from 50 per cent in 1985) to resort to captive, mostly diesel-powered, power

generation, which is costly and polluting.

It has become clear that emerging from this mess will prove an arduous and complex task. First and foremost it will require structural reforms of the SEBs, or at least of a substantial number of them.

With significant World Bank and Asian Development Bank backing, this process has begun. The state of Orissa has already begun a radical overhaul of its SEB.

Haryana is close behind, and Andhra Pradesh and Karnataka states are also poised to embark on reforms.

In each case, the reformist

states are applying a variation on a basic template. This includes depoliticising the SEB, largely by installing an independent state power regulatory authority to set tariffs, unbundling the SEB's current responsibility for generation, transmission and distribution, privatising the latter wherever possible, and corporatising the separated power entities in general.

But, so far, the reformist

states remain a tentative minority. On present trends,

reform is not fast enough yet to enable analysts to forecast, with any confidence, that the SEBs will be in better financial shape soon enough to sustain the power investment needed to prevent a grave power crunch.

To India's current generating capacity of 84,000MW, the government's authoritarian India Infrastructure Report last year estimated that the country needed to add 111,500MW in the next decade to meet likely demand. This, the report calculated, would require investment of around \$160bn.

The power ministry believes that India will be able to add 40,000MW of fresh power by 2002 and that this will at least keep the current power deficits from worsening.

Of this total, says Y.

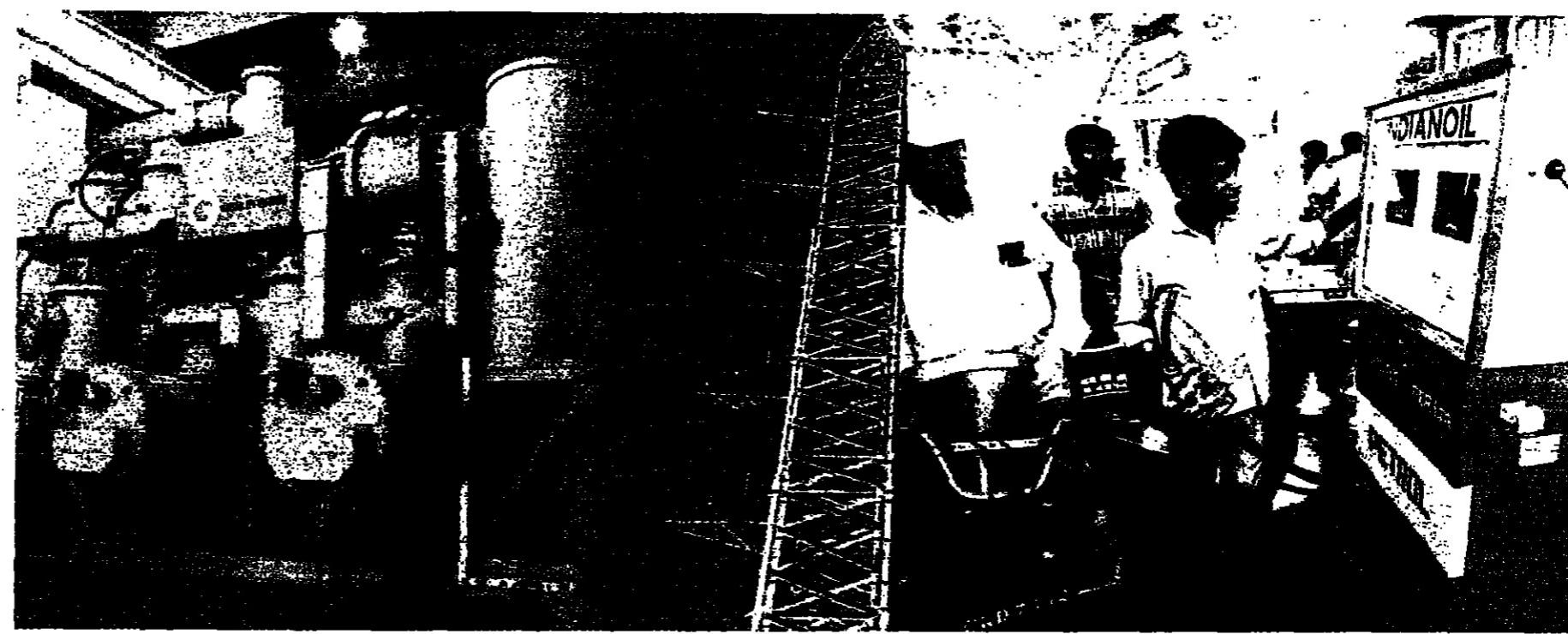
Alagh, the caretaker power minister who took over the portfolio last May and who is expected to hold it until India's elections next month, roughly half is expected to

come from the private sector and the remainder from India's central and state governments. Of the private few have been completed. According to Crisil, the Bombay-based credit rating agency, it would be realistic to expect that India's SEBs can currently sustain, at best, projects generating only 5,975MW of power - well short of the power ministry's hopes.

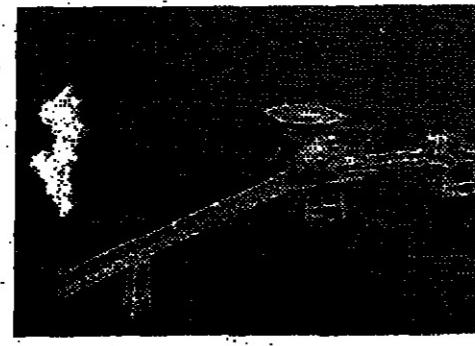
Hence the preponderance

of power pessimists. "The picture is really pretty dismal," says Teri's Mr Patrao. "You really don't have enough in the pipeline. All of which put together indicates that, in the short-term, the power situation is going to get much worse."

Mr Alagh remains determinedly sanguine, however. "The energy deficit today is about 8 per cent. It was 12 per cent at the end of last April, so the situation is one of concern now. The word crisis I did use when I took over in May but, if things go well, we should be able to keep the deficit down to 7 to 8 per cent by next summer," he says. "Within two years, the decisions we are taking now will start to have an effect, so I don't see India's energy situation getting out of control."

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## II INDIAN ENERGY

STATE ELECTRICITY BOARDS • by Amy Louise Kazmin

## A little light seen on the horizon

**But essential reform will throw some, notably farmers, into the dark**

The cost to India of subsidised or free power to its farmers is \$3.5bn a year. It is a cost that the country's State Electricity Boards (SEBs), which distribute power to customers, can ill afford.

The ailing SEBs are expected to report combined losses of \$2.5bn for last year. They also have outstanding dues, averaging around 30 per cent of total sales, and owe nearly \$1.5bn to central government enterprises in unpaid bills for power, fuel and other services.

The poor condition of the boards is the Gordian knot bedevilling India's power sector. Independent power producers are ready and willing to build projects to meet India's growing demand for electricity. But, after decades of mismanagement and populist moves to give free or subsidised power to farmers, SEBs are in no position to pay for the power that could be generated.

That makes it extremely tough for the potential independent power producers to bring their new projects to financial closure.

"The fact that the SEBs are in bad shape is causing us some difficulty," says Patrice Pelletier, vice-president of SNC Lavalin, a Canadian power company with ambitious plans for India.

Yet in this bleak scenario there are small sparks of light. Agencies such as the World Bank and Asian Development Bank, along with level-headed Indian reformers and potential independent power producers, have been trying for several years now to impress upon politicians that SEBs must be managed like profit-minded companies rather than as grab-bags with free give-aways for all.

Initially, politicians resisted. But now in several states, including Haryana, Rajasthan, Andhra Pradesh and Gujarat, some are willing to listen.

The state that has gone furthest down the reform road is Orissa which, with World Bank encouragement, dissolved its state electricity board in April 1996. The board was replaced by an independent regulatory commission to fix tariffs for the independent companies that now handle generation, transmission and distribution.

Under the so-called "Nursery Scheme", farmers could jump the queue and get an immediate power connection if they were willing to pay Rs50,000 - 10 times the normal connection fee. Once connected, consumers under the scheme pay nearly 1.5 times more for every unit of power than other users.

Meanwhile, other states have also started laying the groundwork for similar efforts. Haryana state officials are in the final stages of discussing a \$800m, 10-year World Bank loan for restructuring their electricity board into three separate business entities. The state has also passed a reform bill that establishes an independent regulatory commission to set prices and oversee fair competition.

Officials in Rajasthan, Gujarat and Madhya Pradesh have drafted similar legislation, though these bills have yet to be introduced to their state assemblies.

Gujarat is planning to convert two distribution circles into independent profit centres on an experimental basis, while Rajasthan plans to privatise distribution in two zones.

"This has exploded the myth that you cannot touch the agricultural sector," Mr Bhandari says. "Tariffs are a peripheral issue; ultimately the quality is more important."

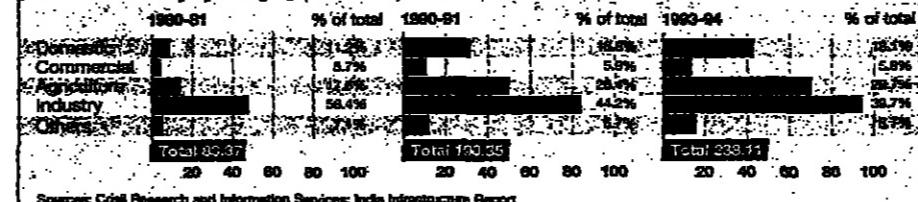
Mr Bhandari did not leave things to chance though. While chairman of the state SEB, he and other top officials held public meetings in nearly every district to explain the need for reforms to overhaul the organisation. The meetings, which sometimes lasted as long as six

## Electricity's negative returns

SEBs ranked on the basis of commercial losses/profits without subsidy

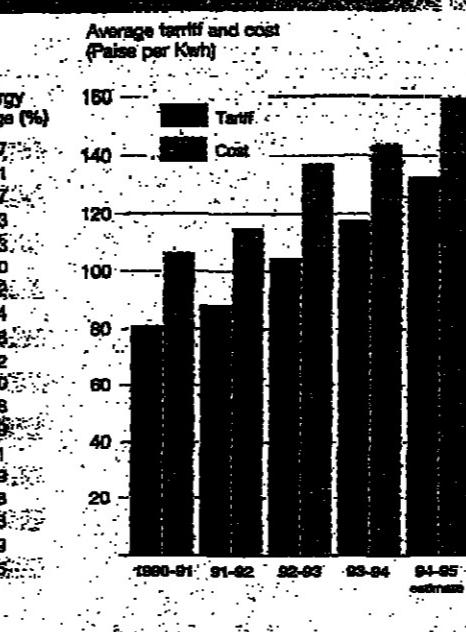
	Rate of return (%)	Energy shortage (%)
Jharkhand	-1.3	-1.1
Himachal Pradesh	-1.3	-20.7
Karnataka	-2.1	-2.3
Maharashtra	-2.6	-2.3
Kerala	-4.9	-14.5
Moghegan	-6.2	-3.0
Andhra Pradesh	-11.4	-20.2
Uttar Pradesh	-12.0	-11.4
Madhya Pradesh	-14.0	-13.8
Rajasthan	-15.5	-3.0
Delhi	-15.6	-7.0
Assam	-17.2	-10.3
Tripura	-18.8	-10.9
Bihar	-19.1	-30.1
Gujarat	-20.3	-6.3
West Bengal	-21.8	-4.8
Haryana	-22.3	-2.3
Punjab	-23.3	-1.9
Total SEBs	-23.7	-10.7

Sale of electricity by category (Kwh billion)



Source: Credit Research and Information Services, India Infrastructure Report

## Average tariff and cost (Rupees per Kwh)



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## PROFILE Indian Oil

## Surviving troubled waters

These are turbulent times for Indian Oil, India's biggest oil company and the country's only Fortune 500 company, as it attempts to make the evolutionary leap from a domestic quasi-monopoly to a global oil concern.

The company is still recovering from a severe liquidity crunch, which reached crisis proportions in mid-1997 following the government's failure to pay more than Rs100bn owed to Indian Oil from the central oil pool account.

It is hugely exposed to the opportunities and risks generated by the government's subsequent decision to dismantle the administered price mechanism and move to a market-priced regime by 2002.

And it must learn to come to terms with a new class of owners as the government begins to reduce its 91 per cent stake in Indian Oil through the sale of global depository receipts to foreign investors.

But 1998 promises to be an easier year for Indian Oil than 1997. Its immediate financial crisis appears over. "We have come out of it very well," says S.C. Mathur, finance director, before admitting that "it was the most challenging time for Indian Oil and for me personally".

In order to pay for imports of crude oil the company was forced to raise borrowings sharply. Short-term foreign exchange borrowings rose from about \$1.5bn to a peak of \$3.5bn, while the total outstanding debt rose from

Rs55bn in March 1995 to Rs140bn.

A fall in the international crude oil price has since alleviated the oil pool deficit - allowing the government to pay Indian Oil about Rs15bn. This, in turn, enabled the company to cut foreign borrowings to \$2.8bn now.

"At present we have receivables of about Rs85bn," says Mr Mathur. The bulk of this balance will be converted into government petrobonds with a five-year maturity paying a coupon of 16.5 per cent - which Indian Oil expects to receive in March or April.

Many analysts describe the issue of petrobonds as a "second-best solution". Its principal effect is cosmetic - reclassifying the debt as an "asset" rather than a "receivable" on Indian Oil's books.

The petrobonds are not tradeable - making it impossible for Indian Oil to realise the sum owed - and the coupon is probably less than the cost of borrowing.

Further, there is an element of political risk over the entire repayment.

But Mr Mathur says the petrobonds are helpful. "Receivables will become an investment yielding a return," he argues. "Also, we will be able to borrow against these securities." The government has agreed to make up any difference between the coupon and the cost of borrowing through the oil pool account.

Indian Oil plans to increase its refining

capacity from 25m tons today to 40m tons by 2000, beginning with an additional 6m tons capacity at Panipat. But the bulk of the increase will come from expansion and upgrading of Indian Oil's old existing plants. This forms the centrepiece of investment plans totalling Rs200bn over five years - Rs20bn of which will be funded by internal cash flow.

M.A. Pathan, chairman, says the company's plans were based on "conservative" estimates of demand, suggesting there is a gap of 20m tons between India's current refining capacity (61m tons) and demand for refined products (81m tons).

Indian Oil has huge advantages in infrastructure - including a 5,500km network of pipelines, 6,600 petrol stations and 4,600 service pumps for truck and train fleets.

At the same time, however, whatever piecemeal takeovers are made into the Indian petroleum market are likely to be at least in part at Indian Oil's expense.

Indian Oil plans to raise fresh equity capital to help fund its ambitions in tandem with the government's moves to reduce its equity stake towards a probable long-term target of 10 per cent.

It has already received government permission to expand its share capital by 10 per cent and the government plans to sell about 10 per cent of its existing stake.

Mr Mathur says the sale is likely to take place in two stages, each comprising the sale of a 5 per cent government stake and a 5 per cent new issue, but "not before March".

The company is

## PETROLEUM • by Amy Louise Kazmin

## Six years on, the well is at last uncapped

Deregulation opens the way for the investment needed to meet huge demand

state-owned companies. Also, the government is still talking of issuing licences for the importation of crude, which leaves potential investors concerned.

Nevertheless, analysts say the direction of the policy is clear. "They want oil majors to invest in refining and oil production. Oil majors want to market the products. Now the settlement is that they'll be allowed to sell in India but they'll have to make a supporting investment," says Harshad Patwardhan, who monitors the industry for Caspian, a Bombay-based research house.

India's ministry of petroleum estimates that at least 110m tons of additional refining capacity will be required to meet domestic needs by 2010. While foreign companies such as Shell, Oman Oil and Saudi Aramco and Nippon Denso have all been given initial permission to build refineries - some in conjunction with state-owned companies - work has started on only two new refining projects, and both are sponsored by Indian companies. Bombay-based Reliance Industries is building a 15m-ton refinery, and a 10.5m-ton plant is under construction by the Essar group.

However, Indian officials hope the move to deregulate the industry will help revive, or spur on, the stalled projects as well as luring new investment.

Oil industry sources and analysts believe it will. "It's a major step towards upgrading this market to global standards and attracting significant investments in the downstream refining sector," says Vikram Mehta, chairman and country manager of Shell India Private, which is already conducting oil exploration in Rajasthan. "We would invest in India if we had the opportunity to take the product and market it under our brand name."

Shell, with an eye towards the eventual opening of marketing, has already been working to build brand equity by managing several petrol stations technically run by its joint venture partner, the state-owned Bharat Petroleum.

To a casual observer, the trial stations look like Shell sites and offer attentive service, mini-markets and other features associated with petroleum marketing in the US and Europe.

But it is not just potential private investors who stand to gain from deregulation.

**Continued on facing page**

Upgrading antiquated technology at some of its older plants, reducing sulphur emissions and sprucing up its refinery outlets to prepare for greater competition.

But Mr Pathan is confident. "We are in a commanding position at the moment, and there is no reason why we should not remain in the same position despite the liberalisation scenario."

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PROFILE Power Grid Corporation

# Seeking to provide national distribution

For most of its 50 independent years India has built most of its power stations tied to specific sources of fuel and linked to specific, and usually local, outlets for the use of their electricity. It therefore has no national electricity grid. Worse, only two of India's five regional grids are fully and effectively linked.

"It's not an optimal state of affairs," says S. Majumder, general manager of Power Grid Corporation, the state body created in 1989 to rectify this glaring deficiency.

Indeed not, since without the ability to shift power across India's vast plains, the country is incapable of levelling peak power deficits as they vary from region to region.

Neither can India yet fully evacuate power from proposed mega power projects producing more electricity than a single state or region.

can currently absorb. Without a functioning grid, India cannot even contemplate creating a national market in electricity, or even a system whereby tariffs are set according to availability of power.

For these reasons, among others, the government created Power Grid even before the country embarked on the wider liberalisation of power generation. Again for these reasons, multilateral and bilateral lenders have come to view Power Grid as among the most vital components in India's attempts to reform its ailing power system.

So far, the fully state-owned entity has received more than \$1.3bn from international donors and agencies, with an equivalent sum promised for future ventures. The World Bank alone has committed "in principle" to loans of \$1.5bn over the next seven years.

The goal is to enable Power Grid to meet the ambition of forging from India's ad hoc and poorly synchronised local grids the rudiments of a national grid by 2002, one capable of shipping 1,000 to 1,600MW of power between the five existing regional grids.

The corporation has already invested \$1.2bn in the enterprise and estimates it will cost a further \$4.6bn by 2002 to complete its part of the programme.

It is a task of mighty complexity as well as cost, frustrated by wide regional variations in power voltages, frequency, supply and demand.

"The parameters differ between every region," says Mr Majumder. "So, for instance, at the moment we cannot effectively link power supplies in the north to the south of the country."

In some cases, he says, Power

Grid can build up and improve existing power links, but in most others the task requires building, from scratch, a parallel transmission system, often overcoming problems of differing frequencies and voltages by installing direct current high voltage links rather than alternating current linkages.

At the same time, Power Grid is investing around \$650m in creating five load dispatch centres in each of the five current regional grids to manage the national system.

At present, only India's eastern and north-eastern regions are linked, by a 500MW high-voltage and direct current connection.

Power Grid is now working to establish three other trans-regional power bridges, a 500MW DC link from Orissa state in the eastern region to Andhra Pradesh in the southern, a 400KV

AC line from Assam in the north-east to Mysore in the east, and a 500MW DC link between Bihar in the east and Riband, west across the northern plains into the northern region grid.

Future plans include a 2000MW DC link between the eastern and southern regions and a 3000MW DC link tying the east to the north.

Beyond its central task of creating the national grid, however, the corporation has a wider remit – one reflecting its emerging position as the central overseer of a national power system and one simply reflecting the ambitions of what has become one of India's better-regarded public entities.

Given its national outlook, it is natural that Power Grid been given the responsibility of attracting and vetting all bids for the mega power projects envisaged as producing more power than a local grid could

evacuate – and for helping create the required transmission system.

The corporation has also begun diversifying into offering consultancy services to India's beleaguered and largely loss-making state electricity boards, supplementing transmission tariff revenues from the SEBs which comprised the bulk of the corporation's turnover of around \$250m last year – on which it returned an operating profit of \$78m.

So far Power Grid has not needed any direct government support. The company is required to meet 20 per cent of its investment from internal resources and accruals but relies otherwise on multilateral and bilateral loans and commercial borrowings.

Its financial planning envisages meeting the cost of installing the national grid 44 per cent from domestic and

foreign borrowings, 23 per cent from the World Bank, 21 per cent from accruals, 7 per cent from the Asian Development Bank and 5 per cent from Japan's Overseas Economic Co-operation Fund.

Sustaining its proposed share of total investments will require a significant rise in current earnings – particularly since likely growth in revenues from the SEBs is necessarily limited.

Which is why Power Grid looks likely to extend its reach further into telecommunications – proposing to undertake the creation of a national fibre optic telecoms "backbone". The corporation has already opened talks with other government ministries over the project, designed substantially to augment Power Grid's earning power.

**Mark Nicholson**

PROFILE State of Orissa

In the last five years, the eastern India state of Orissa has received serious investment proposals of more than Rs1.3bn from domestic and foreign groups to build new industries. Such enthusiasm, according to a spokesman for the state government, was triggered by the "very brave" reform of the power sector.

Orissa, which previously had a poor record for generation station plant load factor and loss of power during transmission and distribution, quickly became the pacesetter in power sector reform as it was the first state to take advantage of a World Bank-financed restructuring scheme.

The bank's officials acknowledge that the Orissa government's reform programme goes well beyond their prescription of a "significant private role in power distribution, corporatisation of utilities, rationalisation of the tariff

structure and setting up of an independent regulatory commission".

The state is one of the richest in the country in terms of mineral resources, but investors have avoided Orissa because of its chronic power shortage. But now, when Mr Janaki Ballabh Patnaik, chief minister, says that Orissa is in the process of becoming the "power-house of India", he sounds convincing.

According to a survey by the Central Electricity Authority, Orissa will have a surplus of 264MW by 2002, the last year of the state's ninth five-year plan.

The principal objective of the comprehensive power reform programme is to reduce the role of the government in the sector to a minimum and to create the conditions for private investment in power generation and distribution.

The state government is hopeful that many other

Indian and foreign groups will follow the example of AES Transpower Corporation of the US, which is constructing a 500MW coal-fired power complex at Ib Valley, and build thermal and hydro-power generating stations.

If this hope is fulfilled then, instead of the projected shortfall in power of 874MW by 2007, the state will continue to have surplus power.

Orissa is also the first state to have split the wholly government-owned State Electricity Board into separate generation and distribution companies and set into motion their privatisation.

The Orissa Electricity Reform Act was put in place in November 1995 and the government transferred all the hydropower stations,

with a total capacity of 1,237.5MW, to Orissa HPC and the transmission and distribution of electricity to the Grid Corporation of Orissa (Gridco) with effect from April 1 1996.

The Orissa Power Generation Corporation (OPGC), which owns 420MW thermal power capacity, has always been a separate, wholly-owned government company outside the SEB fold.

The government estimates that the implementation of the power sector restructuring programme (across India) will cost about \$1bn. The World Bank is making a line of credit of \$350m available, with the UK's department for international development adding \$110m and the Asian Development Bank a further \$57m.

Biroy Jena, chairman of Gridco, believes the reforms will lead to the establishment of a sustainable market structure which promotes the growth of the power sector and ensures a reasonable commercial return to the market participants. It will also protect the interest of consumers".

As a prelude to the privatisation of its power distribution business, Gridco has formed four subsidiary companies and 51 per cent of their equity capital will be transferred to private companies by March 1998.

"We set the privatisation ball rolling on November 28 1997," says Mr Jena. "The response to the privatisation is highly encouraging. A foreign

company can participate in the competitive bidding through a consortium which includes an Indian business organisation."

No single group or consortium will be given majority ownership of more than two power distribution companies. "We want healthy competition in the power distribution sector," Mr Jena adds.

As the distribution business is spun off into four separate companies, Gridco will be concerned with the bulk buying and selling of power. The state does not intend to privatise the transmission business in the near future. However, both OEPG and OPGC will progress with disinvestment in phases.

Merchant bankers expect there to be many domestic and foreign bidders for the

shares of OPGC which owns two new thermal stations and which is building another two co-fired units at Ib Valley.

Industry officials argue that the establishment of the Orissa Electricity Regulatory Commission – the country's first – as a "transparent and independent regulator" to fix the power tariff and gradually phase out the subsidisation of the household and agricultural sectors by industrial and commercial consumers confirms that the government means business.

Orissa will be exploiting about 40 per cent of its hydro power potential of 15bn units by 2002. With nearly 47bn tonnes of non-coking coal at Ib Valley and Talcher, the state could be a perennial source of power for the rest of the country. The challenge is in attracting investment.

**Kunal Bose**

# Reform powers progress

## Petroleum's well is uncapped

Continued from facing page

For the public sector companies that dominate India's oil industry, an end to price controls is also good news.

Until now, the profits of companies such as Indian Oil Corporation, Hindustan Petroleum and Bharat Petroleum were constrained by a Byzantine system of controls requiring them to import crude at world prices and sell refined products at state-dictated prices. The government guaranteed companies

a 12 per cent fixed return on investment; any surplus earned was deposited into oil pool accounts.

If official prices were below world market prices, the government compensated companies through the same fund. The prices themselves were set by the "administrative price mechanism", a 22-year-old net of complex cross-subsidies. Under the system, petrol for cars and aviation turbine fuel were overpriced to subsidise kerosene, the "poor

man's fuel", used by an estimated 300m Indians for cooking and lighting.

Although the system functioned for a while it has become unsustainable in recent years due to rising global oil prices, a hefty increase in imports, falling domestic output and rising subsidies. Yet Indian governments repeatedly postponed much-needed price increases. As the end of last year approached, the deficit in the oil pool account had swollen to nearly \$5bn,

pushed up in part by a \$1.8bn bill for subsidising kerosene during 1996-97.

Analysis warned that, if steps were not taken quickly, Indian Oil Company, the country's sole crude oil importer, would exhaust its \$3.5bn ceiling on foreign borrowings by November.

Forced to act, the government in September increased the price of diesel by some 22 to 26 per cent, bringing the price to import parity. It also said that with immediate effect diesel, naphtha and fuel oils would be linked to world prices. Officials subsequently announced that consumer prices for gas would reach global parity within two years. Finally, it announced that prices receivable by oil producers would reach import parity in five years and that, as of April 1, refineries would begin to receive a tariff-adjusted import parity price for a range of products including motor spirit, kerosene, diesel, aviation turbine fuel and LPG.

With the price reforms, India's public sector oil companies are likely to see a significant rise in their profitability. This will provide them with much needed resources to pursue expansion plans designed to meet future demands. "It's definitely welcome news," says Caspian's Mr Patwardhan.

Plenty remains to be done, however. Last year, the government announced a new exploration licensing policy, but bidding on exploration blocks has been stalled until the government formulates a new petroleum tax code. India also has to establish proper regulatory mechanisms to ensure fair competition between state-owned and private companies – an issue of critical concern for potential foreign investors.

"These watchdog bodies should have strong teeth to prevent the abuse of monopoly positions," says Mr Varzi. Private companies say that getting the option to build their own pipelines, rather than being forced to rely on lines run by competitors, is also a key factor.

Analysts say the steps taken so far bode well. A new regime will take control after next month's elections, and most believe that the plan to deregulate the oil sector will be implemented.

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## IV INDIAN ENERGY

BIOGAS • by Amy Louise Kazmin

## Milking a natural resource

India's 230m cows are an unlikely power supply for its 950m people

Meeting the energy needs for 950m people is one of India's biggest challenges. But the country has one unexpected resource which is lighting up many lives: cattle dung.

With an estimated 230m head of cattle in India, dung is amply available. Several million Indians are already using dung-derived gas - known as biogas - for cooking and lighting.

The story of biogas begins in the 1950s when Indian scientists developed a design for a small structure that uses anaerobic digestion to turn cow dung into clean-burning gas, while leaving plenty of material left over for fertiliser.

Initially, the plants were introduced on a limited scale. But after the oil crisis of the 1970s Indian officials began actively promoting the use of biogas plants, offering subsidies and training courses to encourage

their spread. So far plants have been installed in 3.7m households, while 10,000 stonemasons around India have been taught how to build them.

A family needs between two and five cattle - depending on the type of cattle - to have sufficient dung to feed the smallest, household-size plant.

For Sunita Sharma, a farmer's wife and mother of five in the Indian village of Moradpur-Nizam, the biogas plant her husband installed several years ago has been a boon. Previously, Mrs Sharma spent three or four hours a day collecting wood to use for cooking. When she prepared meals, acrid smoke from the wood fire stung her eyes. Now, all the family's meals are cooked on a biogas range. "And we don't get smoke in our face," she says.

Advocates of bio-gas say the unusual fuel can reduce the incidence of lung and eye ailments among rural women, who often suffer from prolonged exposure to smoke from wood fires.

Biogas is used not only for cooking; in sufficient quantities, it can also be used to

generate electricity through specially modified generators. Mrs Sharma's neighbour, Yeshpal Singh, is a relatively wealthy farmer with about 25 cattle. He has installed a large, 35m<sup>3</sup> capacity biogas plant in his yard. His family uses the gas for cooking and to run a generator which powers their television, refrigerator and farm equipment when the government power supply is cut off. That, they say, is most of the time.

Mr Singh says word of biogas is spreading. "People are inspired to get these plants," he says.

Biogas is not limited to household use. Mohammed Haroon Choudry and his brothers run three roadside restaurants in the village of Dasna on the road between New Delhi and Lucknow.

For most of their cooking the brothers depend on cylinders of liquid natural gas, which are often bought at high prices on the black market.

Recently, though, the Choudry brothers, who also have farmland and a dozen cattle, installed a small biogas plant behind the restaura-

tants as an experiment. They have been using it for emergencies when the regular gas runs out and are so impressed with the results that next year, they plan to spend Rs80,000 on a large biogas plant to provide enough gas for them to cook most of the food at their three restaurants. Not only will the supply be more reliable, it will also save them money.

Energy specialists say the spreading use of biogas points a way towards overcoming the cost and obstacles of electrifying 600,000 rural Indian villages.

Dr R.K. Pachauri, director of the Tata Energy Research Institute, says that with new technology making small turbines nearly as efficient as larger ones, bio-gas, including gas from bio-degradable agricultural waste, could conceivably generate electricity for individual villages - something that may be far more efficient than trying to bring villages onto a grid.

"In the Indian situation, it is not sensible to generate power and feed it into a national grid. It is preferable



Cattle play an important role in the Indian community...and for some it provides a valuable source of energy

to have local and specific power - like a windmill to generate an irrigation pump."

Despite the enthusiasm of its users, the spread of biogas in India remains far below its potential. According to the ministry of non-conventional energy sources, some 12m rural households

have enough cattle to meet their energy needs through bio-gas. Yet the government budget for promoting the fuel is just \$15m per year - enough to subsidise the construction of only 200,000 new plants.

Without at least some support from the government, few farmers are willing, or

are out of order. Still, it is clear that Mahatma Gandhi's view that India's cattle are a source of wealth is true in unexpected ways. With a little political will and a few more resources devoted to it, cattle dung can help power Indian villages into the future.

NATURAL GAS • by Andrew Symon

## The answer to some inflated expectations

India's need for LNG is mirrored by the regional suppliers' need for new markets

India is set to become the first new market east of Suez for liquefied natural gas (LNG) by the start of the new century or just after.

While there has been a lot of talk that Thailand, China and maybe even the Philippines could join the list of Asian LNG importers - consisting of Japan, South Korea and Taiwan - only in India is prediction becoming reality.

India's position arises because domestic production continues to fall short of

potential demand; the government wants to see more gas consumed to help overcome excessive reliance on polluting coal; and on-going industry deregulation and gas price reform is resulting in new opportunities for foreign and domestic companies, upstream and downstream, alongside the state-owned Oil and Natural Gas Corporation (Ongc) and Gas Authority of India (Gail).

LNG's share of modern energy consumption (that is, outside of traditional wood, dried dung etc) is small, making up only about 11 per cent of the total, as against coal's 54 per cent. But the government and the companies in the sector believe there could be no limit to

demand provided there is gas available.

British Gas, active in west India, projects a threefold increase in the country's total gas consumption by 2006 when it would account for 20 per cent of energy consumption.

Such projections assume imports. The Indian government itself does not expect anywhere near enough additional production from India's own gasfields - the main ones are Bombay High and Gujarat High, offshore in the north-west, with small fields also in the north-east and in the south-east - although it is encouraging exploration as well as promoting investigation as to how coalbed methane from India's extensive coal

reserves might be harnessed.

For India's western and north-western regions, LNG can be readily supplied from the Middle East and, maybe, one day through pipelines from Iran and Turkmenistan; for the eastern and southern regions, there is supply from Indonesia, Malaysia, Australia's north west; pipelines from Bangladesh and Burma are also mooted for the longer term.

Given the economic problems in Asia and the slowing of LNG demand growth in South Korea and Japan, LNG producers in the Middle East, Australia, Indonesia and Malaysia will be keenly turning to the sub-continent for markets they would earlier have hoped to find in eastern Asia.

There is a wide field of foreign and domestic companies planning LNG import developments, and the government is keeping a light hand on the tiller of this competition. For example, no detailed planning and licensing for LNG receiving terminals is to be required - a sharp contrast to LNG import development in South Korea a decade ago when a government enterprise, Korea Gas (Kogas), was given an LNG import monopoly.

The situation now in India is consistent with the thrust of its energy sector policy since the early 1990s which encourages increasing private sector participation. This will ultimately be under a new regulatory authority designed to prevent monopolistic pricing.

In this environment says Rebecca Mark, chief executive of the US company Enron International, success for LNG importers will depend very much on their efforts to develop downstream business and secure a strong customer base. Government permits alone will

not be enough. Enron sees itself as leading the pack in this regard. It is working all along the industry chain, beginning with export supply of LNG from its Qatar project in the Middle East; construction and operation of a receival and regassification terminal south of Bombay on the west coast; construction and operation of a high pressure transmission pipeline from the terminal through Bombay and onto the city of Hazira in the state of Gujarat; and providing base load demand through its large Dabhol Power Plant in the state of Maharashtra, now under construction.

Dabhol, one of India's first independent power plant developments and one of the largest foreign invested projects in India, is on track after being derailed in 1995 when a new state government came to power. A new agreement was concluded with the state government in 1996. Enron plans to import in the order of 500 tons of LNG annually. Of this, 2,500MW Dabhol plant and the rest will be sold to other bulk consumers. While the first 825MW phase of the plant, to be commissioned in December this year, will use naphtha or distillate, gas should start to flow for the 1,624MW second phase is completed around 2000.

British Gas International, the offshore arm of British Gas, is also well placed. It is also focusing on the western side of India, in and around Gujarat state, one of the country's most industrialised regions. BG, too, wants to import LNG through its own facilities as part of a wider strategy to develop downstream business, in addition to the use of domestically-produced gas.

BG has some of the building blocks in place. In July last year it acquired a controlling stake in the listed Gujarat Gas, India's largest private sector gas distribution company, with 1,000km of pipeline serving industrial, commercial and residential customers in Surat, Ankleswar and Bharuch. Gujarat adds enormously to

BG's other asset - Mahanagar Gas, a 50:50 venture since 1994 with the state-owned Gail, now reticulating gas to customers in Bombay as well as providing compressed natural gas (CNG) to some 5,200 taxis.

To expand further, BG wants to be importing 2.5m tons of LNG a year by 2003, probably from Qatar through a receiving and regassification terminal at Pipavav across the bay from the large cities of Surat and Hazira. The terminal would supply the Gujarat Gas system with additional imports for dedicated power customers. BG is pursuing the LNG terminal project with the Gujarat Pipavav Port, and may also become a user on the demand side through its participation in a proposed 615MW power plant project at Pipavav.

"The wheel that turns it all is being able to distribute to residential users, industrial users and power plants as well as the potential of gas for fertiliser feedstock; you then have a chain," says the head of BG's Asia-Pacific region, Ted Trafford.

## PROFILE Gujarat Torrent Energy Corporation

## A LNG future beckons

Next October, Gujarat Torrent Energy Corporation (G-Tec) will switch its three gas turbines to combined cycle - reaching full capacity output of 655MW. The first of these turbines is already operational, generating 120MW.

The company - owned by India's Torrent group, Powergen of the UK, Siemens of Germany and the Gujarat Power Corporation - is now discussing plans to triple this capacity to 1,800MW, using new supplies of imported liquefied natural gas (LNG). It has already secured agreement in principle with the state government to raise output to 1,200MW.

"The key challenge on this one is to obtain fuel," says Gerry Grove-White, general manager of Powergen India. "And that is almost certainly going to be liquefied natural gas."

Mr Grove-White says G-Tec could expand its existing plant quickly but it will have to wait "two or three years" for the current wave of liquefied natural gas projects to come on stream. At this stage G-Tec may convert its existing plant to LNG.

"There is not enough gas at the moment," adds Mr Grove-White. He says G-Tec would consider using a temporary fuel, such as naphtha, while projects reach completion. "But we believe that long-term, naphtha is not a fundamentally sound way of fuelling a power station - it is very expensive."

G-Tec was incorporated in 1992 as a joint venture agreement between Torrent, a diversified industrial group, and Gujarat Power Corporation, a vehicle set up by the state of Gujarat to promote

investment in power. A year later, Siemens agreed to take an equity stake as equipment procurement and construction contractor. In 1994, Powergen also bought into the project when it was appointed operation and maintenance contractor. Powergen now holds 28 per cent of G-Tec's Rs7.3bn equity, while Siemens holds 14 per cent.

"We wanted the contractors to have a long-term interest in the project," says a G-Tec spokesman. The company also needed foreign equity participation to allow it to raise funds abroad under Reserve Bank of India guidelines.

By the time the two companies came on board G-Tec had already negotiated a power purchase agreement with Gujarat State Electricity Board, backed by escrow accounts and a state government guarantee, and started work on the site.

"The Indian promoters (shareholders) showed real entrepreneurship," says Sudhir Shah, president (commercial) at G-Tec. "They started spending their own money before the company's borrowings were in place." He says the shareholders "knew that things would happen, but that they would take their own time" and were prepared to "take risks" in the meanwhile.

This aggressive approach helped sustain the project's momentum. G-Tec avoided becoming mired in political controversy in spite of frequent changes in government - in no small part due to the good offices of Torrent and Gujarat Power.

"This project has seen six chief ministers," says Mr

Grove-White. Fortunately, he adds, the senior state bureaucrats provided an essential "thread of continuity" and there was a common "political will" among all state parties to see the project completed.

While Siemens provided world-class expertise as a turnkey contractor - installing V94.2 gas turbines and waste heat boilers - Powergen concentrated on design and managing the project risk.

"I think Torrent would accept that we helped them considerably in risk management and risk mitigation," says Mr Grove-White. "Fuel was one area where we were able to add to the contract in one or two areas to improve risk allocation."

This was not without cost - sparking occasional clashes between the partners - and the end result rarely met international standards.

The fuel supply agreement with Gas Authority of India (Gail), for example, is still full of holes. One G-Tec expert summarises it as "we will supply gas if it is there at whatever pressure we like."

Mr Grove-White counters: "If you want gas in India, there is a standard supply contract - we had to get comfortable with that."

He says it was not possible to always insist on "internationally bankable contracts." Instead, the plant was designed to also run on naphtha, delivered by rail, in the event that gas was unavailable - providing an alternative source of fuel. "Without naphtha I do not think we would have invested in this project," he says.

G-Tec's lenders - a consortium of Indian banks

supported by deferred payment guarantees from Indian financial institutions - were willing to accept the terms on offer, lending a total of Rs17.3bn. The only difficulty was getting all the banks to agree to the same lending terms - a process which took several months.

"This would only work in an Indian-financed context," says Mr Grove-White. "The ironic thing is that a counter-guarantee from India's central government was once seen as the holy grail because it gave access to international finance but that has turned out to be a mixed blessing."

"International finance means fuel contracts, transport contracts, have to be international bankable standards." While this remains nigh on impossible, he says, "the Indian solution is the quickest."

All three private sector partners are now looking at further power projects. Torrent says it would "consider the fuel scenario and the overall objectives of the group." Powergen and Siemens, meanwhile, are working on a 578MW coal-fired plant at Bhilai, in Madhya Pradesh, to which Powergen holds a 49 per cent stake and India's Aditya Birla group the remaining 51 per cent equity.

The Bhilai power station will be India's first private sector coal-fired plant - drawing on the Birla group's expertise in managing coal supplies.

"The key is the rail and coal contracts - it is a single fuel power station and we have no alternative way of fixing that plant," says Mr Grove-White.

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July 1998

INTERNATIONAL ARTS GUIDE BERLIN

BERLIN



## ARTS

# The expanding appeal of Americana

The new year bidding in the US is giving Sotheby's and Christie's much to crow about, as Antony Thorncroft explains

Fine art auctioneers rouse slowly from mid-winter break. They have had plenty to mull over during this off-season. Christie's is still considering a take-over bid from SBC Warburg, and the offer has certainly galvanised its working practices - last week it announced it was shedding 60 staff.

Sotheby's has been overtaken in size - but not in profitability - by Christie's in the past year. It has been considering how to regain pole position and has decided honesty is the best policy. After last year's unwelcome publicity about conniving in smuggled works of art, in future it will not accept any goods for sale, particularly antiquities, that have a doubtful provenance.

Behind the background politics, there is the everyday action in the

saleroom. As usual the first big auctions of the year took place in New York last week, where the finest collection of Americana offered for many years came under the hammer. The prices paid, and the records set, suggest that the American love affair with their homeland continues at a most passionate level.

Americana - works of art and craft produced in the US (the earlier the better) - is exclusively a US collecting obsession. It leads to some weird transactions, and reflects the wealth of the nation. Where else would a copper and zinc weather-vane, produced for one Massachusetts farm around 1860, sell for \$770,000? Or a quilt, embroidered in New York at roughly the same time, make \$264,000?

These prices were paid around 1990, paid by the first great art market

boom, and only exceptional objects would raise such values today. Indeed the only weak sector of a strong market is folk art, in particular folk portraits. Today's buyers are more serious, seeking more traditional antiques, like furniture and silver. But their enthusiasm is just as strong, as last week's exceptional prices underlined. Equally strong is the American reverence for their great heroes - last month a signed letter by Abraham Lincoln sold for \$442,500.

Both Christie's and Sotheby's had much to crow about from their first auctions of the new year. On Friday alone Christie's brought in \$13.5m (£8.2m), nearly double its expectations. A chest of drawers, plus matching dressing table and side chair, made in Philadelphia around 1770 by Thomas

Afleck for the merchant Levi Hollingsworth, sold for \$2.9m, a record for a Philadelphia suite of furniture.

In the UK only an exceptional group of furniture by Chippendale, destined for an aristocratic mansion would command such a price. But the suite is famous and comes from a museum, the Chipstone Foundation in Milwaukee: unlike British museums, US museums are quite happy to raise money to buy new acquisitions by cashing in the old.

John Hays, who heads Christie's American furniture department, had estimated the suite at \$1.5m-\$2m, but a flood of new bidders, many of them quite young, took him by surprise. It was a new collector who acquired the suite. "We are delighted by the results," Mr Hays says. And such high prices will

draw out other good items for the June auction.

Christie's also managed a record for American silver when a tazza made by Henry Pratt in Philadelphia around 1730 sold for \$453,500, against a \$50,000 forecast.

At Sotheby's the highlight last week was the dispersal of almost 600 pieces collected by the late Stanley Paul Sax, who made his money producing polishing compounds for metal products, and for 30 years spent much of it buying Americana. The quality and provenance of his purchases led to some frenzied bidding in a packed saleroom.

The auction brought in \$10.55m, with virtually every lot finding a buyer. The top price was the \$1.2m paid for a Chippendale chest of drawers and dressing table, attributed to Bernard

& Jugiez, who, working in Philadelphia in the 1760s, made furniture to Chippendale's designs.

Four very simple early chairs, attributed to John Welch, who traded in Boston around 1735, made the astonishing price of \$867,000. A tall case clock made in Philadelphia in 1765 by Jacob Godshalk set a record for an American clock, selling for \$442,500.

Sax bought with the advice of the New York American dealer Israel Sack Inc. Sack was also a buyer on Sunday when, in a mixed owner sale, it paid \$331,000 for a games table made in Boston around 1795, which was labelled John Seymour. It is one of only six known tables carrying the Seymour name.

It had been bought in a boot sale 30 years ago by a retired teacher for \$25. Last September she took it to Chubb's Antiques Roadshow

surround, made around 1798, which sold for \$22,500, against a \$10,000 estimate. Also, \$173,000 was paid for a walnut bird cage candle stand, made in Philadelphia around 1770, which was expected to go for less than \$30,000.

The auction house was even bold enough to post a record for a New England armchair, when a Connecticut example of 1785, in cherrywood, quadrupled its forecast at \$268,500.

It is not just patriotism that delivered these prices: the strength of the US economy producing enough surplus wealth to drive up antique prices. This bodes well for New York's increasingly dominant position in the international art market. This should be confirmed next week when Sotheby's and Christie's sell off Old Master paintings and drawings.

## Concert

## Carter clarinet concerto a tour de force

No, Elliott Carter is not yet 90, but a December birthday is the best way to guarantee a year-long celebration. The London Sinfonietta raised the curtain at the Queen Elizabeth Hall on Monday with the UK premiere of his Clarinet Concerto, and Carter was there to hear it and give a talk beforehand. He moves more slowly these days, but his wit, gentlemanly modesty and reluctance to explain himself have not withered with age.

We didn't need the question-and-answer session with fellow composer George Benjamin to learn that. It's all there in the music. First performed by Alain Damien and the Ensemble InterContemporain last January in Paris (when it was welcomed on this page by David Murray), the concerto dazzles on first hearing and promises to be a source of endless fascination. The sooner it gets out of the contemporary music ghetto, the better - and that's not something I would say of every Carter work.

The concerto will be lucky to find a soloist as charismatic as Michael Collins, whose performance shared the breathtakingly virtuous qualities - stamina, conviction, passionate eloquence - that distinguished Heinz Holliger's playing of the no less demanding Oboe Concerto a decade ago. This latest work is marginally shorter, but the landscape is just as diverse and the signposts equally clear.

What impresses is its Gallic fluency, its classical shapeliness and sense of physical space - all of which have the listener feeding out.

Whether or not the concerto adds to his reputation as the world's "greatest living composer", an unhelpful accolade bandied about by Carter cognoscenti, it finds him less intellectually intimidating, less musically labyrinthine than before - and much more lyrically charged. That impression may have had something to do with Collins's relaxed confidence, which underlined the visionary imagination of the piece over and above its tightrope technical demands.

After this *tour de force*, the Double Concerto (1961), a Sinfonietta party-piece, sounded rambling in discourse, denser and more obviously constructed. Both works dwarfed the preceding 70th and 80th tributes to Carter from Lutoslawski, Babbitt and Oliver Knussen, who conducted everything with indefatigable zeal, and whose *Coursing* came closest to realising the Carter-esque conflict between order and chaos.

Andrew Clark

The concert is broadcast on BBC Radio 3 tonight.

## Opera/Richard Fairman

## What a marriage in 'Figaro'

essential that people hiding behind doors, chairs or trees are not seen: Here they would pop out and blow me down - another character would spot them every time. But perhaps the production will come together with more practice, more working together, and a sharper eye for comedy. It certainly has a good cast.

The star is Dmitry Hvorostovsky, who plays the Count as an over-sexed young pup who has inherited the family estate at an early age and is now absolutely full of him-

self. His smouldering manner gives off a sexual heat that burns up every female on the stage. Women in the audience are advised against sitting in the front row in case they get their ears singed. Once into the drama, he reveals a latent viciousness to the character that is quite frightening. And he certainly has a good cast.

At the heart of the great Act 2 finale there is a moment when he convinces

you the Count really could kill his wife (what a marriage this could turn out to be). Gillian Webster's Countess responds by remaining cool, concentrating on singing her part as beautifully as she can. The voice does not sound quite even, or perhaps finished, but it has a freedom that allows it to sail our impressively. Dagmar Pecková's Cherubino also does well in her two arias, singing with feeling and intensity.

In Nuccia Focile's production has a Susanna with everything going for her,

pretty Italian features, bags of ebullience, sparkling eyes and crisp words, though she does not take charge of the opera as strongly as she might. Neal Davies's decisive and straightforward Figaro marks another step forwards in his career, but he needs to put a stop to the ugly habit of singing out of the side of his mouth. If his upper lip curls round any further, it will be in danger of swallowing his left ear.

There is a decent trio of supporting singers - Gwynne Howell a nicely

ineffectual Bartolo, Yvonne Howard a younger-than-usual Marcelina, Robin Leggate not waspish enough as Basilio - and the young American conductor Steven Sloane kept everybody exactly in place from the pit. If only the trim playing and well-judged speeds could smile a little more, too. Everybody in this *Figaro* needs to relax and enjoy themselves. Perhaps the second cast, taking alternate performances from Thursday, will show them how.

Orchestra: conducted by Yan Paschal Tortelier in works by Brahms, Dutilleux and Ravel-Tortelier, Jan 22, 23, 24

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Tel: 1-416-363 6671  
*Hansel and Gretel*: by Humperdinck. New production, previously seen in the US, designed by Maurice Sendak and directed by Frank Corsaro. The conductor is Randall Behr; Jan 23, 25

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## Jan 24

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## CONCERTS

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London Symphony Orchestra: Shell LSO 21st Anniversary Concert. Conducted by Elgar Howarth. In works by Mendelssohn, Jacobs, Cashian and Britten; Jan 21

## Queen Elizabeth Hall

Tel: 44-171-980 4242

London Sinfonietta: 30th Birthday Benefit Gala. Including two world premieres, and John Taverner's *The Whales*. Markus Stenz conducts; Jan 24

## St John's Smith Square

Tel: 44-171-222 1051

Adrienne Pieczonka: recital by the soprano of songs by Strauss, Zemlinsky, Tchaikovsky and Barber; Jan 27

## EXHIBITIONS

## Barbican Art Gallery

Tel: 44-171-638 8891

• Shaker: The Art of Craftsmanship. First major exhibition of furniture and decorative arts from one of the most influential Shaker communities, Mount Lebanon. The show traces the origins of the Shaker movement from its origins in 18th century England through its development in 19th century America to what became a philosophy and a way of life; from Jan 22 to Apr 26

• The Art of the Harley: 30 customised motorcycles provide

the centrepiece of this display devoted to the 95 year history of the Harley-Davidson company; from Jan 22 to Apr 26

## Royal Academy of Arts

Tel: 44-171-439 7438

Art Treasures of England: The Regional Collections. Display of some 500 paintings, drawings and sculptures which will tell the history of the public collections outside London, from the foundation of the first university museums in the 17th century to the present. Including works by Canaletto, Hogarth, Turner and Francis Bacon, the exhibition will also seek to surprise with the works of less well-known artists; from Jan 22 to Apr 13

## OPERA

## Barbican Hall

Tel: 44-171-638 8891

*Nixon in China*: the UK premiere of Adams' opera is the opening concert of the "Inventing America" festival. Kent Nagano conducts the London Symphony Orchestra; Jan 25

## LOS ANGELES

## CONCERTS

## Dorothy Chandler Pavilion

Tel: 1-213-365 3500

Los Angeles Philharmonic: conducted by Franz Welser-Möst in works by Mozart and Bruckner; Jan 22, 23, 25

## OPERA

## L.A. Opera, Dorothy Chandler Pavilion

Tel: 1-213-972 9001

*Leopold*; Tel: 49-89-2185 1920

## Salomé: by R. Strauss. Revival of Sir Peter Hall's celebrated production. Conducted by Richard Hickox with Hildegard Behrens in the title role; Jan 21, 22

## MADRID

## EXHIBITIONS

## Fundación "la Caixa"

Tel: 34-1-435 4833

Joaquim Mir, 1873-1940: A Life's Journey. Retrospective of around 140 works by the landscape painter; to Jan 25

## MANCHESTER

## CONCERTS

## Bridgewater Hall

Tel: 44-161-907 9000

• BBC Philharmonic: conducted by Sir Edward Downes in Respighi's *The Pines of Rome* and Shostakovich's *Leningrad* Symphony; Jan 24

• Bournemouth Symphony Orchestra: conducted by Kent Nagano in Mahler's Symphony No. 2; Jan 25

## MILAN

## OPERA

## Teatro alla Scala

Tel: 39-2-88791

*Il Cappello di Paglia di Firenze*: by Rossini. Conducted by Bruno Campanella in a staging by Pier Luigi Pizzi; Jan 23, 24

## MUNICH

## OPERA

## Bayerische Staatsoper

Tel: 49-89-2185 1920

## Anna Bolena: by Donizetti. Ralf Welkert conducts a staging by Jonathan Miller. Edita Gruberova sings the title role; Jan 21, 24

## NEW YORK

## CONCERTS

## Avery Fisher Hall, Lincoln Center

Tel: 1-212-8755030

• Israel Philharmonic: conducted by Kurt Masur in Beethoven's Symphony No. 9; Jan 21

• New York Philharmonic: world premiere of Zorn's *Orchesira Variations*, conducted by Leonard Slatkin. Programme also includes works by Schuman, Schwantner and Copland. With percussionist Christopher Lamb; Jan 22

OPERA  
Opéra National de Paris, Opéra Bastille

Tel: 33-1-4473 1300

*Tosca*: by Puccini. Conducted by Jan Latham-Koenig in a staging by Walter Schroeter. Maria Guleghina sings the title role; Jan 23, 27



## COMMENT &amp; ANALYSIS

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
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Wednesday January 21 1998

## Euro-voice in finance

**When US Treasury officials journey around Asia, their stay-at-home European counterparts become jealous. US policy-makers respond by complaining that Europe's failure to speak with one voice makes closer co-operation infeasible. An obvious question is whether the euro will make much of a difference. The answer is that it could – but will not do automatically.**

The Asian crisis has once again demonstrated the central roles played by the US, as leader, and the International Monetary Fund, as chief agent, with others reduced to paying the cheques. US leadership is usually essential and often sensible, but its dominance creates understandable frustration.

The opportunity for Europe to play a bigger role would appear to be given by economic and monetary union. Members of the euro area will be represented by a single European Central Bank. Thus, in global monetary affairs it may soon be possible to talk of a group of three, with all other central banks being marginal players.

The difficulty lies where national finance ministers continue to hold sway. Here there are two broad categories of issues: those closely related to the euro, such as the exchange rate, and those where policy will remain largely national, such as taxation.

Common policies will have to be negotiated among the mem-

bers of the euro-zone. Then someone representing the new committee of euro finance ministers should present it. That spokesman need not be – probably should not be – a representative of the European Union's six-month presidency.

Where policy is subject to national responsibility, it will still be necessary for countries whose policies have considerable international impact to participate individually in global discussions. Over time, however, it may be possible to agree these policies, too. In that case, it will, once again, be possible for a single representative of the euro finance ministers to present them.

Yet this shift towards collective representation need not make the process of global coordination much simpler. It should be simpler where the central bank alone is concerned, since it is a single body. But it will not be in virtually every other policy area, since Europeans will be increasingly committed to a two-stage negotiation, first among themselves and then with counterparts abroad. To become more effective, Europeans will have to streamline internal discussions.

Yet the aim must be not just to give Europe a louder voice in the world, but one worth listening to. The creation of the euro will not of itself give Europeans a wiser perspective on the world. But it should give them an incentive to develop one.

## After Castro

The visit begins today of Pope John Paul II to Fidel Castro's Cuba brings together two of the great icons of the late 20th century. Yet the meeting of the two septuagenarians offers more than symbolism; it is an important opportunity to create a bridge to Cuba's future.

That future will, sooner or later, be one without Fidel Castro. Yet nobody has any idea what sort of future it will be. In the worst case, the island will be riven by violent struggle. It is in Cuba's interest and that of its neighbours – including the US – that this does not happen.

It is also in Mr Castro's interest, for he must want to preserve the gains of his revolution.

These – for example, in healthcare and in education – have come at a heavy cost in personal liberty, and they are tainted by the economic privation of the past eight years. But they are gains all the same.

Few men have the moral and intellectual stature to engage Mr Castro about what happens when he goes. Perhaps the frail pontiff – no friend of unbridled capitalism in spite of his antipathy to communism – is the only person who can, and in the process begin mediation with the US.

The opportunity for accommodation with Washington may have grown with the death late last year of the powerful leader of the hardline US exile opposition.

## Africa's debt

The world's richest nations meet today to discuss the fortunes of one of the poorest. For the fourth time in as many months, members of the Paris Club of bilateral creditors will be trying to reach agreement on the level of debt relief they are prepared to offer Mozambique.

Compared to the \$40bn-plus bail-out of Indonesia, they are helping to underwrite the extra \$350m they must find to bring this impoverished country's debt within its capacity to service. It is modest in the extreme. Having swallowed the camel, the Club is now straining at a gnat.

Yet the outcome of the Paris meeting is not only critical for Mozambique, struggling to recover from a 15-year civil war in which more than 1m people died. At stake is the joint World Bank-IMF initiative launched in September 1996 to reduce the debt of highly indebted poor countries – most of them in Africa – to a manageable level.

Implementation of the plan to relieve Mozambique's \$5.6bn debt has been held up by disagreement in the Paris Club on what proportion of their lending to the country should be eligible for relief. The Bank and Fund maintain that it must be 90 per cent if Mozambique's debt servicing is to be sustainable. That view is shared by Britain and the US. But Japan and Germany are understood to be insisting on a ceiling of 80 per cent.

**P**inch yourself. It now looks a pretty safe bet that Italy will be a founder member of Europe's economic and monetary union at the start of next year. That is the likely upshot of Monday's meeting of European Union finance ministers. Only 20 months ago, when the centre-left government of Romano Prodi came to power, the prospect of Italy being in the first wave was considered unthinkable by its partners. The turnaround is startling.

Until recently, Italy had a stack of problems that towered above those of any other European Union state. The lira had been expelled from Europe's exchange rate mechanism in 1992. The budget deficit – almost 7 per cent of gross domestic product in 1996 – looked out of control. There were massive demonstrations against the government's main public finance policy, pensions reform. The government of former prime minister, Silvio Berlusconi, was mired in scandal and Italy's attempts to clean up its corrupt ruling class looked, to put it politely, disappointing.

Yet in the period Mr Prodi has been in office, Italy has transformed itself. It has not overcome all its problems of course (notably corruption). Nor are its improvements necessarily permanent. But from being a rank outsider in the Emu stakes, the Prodi administration is turning Italy into a country whose entry into a single currency is now regarded as a racing certainty. How did it do this?

Part of the explanation comes from events outside Italy's borders. The determination of Lionel Jospin's government in France to have a softer euro has strengthened the case for Italian membership. The French government is clearly keen to have an Italian counterpart to Germany within the newly created European Central Bank. There is the suspicion, too, that France may fear the consequences of leaving Italy out of the euro, allowing the Italians to wield the weapon of devaluation to boost exports at its neighbours' expense. All that is accepted even inside the Italian political establishment.

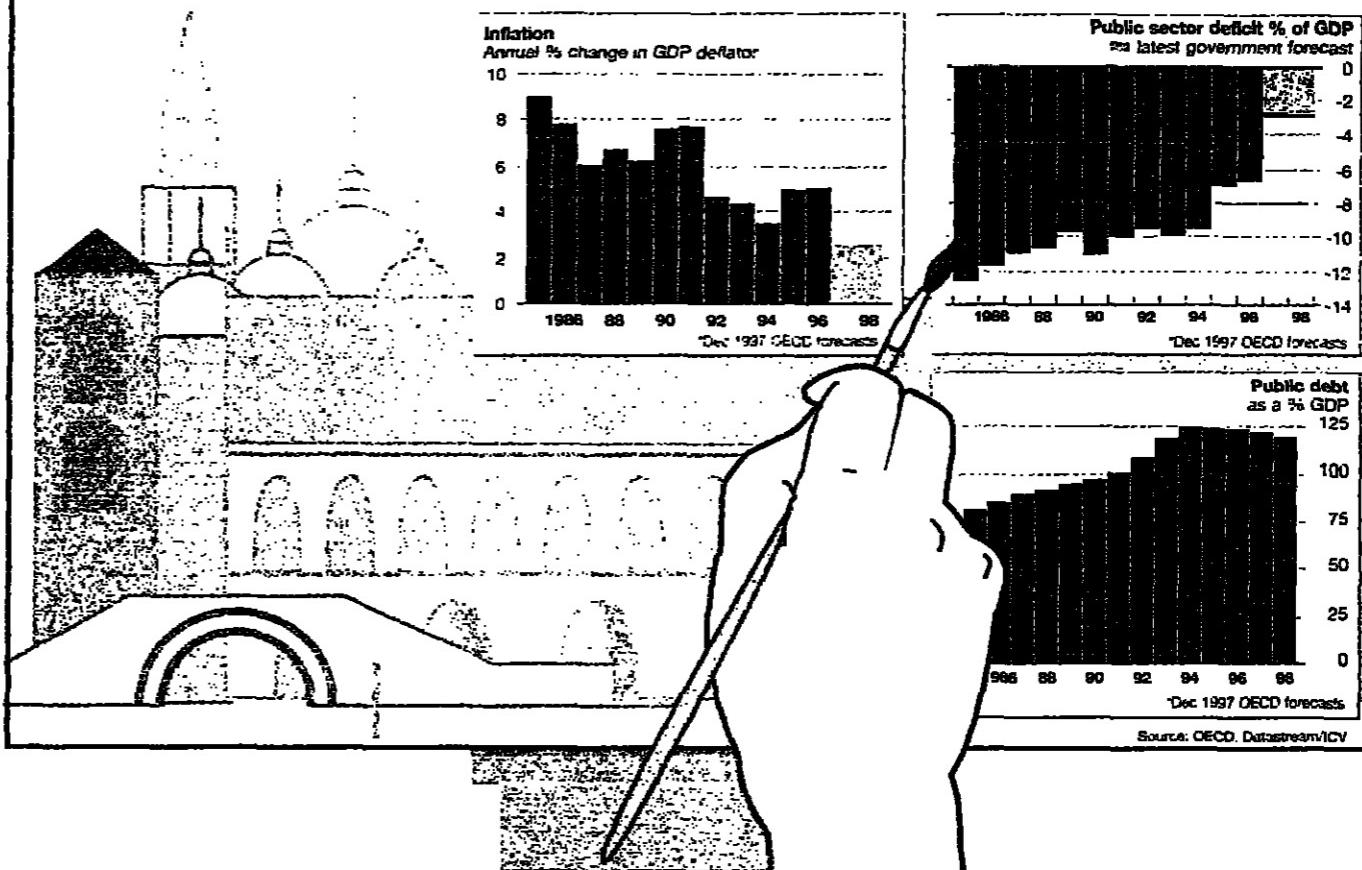
But France's determination – now endorsed by the German government – to allow Italy in would have come to naught if Mr Prodi and his allies had not achieved a remarkable turnaround in the public finances. At the end of 1996, the budget deficit was 6.7 per cent of GDP, easily the largest among the big countries of the EU and more than twice as much as the Maastricht criterion. The figure for 1997 is expected to have dropped to below 3 per cent, meeting the

EU target.

Annualised Italian inflation in 1997 was 1.7 per cent, less than half the previous year and at a 30-year low. Mr Prodi himself, after nearly losing office last October when the rump of the Communist party stopped supporting his coalition, has since shown a sure political touch.

None of this has entirely crushed the concerns of some politicians and central bankers across Europe about Italy's fitness for Emu. Concern centres above all on Italy's public debt which, at 122 per cent of GDP, is more than twice the Maastricht criterion and is, in value terms,

### Italy's painstaking restoration



easily the largest in the euro area. Gerrit Zalm, the Dutch finance minister, recently hinted he might resign if Italy made it into the single currency. A Bundesbank council member, Klaus-Dieter Kuehnebacher, said last week that Italy would have to be "more critically assessed" than other EU states in its Emu bid because of its debt. Comments like these will echo in central banks and government departments across Europe between now and May, when the final decision is taken on which states qualify for Emu.

But the fundamental lesson of the past few days is that none of this sniping over Italy's finances has breached the Franco-German political consensus that the lira must be in the first wave. Monday's meeting of EU finance ministers was a last chance for the Dutch to raise formal concerns about Italy and Emu but Mr Zalm remained silent. Meanwhile, Chancellor Kohl's visit to Mr Prodi last night was being hailed, in Rome at least, as signalling a warming of the relationship between the two men in the final stage of Italy's Emu bid. The leader of the country most associated with scepticism about Italy's readiness now seems to be seeing for himself how the worries are being overcome.

Yet it is one thing for Italy to get into Emu, quite another for it to stay there. So, with Monday's meeting over, the focus of attention is beginning to move away from what the Italians have achieved over the past two years to what they need to do over the next 10. There are two big concerns: how quickly can Italy reduce the level of overall debt so it poses no further problem to the public finances? And how quickly can the Prodi government reform Italy's inefficient private sector

and rigid labour market to ensure the country does not resist external economic shocks in the more competitive euro area?

The size of the public debt is the more immediate worry. When it joins Emu, Italian interest rates will fall (towards German rates), which will cut annual debt repayments. But the fear is that, unless the debt comes down quickly, Italy will later be exposed to sudden rises in short-term interest rates that increase debt repayments and make it hard to keep the annual budget within the terms of the EU stability pact on economic policy after Emu. According to HSBC Markets in London, Italy's cost of debt servicing would, on average, move up by 0.6 per cent of GDP for every half a percentage point rise in short-term rates.

Moreover, a speedy reduction in the public debt is essential because Italy will face increased pensions liabilities in the second decade of the next century when the "baby boom" generation starts to retire. According to Italian treasury figures, the reforms introduced thus far will contain pensions spending at or below 14.5 per cent of GDP – well below the EU average – until 2007. But that figure is set to rise to 15.8 per cent after that.

To counter these concerns, Carlo Azeglio Ciampi, Italy's treasury minister, last week published a plan that, it claims, could halve the debt ratio to 60 per cent of GDP in 2009. The assumptions are certainly ambitious: to do this, Italy would need growth in nominal GDP of 4.5 per cent a year and a primary budget surplus (excluding interest repayments) of 5.5 per cent.

Dr Klaus Friedrich, chief economist at Dresdner bank, believes these figures are so tough that they are "frightening". In his

view, maintaining a primary surplus at this level over 12 years would imply there could be little easing of the high tax burden on Italian families over the next decade and little room for public spending increases.

The Italians claim it is not as bad as this and that they have some room for manoeuvre. Francesco Giavazzi, a former deputy director general of the treasury, argues that the government could speed up Italy's privatisation programme, using the proceeds to reduce the debt stock. If this is to happen, he says, it is critical that Mr Ciampi announces plans to press ahead as fast as possible with the sale of the rest of Eni (the state-controlled oil and gas conglomerate) and Enel (the state electricity company).

Professor Giavazzi also believes the government must start slimming down the central government machine, one which has, for example, 27,000 employees at the treasury and 10,000 working at the Italian state's job placement office. The problem with all these reforms, however, is that they require broad agreement from Italy's far-left coalition partners and the country's powerful trade unions.

**T**he second big long-term concern for Italy will be whether the inefficient bits of the private sector can improve enough to compete in the newly competitive single currency area. The fear is that inefficiency and overmanning in some sectors – particularly banking, finance and parts of industry – is so bad that it could result in short-term shocks that increase unemployment sharply. There are fears, too, about the rigidity of Italy's labour market, with high and stagnant unemployment in the south and large numbers of companies unable to fill job vacancies in the north.

The Prodi government shows every intention of wanting to tackle this issue but is coming up against the power of Italian unions.

The unions claim it is not as bad as this and that they have some room for manoeuvre. Francesco Giavazzi, a former deputy director general of the treasury, argues that the government could speed up Italy's privatisation programme, using the proceeds to reduce the debt stock. If this is to happen, he says, it is critical that Mr Ciampi announces plans to press ahead as fast as possible with the sale of the rest of Eni (the state-controlled oil and gas conglomerate) and Enel (the state electricity company).

"It is in the area of competitiveness," says Professor Giavazzi, "that Italy runs the real risk in the long term. The country will be accepted into Emu by its European partners who view Italy as a big market into which they can sell their goods and services. But there could be a short-term adjustment in terms of job losses which Italians are not expecting, and the Italian public may find, to their surprise, that the people running their banks are located in other parts of Europe."

Professor Giavazzi does not think Italy will lose out from joining Emu. Italy has always benefited from having an external constraint. Once it was anti-Communism and Nato. Now it is the Franco-German goal of monetary union. But what Italians may not yet have realised is that the wrenching transformation needed to get the country into Emu will pale into insignificance compared with the transformation that will be required to keep it there.

## Financial Times

### 100 years ago

**A Respectable British Island**  
Very few people, unless they are connected with the Foreign or Colonial Offices, know much about Rodrigues, or care very much either. For the information of the majority, we may inform them that it is not the name of a Spanish brigand, but of a respectable British island, connected with our

Dependency, the Mauritius. It is eighteen miles long and six miles broad, and Mr. Colin, our Resident Magistrate, has written a book about it. It takes some time to bring the voluminous statistics of Rodrigues into order, so it is not surprising that the figures given do not cover a more recent period than 1896. From an inspection of these we gather that crime diminished, although more persons were convicted.

**American Railroads**

It is a promising sign of the times that during 1897 only eighteen American railroads went into the hands of Receivers, and of those only three were lines of any importance, or of which anything is ever heard over here. The list of Receivingships is a sort of barometer, going up or down according to the commercial condition of the country. Thus in 1876 there were 42, and then the number fell away each year until in 1881 there were only five.

## OBSERVER

### Industrial chemistry

■ Plenty of head-scratching among drugs industry boffins about the mooted merger of SmithKline Beecham and American Home Products. But whatever the industrial logic, the deal looks like an almost perfect fit in the boardroom.

None of this has entirely crushed the concerns of some politicians and central bankers across Europe about Italy's fitness for Emu. Concern centres above all on Italy's public debt which, at 122 per cent of GDP, is more than twice the Maastricht criterion and is, in value terms,

industry full of volatile types, wouldn't it be nice to see a deal where the chemistry is right?

### Mart times

■ Observer hears that Chicago's enormous art deco Merchandise Mart, a linchpin of the Kennedy family's commercial empire since the 1940s, is for sale.

So has the Kennedy clan hit hard times? There have been signs of strain recently – the authoritative Crain's Chicago Business says family companies borrowed \$35m against one Chicago property last August, and in 1996 added \$30m to a \$190m mortgage on the Mart.

Many family members have followed relatively modestly paid political careers while maintaining millionaire lifestyles, and re-elections – like Senator Ted Kennedy's campaign a few years ago in his home state of Massachusetts – are expensive. Divorces and maintenance settlements can't have helped, so the current strength of the Chicago property market seems a golden opportunity to generate some cash. The Mart is expected to fetch about \$400m.

### No change

■ Brussels yesterday celebrated – if that's the word – 40 years of

European competition policy with a lunch for its founding fathers. Hans von der Groeben, the first competition commissioner, and Pieter Verloren van Themaat, the first director-general.

Van Themaat said he could never get Belgian ministers to toe the line. "That is still the case today," sighed former Belgian minister, Karel Van Miert who, as the current competition commissioner, leads the continuing struggle to sell the virtues of competition to his reluctant native land.

### Zigzag path

■ Senator's President Suharto seems to have his eye on science and technology minister Bakarudin Yusuf Habibie as his presidential running mate. Habibie, a Suharto protégé since childhood, is the best fit for yesterday's presidential wish-list of being "loyal" with a knowledge of science and technology and able to perform in international forums.

If the 61-year-old German-educated engineer gets the second-top job, he might test out the "zigzag theory" he came up with last year to solve the country's persistently high interest rates. The idea was that rates should be slashed, pushed up again to fend off overheating, then slashed again: the cuts

would be deeper than the increases, giving a somewhat jagged downward trend.

With the rupee on the floor, some original thinking is certainly called for, though the zigzag sounds a little too eccentric: judging by their reaction yesterday, the markets certainly think so.

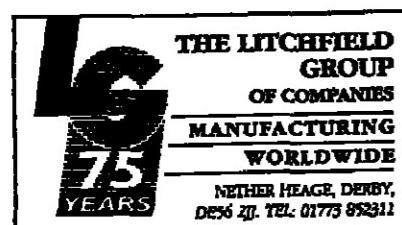
### Flower power

■ Bonn technology minister Jürgen Rüttgers had to admit yesterday that Germany has some way to go before boffins can turn it into Europe's leading biotechnology centre.

Apparently the internationally renowned Max-Planck research institute recently wanted to move a genetically altered petunia from Cologne to an exhibition in the nearby town of Wesseling. To help the authorities protect the public, researchers had to complete a mountain of paperwork.

including a precise description of the route, and nominate a "biological security officer" to ensure that the plant stayed under a glass dome.

Much of the case of the lonely little petunia in its onion-shaped dome had its origins in European Union rules which the Bonn government wants to change. But there are plenty of home-grown restrictions waiting to be pruned.



# FINANCIAL TIMES

Wednesday January 21 1998



## UK to review offshore islands' finance systems

By Clay Harris and  
Jimmy Burns

The UK government yesterday surprised the offshore centres of Guernsey, Jersey and the Isle of Man by launching a wide-ranging review of their financial systems.

The review will look at the islands' laws, systems and practices for financial services regulation and company registration and the way they deter, investigate and punish financial crimes, including money-laundering.

Jack Straw, home secretary, said it was vital to UK financial services that the islands' systems were seen to be policed effectively since "any regulatory deficiencies could be seen – however inaccurately – as reflecting poorly on the standard of regulation in the UK itself".

The exercise is to be undertaken in concert with the islands' own authorities. It got off to a rocky start because it was launched without warn-

ing, a move condemned by Jersey's "chancellor", Frank Morgan, president of the finance and economics committee of the States of Jersey, said: "We have long-standing consultation channels and we are at a loss to see why they have not been followed."

Laurie Morgan, his Guernsey counterpart, said the island's authorities had learned of the review when they were sent a copy of the Home Office press release yesterday morning.

The islands said they had no objection in principle to a review but would ensure that terms of reference were acceptable before responding.

The six-month review, which will be led by Andrew Edwards, a former senior Treasury official, could put political strains on the semi-detached constitutional status of the self-governing Crown Dependencies.

The UK has ultimate power to force changes, but this pos-

ition was played down by

**Sea cargo rates fall by average 20%**

Continued from Page 1

made it expensive to import goods.

However, Paul Dowell at shipbrokers Howe Robinson expects volumes to pick up afterwards as Asian manufacturers seek to increase exports. This should lead to an increase in the demand for imported raw materials.

Shipowners are feeling the pinch because the crisis has hit a market that was already weakening.

Encouraged by the buoyant mid-1990s, shipowners invested heavily in building new ships, many of which are now arriving on the market at the worst possible time.

The container shipping fleet, for instance, is expected to increase by around 12 per cent in tonnage terms this year. In 1997, it grew by 16 per cent. The dry bulk cargo fleet is expected to increase by 5 per cent in the next six months alone.

New construction was predicated on the belief that a medium-term growth rate of 7-10 per cent for the container market would be maintained.

Last year, when this was actually achieved, charter rates still fell by more than 10 per cent as overcapacity bit into margins. Most analysts accept that this year is going to be far worse.

"There is a chronic oversupply of shipping at the moment," says Mr Dowell. "Combine that with a real reduction in the number of cargoes going to the Far East and that creates a real headache for shipowners."

## Defiant Suharto to seek seventh term

By Sander Thoenes in Jakarta

President Suharto of Indonesia yesterday confirmed he would run for president in March, defying calls for his resignation amid a steadily worsening economy.

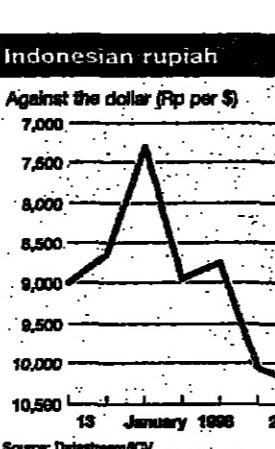
Golkar, the party that dominates parliament, also gave a strong hint that Bakharuddin Yusuf Habibie minister of science and technology, would be a front-runner for the vice-presidency.

Rumours that Mr Habibie, 51, was the president's first choice helped send the rupiah into a tailspin on Monday. "Everybody is afraid that Suharto will not complete the next five years. That means Habibie would step into the presidency," one political analyst said. "That's what worries the market. Spend, spend, spend is his policy."

Much attention has focused on the vice-presidency, particularly since the president disappeared from the public eye for 12 days in December. He is believed to have had a mild stroke but aides have insisted he was merely tired. In recent appearances, Mr Suharto has surprised observers by looking fit and energetic.

The local currency, the rupiah, fell from Rp9,576 to Rp10,576 to the US dollar yesterday before the announcement that Mr Suharto was seeking a seventh term in office. In late European trading, the rupiah was at 10,000 to the dollar.

The International Monetary Fund stepped in with a rescue package last week, in an attempt to restore confidence



Source: Dateline/NCV

in the rupiah and put back on track international efforts to control the Asian economic crisis. But there was no sign in the markets yesterday that Mr Suharto's decision had boosted faith in Indonesia's ability to pay \$14bn in debts and revive its economy.

Harmoko, Golkar's chairman, said yesterday: "Suharto accepts the responsibility and is willing to be nominated as president." Following a meeting with the president, the chief of the armed forces and the minister of interior affairs, he quoted Mr Suharto as saying: "The majority of the people want me to continue for the next five years."

Mr Suharto, 76, had been widely expected to seek a seventh term, but the sharp downturn in the Indonesian economy has sparked protests against his rule and calls by prominent opposition leaders for his resignation.

Observer, Page 17

Discord over royalties, Page 8

## Recording groups set for battle over online revenues

By Alice Rawsthorn

Record companies are bracing themselves for fresh battles with their artists about the sharing of revenues from music sold and distributed digitally across the internet, or high-speed telecommunications systems.

According to Foreign Office officials, however, steps to tighten up on their operations have been taken in the aftermath of the collapse of Bank of Credit and Commerce Internationa

The Foreign Office said last night that further regulations were being considered as part of an overall review of the UK's constitutional relationship with its dependent territories which was announced in August.

An initial report is expected to be delivered to dependent territory officials at a conference early next month.

"What is clear is that record companies hold the rights for digital distribution, but we haven't worked out how to share that revenue with our artists," said Strauss Zelnick, president of BMG (North America), the Bertelsmann-owned record label behind Puff Daddy, Elvis Presley and Tom Branson.

The last time recording contracts were renegotiated on such a wide scale to accommodate a new form of distribution was after the launch of the compact disc (CD) in the early 1980s.

Most record companies eventually agreed to pay the same royalty on CDs as on vinyl and cassettes. Typically, this represents 20 per cent of wholesale prices in Europe for superstars and less for newer artists, with an equivalent percentage of the retail price in North America.

But record companies insisted on paying a lower royalty for several years to recoup their investment in CD development. Many artists complained about this, notably George Michael who claimed Sony Music had reduced his CD royalties for too long in his unsuccessful 1994 court case.

Record companies have added catch-all clauses to contracts covering "any other form of distribution", which should include online sales, but the terms of payment are intended to cover relatively small sums.

Mr John Glover, chairman of the International Managers Forum, which represents artists' managers, said such clauses were "wholly inadequate", given the digital market's potential. Jupiter, a US research consultancy, estimates \$1.64bn-worth of music will be sold online by 2003.

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## THE LEX COLUMN

### Research riches

It's the research stupid. SmithKline Beecham and American Home Products do not need to merge. Both are growing at around 13-14 per cent a year and SmithKline, in particular, has a promising product pipeline. But the opportunity of creating a giant with the resources to throw \$2.5bn-\$3bn annually at R&D seems too good to miss. Particularly, since technology advances are about to deluge the pharmaceutical industry with new drug candidates.

A merger would bring other benefits too. It would transform two companies being squeezed out of the top 10 into the world's number one. SmithKline's dynamic management would neatly fill the vacuum at AHP, and since both companies are effectively American there should be fewer cultural problems than at Pharmacia & Upjohn. Cost savings may not be the prime focus, but synergies should still be substantial. A 15 per cent cut in the smaller company's cost base – AHP's – would yield \$1.7bn. Taxed and on a multiple of 10 times earnings that amounts to \$12bn, almost the increase in the group's market value since the deal was mooted.

Both were quick off the mark during the drug industry's last consolidation wave in 1994. And the prospect of a \$130bn behemoth cornering a big chunk of an essentially finite pool of R&D leads should give rivals pause for thought. SmithKline's chief executive, Jan Leschly, has been adamant that bigger does not mean better. But he would surely like the chance to prove himself wrong.

What is clear is that record companies hold the rights for digital distribution, but we haven't worked out how to share that revenue with our artists," said Strauss Zelnick, president of BMG (North America), the Bertelsmann-owned record label behind Puff Daddy, Elvis Presley and Tom Branson.

The last time recording contracts were renegotiated on such a wide scale to accommodate a new form of distribution was after the launch of the compact disc (CD) in the early 1980s.

Most record companies eventually agreed to pay the same royalty on CDs as on vinyl and cassettes. Typically, this represents 20 per cent of wholesale prices in Europe for superstars and less for newer artists, with an equivalent percentage of the retail price in North America.

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## COMPANIES AND FINANCE: THE AMERICAS

# Lucent outshines Wall Street forecasts

By Nicholas Denton  
in San Francisco

Lucent Technologies, the US communications equipment supplier unshackled from the AT&T group in 1996, surged past Wall Street expectations when it announced its quarterly results yesterday.

Earnings, excluding one-time charges, were equivalent to \$1.72 a share, far exceeding the \$1.52 consensus estimate of analysts polled by First Call.

Lucent shares, which have tri-

paled since the maker of switches and other telecommunications equipment was spun off from AT&T and taken public in April 1996, jumped more than 6 per cent in morning trading on the New York Stock Exchange. The shares, which traded up \$3.4 at \$30.4, valued the company at \$50.8bn, about half the market capitalisation of the remaining AT&T, the largest US long-distance carrier.

Since it became independent, Lucent has won more business from carriers other than AT&T. As the largest US telecoms equipment

company, it has also benefited from the growing readiness of large telecoms operators to concentrate their orders among a few suppliers.

While medium-sized equipment makers such as ADC have blamed sluggish demand for disappointing results, Lucent reported that operators were gearing up for heightened competition as 1996 deregulation law takes effect.

"More and more, service providers who are facing liberalised and deregulated markets are investing in technology to improve their

competitiveness," said Richard McGinn, president and chief executive of Lucent, who was also named chairman yesterday.

In addition, Lucent's sales to the competitive local exchange carriers, the small companies which are challenging the regional Bell companies, doubled quarter-on-quarter, although the precise amount was not disclosed.

Lucent's growing market share in the US translated into a 31 per cent increase in net income, to \$1.12bn in the quarter, excluding one-time charges to do with the

company's acquisition of Livingston Enterprises and other deals.

Revenues in the quarter, the first of Lucent's financial year, increased to \$3.72bn from \$3.33bn a year ago. They were boosted by sales of both switching equipment and wireless systems, in which Lucent had lagged behind competitors such as Ericsson of Sweden.

Lucent, which as a former AT&T subsidiary is among the most US-centred of telecoms equipment suppliers, experienced no slowdown in Asia, where its market share is small but growing.

## AMERICAS NEWS DIGEST

## LGT receives multiple offers

More than one buyer is understood to have made an offer for the whole of LGT Asset Management, the fund management group with operations in both the US and Europe. The deadline for offers closed at 5pm New York time on Monday and Prince Philip of Lichtenstein and other royal family members who own LGT were considering the bids yesterday.

A decision on the fund manager, which has assets of about \$55bn worldwide, could come as early as today, although advisers to the deal said that some offers could involve complicated provisions.

Offers are understood to have been made by US and European groups including American Express, Deutsche Bank, Credit Suisse and the Bank of Luxembourg.

Jane Morrison

## ■ MANUFACTURING

### Eaton, TRW surprise Wall Street

Eaton Corporation, the controls and automotive component maker, and TRW, a diversified industrial manufacturing group, yesterday announced better than expected earnings for the final quarter of 1997. But they made some cautionary remarks about impact of upheaval in Asia.

Eaton made an after-tax profit of \$125m in the final three months, up from \$66m a year ago. This took after-tax profits for the full year to \$110m compared with \$34m previously. Sales rose from \$6.96bn to \$7.56bn,

while earnings per share were up from \$4.91 to \$4.45 (ahead of special items) - a couple of cents higher than analysts' average projections.

The company said it faced "robust conditions" in the industrial and commercial controls markets, and that it was "too early to determine the impact of the Asian economic crisis on our customers' demand for front-end processing equipment" on the specialty controls division.

TRW reported a 15 per cent increase in full-year profits from continuing operations at \$499.4m, on a 10 per cent sales gain at \$10.8bn. Earnings per share were \$4.03 compared with \$3.27 (ahead of special charges). TRW said that results had been good "in virtually every dimension", although profits in the fourth quarter from its automotive interests dipped slightly. This was partly blamed on weakness in the Asia-Pacific and Brazilian regions.

Nicki Tait, Chicago

## ■ ROCKWELL

### Chairman 'confident' of advance

David Davis, chairman of Rockwell International, said yesterday that good economic conditions in the US and Europe had left the company confident that it would report higher sales and earnings this year, in spite of the uncertainties in Asia. His comments came as the California-based factory automation and aerospace equipment company topped Wall Street expectations with earnings per share of 74 cents before a one-off charge for the first quarter. The 6 per cent advance was due to a 6.3 per cent reduction in the number of shares outstanding, as the company continued to buy back its own stock.

Net income before the charge, which reflected a write-off of purchased research and development, was \$152m on sales of \$2bn, compared with \$154m on sales of \$1.9bn the year before. Including the charge, reported earnings fell to \$89m. Rockwell recorded higher operating earnings in its automation and avionics businesses, which recorded a 15 per cent increase in profits between them, to \$215m. This was offset by a 47 per cent fall in earnings from semiconductors to \$33m.

Richard Waters, New York

The company has acquired US\$3.1bn worth of North American retail and office property since January 1997.

## ■ ENERGY

### Enron advance fuels share rise

Shares in Enron climbed nearly 5 per cent yesterday morning as the Houston-based energy group beat most Wall Street forecasts with earnings of 53 cents a share in the final quarter, a 10 per cent rise on the same period a year before. Net income rose 29 per cent to \$169m.

The stronger earnings came at the end of a year in which Enron had taken after-tax charges of \$307m, moves which the company said would remove some of the uncertainty of contingent liabilities from its balance sheet and leave it with a stronger platform from which to grow. The charges reflected the settlement of a dispute over the J-block gas contract and depressed margins in the MTCB business. They were offset in part by a \$66m after-tax gain from asset sales. Full-year net income fell from \$564m, or \$1.46 a share, to \$103m, or 32 cents.

Richard Waters, New York

## ■ HOTELS

### Hilton hits revised forecast

Hilton Hotels, which at the end of last year saw its \$9.8m hostile bid for ITT hotel and casino group defeated, yesterday reported fourth-quarter earnings before non-recurring charges and an extraordinary loss of 25 cents per share.

In December, Hilton shocked Wall Street by announcing that it expected fourth-quarter earnings to be between 25 cents and 28 cents per share, well below analysts' expectations for 37 cents a share. In the same period the year before, Hilton achieved earnings per share of 24 cents.

Hilton said that the non-recurring items in the quarter resulted in a pre-tax charge of \$119m, or 28 cents a share, on an after-tax basis. It included a write-off of expenses related to the company's failed attempt to acquire ITT.

William Lewis, New York

## ■ AIRLINES

### Northwest sees further growth

Northwest Airlines said it saw more earnings growth in 1998 but it was scaling back operations in poor-performing Pacific routes. The company reported fourth-quarter operating net profits per diluted share of \$1.06, compared with 91 cents a year earlier and a First Call estimate of 94 cents. Northwest said it was comfortable with analysts' estimates that put the airline's 1998 earnings at \$3.60 a share. First Call's consensus projection was \$3.68.

Agencies, New York

# US banks post strong final quarter

By John Authers in New York

US commercial banks continued to report strong performances in the fourth quarter of last year, even though the Asian crisis sharply dented profits at the largest international banks.

Bad credit-card debts - a serious problem for the industry in the past two years - appeared to have reached a plateau, while both retail and corporate banking turned in strong results.

Chase Manhattan, the largest US bank by assets, saw operating earnings for the quarter drop 6 per cent from the same quarter of 1996 to \$850m. This was mostly due to trading losses caused by the Asian currency crisis. Its domestic US businesses stayed strong.

Chase's total fees for loan syndication rose 20 per cent to \$1.1bn for the year. The year-on-year increase for the

## Mixed bag

Bank results (fourth quarter ended 31/12/97)

	Net Income (\$m)	Earnings per share (\$)	% change	Net Income (\$m)	Earnings per share (\$)	% change
1997	1996			1997	1996	
Revenue	421	390	+8%	271.0	218.0	+25.5%
Surplus on realisation of investments	41	39	+5%	125	125	+0%
*Profit from bank sterling	54	36	+45%	125	125	+0%
Interest received	52	53	-10%	364	320	+13%
Income from fees and other sources	114	91	+14%	356	340	+4%
Expenditure and amounts written off	143	117	+26%	181	210	-13%
Administrative, technical and general	91	76	+19%	120	116	+4%
Interest paid	19	16	+18%	107	94	+14%
Exploration and project investigation	33	24	+36%	80	80	+0%
Amounts written off	-	-	-	216	216	+0%
Profit before tax	213	233	-8%	8	11	-13%
Taxes	12	23	-47%	181	210	-13%
Profit after tax	181	210	-13%	50	50	+0%
Minority shareholders' interest	-	-	-	151	182	-17%
Professional attributes in ordinary shares	11	10	+10%	11	10	+10%
Includes depreciation charges	148	105	+43%	107	94	+14%
Earnings/(loss) per share - cents	107	104	+3%	81	81	+0%
Dividends per share - cents	80	80	+0%	81	81	+0%
- abiding - Rm	1.4	2.1	-34%	1.4	2.1	-34%
*Unaudited						

Source: company reports

ment for our industry in 1998".

Intended "to pursue the strategic opportunities for profitable growth that can be available even in difficult markets". Last year Merrill bought Mercury Asset Management, the UK's leading fund management group, for \$5.2bn. The deal took its assets under management to \$446bn at the year end, up from \$212bn at the end of 1996.

Merrill's total fees for loan syndication rose 20 per cent to \$1.1bn for the year. The year-on-year increase for the

fourth quarter was 68 per cent. Income from mortgage banking stood at \$180m, up 70 per cent on the previous year.

Net charge-offs from its \$2.3bn credit-card portfolio came to 5.45 per cent, ahead of the 5.11 per cent recorded in the final quarter of 1996 and below a decline from the third quarter.

Citicorp, the second largest bank, reported net income of \$1.1bn for the quarter, up 7 per cent on year. It was also affected by Asian developments, which it estimated cut profits by 10 per cent.

Net income from credit cards worldwide was \$20m, down \$7m from the 1996 quarter. Emerging markets accounted for \$43m of this decline, while the US accounted for the bulk of the remainder.

Lex. Page 15

# Investment firms ahead despite Asia

By William Lewis  
in New York

Merrill Lynch, the US investment bank, warned yesterday the Asian markets could cause difficulties for the investment banking industry in 1998.

Reporting fourth-quarter earnings for 1997 in line with analysts' expectations, David Komansky, chairman and chief executive, said "the recent events in Asia, and unsettled conditions in US markets, could indicate a more challenging environment for our industry in 1998".

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Early trading Merrill's shares fell more than 5 per cent to \$3.74.

Donaldson Lufkin & Jenrette, the US investment bank majority-owned by AXA-UAP, the French insurance group, reported net earnings per share of \$1.53 fully diluted for the fourth quarter of 1997, marginally above analysts' expectations.

This compares with \$1.16 a share in the fourth quarter of 1996 and \$1.51 in the third quarter of 1997. DLJ's share price increased 7% to \$36.50.

DLJ is set up an equity research, sales and trading operation in London. It is also expanding its mergers and acquisitions team in Europe, high-yield and private equity operations, and opening offices in Paris, Moscow and Frankfurt.

PaineWebber, the securities house, reported fully diluted earnings per share of 68 cents for the fourth quarter of 1997 compared with 57 cents in the same period a year ago and 70 cents in the third quarter of 1997. In early trading PaineWebber's share price rose 6% to \$31.

The rise of the US dollar wiped more than 10 per cent from the international sales of both Johnson & Johnson and Pfizer in the final quarter of last year, according to figures published yesterday by the two US healthcare groups.

Pfizer, one of the most consistently successful of the big pharmaceutical companies, added that the dollar was likely to weigh heavily on its performance again this year. Sales for the year would be 3 per cent below 1997 if the dollar remained at its present level, the company said.

At Pfizer, revenues rose to \$3.5bn in the latest quarter and to \$12.5bn in the year, both increases of 11 per cent. Some \$1.63bn of sales in the latest period were generated by a new venture with other companies to sell Lipitor, a cholesterol-lowering drug, and Aricept, treatment for Alzheimer's disease.

Johnson & Johnson lifted net income 7 per cent in the quarter, to \$630m, or 47 cents a share. For the year, earnings increased 14 per cent to \$2.83bn, or \$2.47 a share.

Pfizer's net income rose 11 per cent in the quarter to \$630m, or 43 cents a share, and 15 per cent for the year as whole to \$2.83bn, or \$1.70 a share.

## COMPANIES AND FINANCE: EUROPE

## EUROPEAN NEWS DIGEST

**Allianz issues DM2bn bond**

Allianz, Germany's largest insurer, yesterday took a first step towards divesting its stake in Deutsche Bank in a DM2bn (\$1.1bn) convertible bond issue. Proceeds from the bond, which is exchangeable into Deutsche Bank shares at a 25 per cent premium to yesterday's closing price, will go towards Allianz's planned acquisition of AGF, the French insurance group.

"This is part of our plan of divesting our non-core assets so we can focus purely on insurance," said Stephan Theissing, head of corporate finance at Allianz. The German insurer has a stake of between 5 and 10 per cent in Deutsche Bank. Yesterday's offering represents up to half the Allianz stake in Deutsche Bank should investors convert the bond into shares.

Allianz also plans to raise DM5bn in a series of equity issues and about DM3bn in bond issues to help raise the DM10bn it needs to acquire 51 per cent of AGF. The five-year convertible bond will pay a coupon of 3 per cent. The issuer can call the bond after three years. Allianz said the transaction had no implications for its 10 per cent stake in Dresdner Bank.

Yesterday's deal is the mirror image of a DM86m convertible bond issued by Deutsche Bank last year which investors can convert into shares in Allianz. Deutsche Bank owns a 10 per cent stake in Allianz. The deal was lead managed by SBC Warburg and Dresdner Kleinwort Benson.

Edward Luce

## ■ INSURANCE

**Mapfre in Caja Madrid deal**

Mapfre, Spain's leading insurance group, has signed a strategic agreement with Caja Madrid, the Madrid-based savings bank, which will aid its expansion in Latin America where it is already the biggest foreign-owned insurer. The agreement, signed by Mapfre Mutualidad, a member-owned motor insurance specialist which controls Corporación Mapfre, the listed holding company, is the first domestic alliance between an insurer and a financial institution. Caja Madrid, the sixth-ranked financial group in Spain, lacked a strong insurance business to compete with those developed by rivals in association with non-Spanish insurance groups.

Caja Madrid will distribute Mapfre products in Spain and take small stakes in the insurer's Latin American subsidiaries. Mapfre will acquire 20 per cent of the saving bank's insurance arm. The agreement also allows Caja Madrid to acquire an initial 20 per cent of Banco Mapfre, a banking unit with 123 offices controlled by the insurance group, with an option to build up its equity to 51 per cent. ■ Bankinter, the largest of Spain's mid-sized banks, lifted 1997 net attributable profit 5.2 per cent to Pta18bn (\$116m) - in line with forecasts. Earnings from fee commissions and trading operations, together with lowered provisioning, offset a 1.6 per cent drop to Pta36.5bn in net interest income.

A strong balance sheet saw a 31.3 per cent increase in its customer deposits and a 27.2 per cent rise in its loan portfolio, reflecting domestic economic growth and rising consumer confidence last year. Bankinter, one of the most highly capitalised banks in Spain, said bad debts represented 0.65 per cent of its total lending and that coverage of non-performing loans stood at 183.2 per cent.

Tom Burns, Madrid

## ■ SWEDEN

**Essette pictures frame sale**

Essette, the Swedish office and labelling products group undergoing a strategic revamp, said yesterday it expected to sell its picture framing business by mid-year. Jan Kvarnström, chief executive, said seven companies had expressed interest in its US-based Nielsen & Bainbridge subsidiary.

Nielsen & Bainbridge had operating profits of SKr1.5bn (\$18.7m) last year on sales of SKr1.4bn. Blackstone, the US investment institution, is advising on the sale. Essette, which yesterday reported a drop in full-year pre-tax profits from SKr422m to SKr222m, recently split its operations into three companies, citing a lack of synergies. The group said it also planned to spin off its labelling products business.

Essette said 1997 profits had been held back by a SKr22m rationalisation and restructuring charge. Mr Kvarnström, who took over at Essette in September, has shaken up the group's office products division - its biggest unit - by scrapping its regional structure. Operating profits in office products declined from SKr422m to SKr242m on sales up from SKr7.5m to SKr8.7m. Excluding exceptions, earnings were SKr406m.

Greg McIner, Stockholm

## ■ SBC/UBS MERGER

**Latest job round favours SBC**

Executives of SBC Warburg Dillon Read got the lion's share of the latest round of appointments at the combined investment banking subsidiary to be created by Swiss Bank Corporation's merger with Union Bank of Switzerland. SBC staff gained about three-quarters of the 80 jobs announced yesterday. Another 20 at the same managing director level have yet to be filled. The banks hope to complete the list by mid-February. The merger is expected to cost 6,000 investment banking jobs, more than half in London.

Appointments included Robert Gillespie (SBC) and Malcolm Le May (UBS), co-heads of European corporate finance; John Costas (UBS) and Stephen Cristaglio (SBC), co-heads of fixed income; Rory Tanner (SBC), head of equity capital markets; Alan Hodson (SBC), global head of equity distribution; and T.J. Lim (UBS), head of rate derivatives and structured products.

Clay Harris, Banking Correspondent

## ■ AIRCRAFT

**Sneecma forecasts return to profit**

Sneecma, the French aircraft engine group, said yesterday it would report a net profit of "slightly more than" FFr500m (\$81.3m) for 1997, compared with a loss of FFr290m a year earlier. Sales rose 23 per cent to FFr280m.

Jean Paul Bochet, chairman, described 1997 as a "good year" in which the company exceeded its targets. He said 1998 sales should rise by more than 20 per cent to FFr280m, and that the company expected earnings to rise.

APX News, Paris

## ■ CHEMICALS

**Degussa, Hüls in merger talks**

Mergers talks between Degussa, the German chemicals, metals and healthcare company, and Hüls, the chemical subsidiary of Veba, will start next month, Uwe-Ernst Büfe, Degussa chairman, said yesterday. His comments follow Veba's acquisition last year of 38.4 per cent of Degussa.

Veba, an energy and industrial group, has made clear that it wants to combine the two operations. Mr Büfe said Degussa was "open" about a merger with Hüls. However, Veba had agreed that Degussa should remain a quoted company. "We are confident that a further strengthened Degussa will be created," he said. Degussa said pre-tax profits in the first quarter of this year jumped 26 per cent to DM4.45m (\$7.9m), with sales up 10 per cent to DM4.4m. Mr Büfe repeated the company's forecast that profits would rise this year, although he said this would depend on the financial crisis in Asia being contained.

Andrew Fisher, Frankfurt

**Aircraft prices down a fifth, says Dasa**

By Graham Bowley  
In Munich

Fierce competition between aerospace producers has cut world aircraft prices by a fifth over the last two years. Daimler-Benz Aerospace of Germany said yesterday.

The admission, by one of the four partners in Europe's Airbus civil aircraft consortium, is the most precise estimate yet by a leading manufacturer of how cut-throat rivalry in the industry is eroding prices.

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## COMPANIES AND FINANCE: ASIA-PACIFIC

# Toshiba cuts profit forecast to Y10bn

By Michio Nakamoto in Tokyo

Toshiba, one of Japan's leading electronics companies, warned yesterday that group pre-tax profits would plunge to Y10bn (\$77.6m), compared with its previous forecast of Y55bn. It blamed poor sales of personal computers in the US coupled with weak demand for many of its mainline products in Japan and the sharp decline in semiconductor memory prices.

The latest forecast, which compares with consolidated pre-tax profits of Y125.5bn in the year to

last March, highlights the severity of the downturn in the company's markets.

Toshiba's forecast was worse than most analysts had expected. "They don't match NEC in terms of semiconductor profitability, while consumer electronics is not their core business," said Scott Foster, industry analyst at ING Barings. He said the key to Toshiba's rebound depended on whether a recent rise in semiconductor prices was sustainable.

Group sales are expected to fall 2 per cent to Y5.35bn, compared

with an earlier forecast of Y5.50bn and sales last year of Y5.4534bn.

Net profits are expected to fall to Y10bn from an earlier forecast of Y60bn, against Y57.1bn last year.

Toshiba expects to make a loss in its PC business. It pointed to severe pressure in the US computer market, where its top-end desktop PCs had failed to make inroads, and a sharp fall in PC demand in Japan. Sales are forecast at Y700bn, against Y740bn last year.

Toshiba's desktop PCs, which have multimedia functions and a DVD-Rom drive, have struggled to

compete with the low-cost PCs that have captured market share in the US. "Our high-end products did not match market needs," Toshiba said.

Toshiba denied it was pulling out of the home market for desktop PCs, but said it would concentrate more on the business market.

In the notebook market, the company has suffered from price declines triggered by falling prices of liquid crystal display panels and memory chips.

The sharp falls in semiconductor memory prices are also putting

pressure on profits. Sales of semiconductors are expected to reach Y90bn, rather than the Y925bn forecast earlier. However, Toshiba expects to make a profit in semiconductors on the strength of its non-memory products.

Toshiba also faced a difficult environment in consumer electronics markets, particularly in Japan, where demand for large-ticket items has been hurt by a rise in the consumption tax. It expects an operating loss of Y30bn in the division, compared with a Y17bn loss last year.

## ASIA-PACIFIC NEWS DIGEST

## United Distillers in whisky switch

United Distillers, the spirit arm of the former Guinness group, is to pull out of marketing its Johnny Walker and Old Parr brands of whisky in Japan, as ripples from last year's merger of GrandMet and Guinness to form Diageo spread to Japan.

Handling of the brands will be transferred to Jardine Wines and Spirits, a joint venture in which United Distillers and Moët Hennessy, part-owned by Guinness, both have stakes, together with Jardine Matheson, the Hong Kong-based trading company. United Distillers will close its Japan subsidiary next month, with the loss of 170 jobs, but will ask Jardine Wines and Spirits to take on all its former employees.

The Johnny Walker brand has been suffering from decreasing prestige in Japan as whisky prices have tumbled over the past decade, and parallel imports have hit sales from official distributors.

But there are hopes that the whisky market could pick up this year as a result of a tax cut last October, forced through by the World Trade Organisation to bring Japan's duty on whisky closer to that levied on shochu, a locally produced strong spirit. Further reductions in the whisky tax are planned.

Bethan Hutton, Tokyo

## ■ THAILAND

## PTTEP reserves hit 99m barrels

PTT Exploration & Production, Thailand's only listed oil and gas producer, said yesterday that its total proven hydrocarbon reserves had risen to 99m barrels of oil equivalent (boe), up 20 per cent from the end of 1996. The company said probable and possible reserves were 683m boe, up 31 per cent.

The share price of PTTEP, a core holding of many foreign investors in the Thai stock market, rose 1.3 per cent to close at Ba46. The company's annual reserves announcement is considered crucial in determining the value of the company.

The Thai government, via the Petroleum Authority of Thailand, expects later this year to sell additional stakes of PTTEP either on the stock market or through a private placement as part of a privatisation programme agreed with the International Monetary Fund.

The company said the rise in proven reserves was mainly the result of new appraisals of wells north of the country's main offshore gas producing area - Palin and Moragot - and new reserves added when the company farmed-in on Burma's offshore Yetagun field.

Ted Bartlack, Bangkok

## ■ TRAVEL

## Japan Airlines cuts HK flights

Japan Airlines, the country's largest carrier, is to make sharp cuts in the number of flights between Japan and Hong Kong in response to steep falls in passenger numbers on the routes.

Tokyo-Hong Kong flights will be reduced from four to three a day from April, reducing total Japan-Hong Kong flights to 49 from 56 a week. Flights to the US and Europe will increase, with a new Nagoya-Los Angeles service three times a week.

Paul Smith, transport analyst at HSBC James Capel Securities in Tokyo, said that cuts in the Hong Kong services were not unexpected. Japanese tourism to Hong Kong has fallen off dramatically since the July 1997 handover to China. Other Asian destinations are attracting more business, and JAL plans to add more flights to mainland China, although these are not yet fixed.

JAL's flights to the US are set to increase by eight a week, but competition on the routes is likely to grow as a result of a US-Japan aviation accord, due to be agreed this week.

Bethan Hutton

## ■ RETAILING

## Woolworths wins Country Road

Woolworths Holdings, the South African retailer, said yesterday it had secured a controlling stake in Country Road, the Australian clothing retailer, two days before the deadline for shareholders to accept its A\$1.85m (US\$82m) takeover offer. The bid had been rejected earlier by many investors, with the share price trading up to \$2.20 before closing at the offer price of \$2 on Tuesday. In a hard-fought takeover attempt, Woolworths succeeded on Tuesday in raising its stake to 59 per cent, gaining a 20 per cent stake in 24 hours.

Leading shareholders, including Australian Retail Investments and Portfolio Partners, have opposed the bid and earlier tried to build a blocking stake, saying Woolworths' offer was too low. Syd Muller, Woolworths executive chairman, said yesterday that his company had been inundated with acceptances of the bid, which valued Country Road at A\$1.81m. "Shareholders have concluded that our offer is attractive and provides the opportunity to sell at a premium price... this is despite all the negative posturing of some parties," he said. Woolworths has said it would move to delist Country Road if it acquired 50.1 per cent of the company.

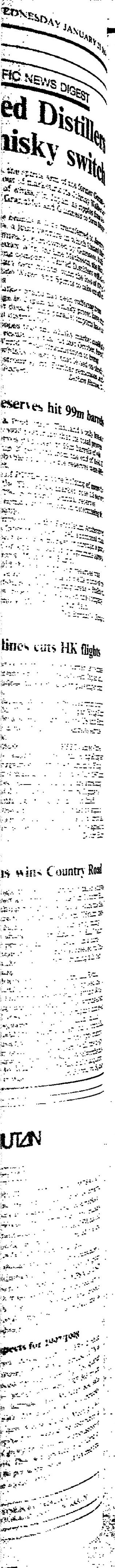
Gwen Robinson, Sydney

## National and Lend detail link

BRIERLEY SALES

COLES MYER

BRIERLEY SALES



EDNESDAY JANUARY 21 1998  
FINANCIAL TIMES WEDNESDAY JANUARY 21 1998

COMPANIES AND FINANCE: INTERNATIONAL

## Wave of mergers sweeps Indonesia

By Sander Thoenes

In Jakarta

Indonesia's banks and conglomerates announced a wave of merger and acquisition plans yesterday as part of their struggle to survive a looming debt crisis and liquidity squeeze.

Bank Danamon, the second largest listed bank which has denied rumours of impending collapse, said it was finalising talks on a merger with a number of small banks but would not disclose details, although some bankers involved said Lippo Bank could be one of its partners.

Dharma and Putra Surya Perkasa, the finance and property groups, intend to merge their property subsidiaries which were badly exposed to short-term offshore borrowing when the rupiah crashed.

Scotiabank of Canada plans to raise its stake in Bank Arya, a small retail bank, from 35 per cent to 49 per cent. LG Electronics of South Korea has bought out Astra Electronics, part of the Astra group, from a local joint venture.

The merger and acquisition plans are the first evidence that banks and companies are restructuring to stave off collapse. News of more mergers in the making attracted buyers for bank shares on the Jakarta Stock Exchange yesterday, pushing the index up 2 per cent.

Most of Indonesia's 225 banks and many conglomerates have been pushed to the brink of bankruptcy by a liquidity squeeze and a collapse of the rupiah. The exchange rate has dropped from Rp2,600 to the dollar in August to Rp10,575 yesterday, swelling off-shore debt and triggering fears among investors of massive defaults.

Private off-shore debts exceed \$65bn, in addition to at least \$15bn in commercial paper, and estimates of loans due this year range from \$30bn to \$60bn. Lenders have remained quiet on forced roll-overs on loans to many large conglomerates but some have mentioned Steady Safe, Sekar Bumi and Sierad Produce as defaulting on short-term debt.

Some banks have offered rupiah payments for dollar

debt, indicating growing desperation.

The government has urged enterprises and banks to merge or attract foreign investors to raise cash. Company owners had been slow to respond until recently, hoping the rupiah would recover, but even last week's reform pledge to the International Monetary Fund failed to revive the currency.

On Monday, two of Indonesia's largest banks, Bank Internasional Indonesia and Bank Dagan Negara Indonesia, said that they intended to merge along with three small banks affiliated with BDNI. Bakrie group and Tirtamala group have also merged subsidiary banks.

BDNI, although only slightly smaller than BII, will lose its name in the merger, an indication of its weak position. BDNI is part of the Gajah Tunggal group which has been heavily hit by the rupiah depreciation, but Sinar Mas group, owner of BII, also faces large debt payments because of rapid expansion in its pulp and paper industries.

Both groups have declined to reveal financial data.

## Gdynia takes Polish shipyard lead

By Christopher Bobinski  
in Warsaw



Piotr Malecki

Gdynia shipyard, which showed a profit last year for the first time since 1990, is emerging as the sector leader in Poland after a long struggle to stay independent of Szczecin, its chief domestic rival.

Last year's \$7m net profit on the sale of nine vessels worth \$300m has bolstered morale among the yard's more than 7,000 employees and prompted Gdynia to make an ambitious bid for the assets of the nearby Gdańsk yard, which is in liquidation.

At the same time, Szczecin, which has sought to take control of Gdynia, risks becoming isolated if its merger plan, backed by the European Bank for Reconstruction and Development, fails to come to fruition. Szczecin also reported a \$7m net profit last year on sales of 22 vessels worth \$570m.

Gdynia, which plans to build 12 vessels this year, expects \$410m in sales revenue and about \$10m in net profits. It is currently 34 per cent state-owned, while suppliers hold 12 per cent following a debt-for-equity deal.

Two Polish banks, Bank Handlowy and the PBKS, part of the Pekao SA group,

hold a further 39.4 per cent and the workforce is entitled to 15 per cent. The yard's management and employees are negotiating to buy the banks' stake in a deal which should be completed by the end of next month.

According to Janusz

Szlanta, chief executive of Gdynia, the return to profitability gives the yard a breathing space to consider its next move.

This could include the immediate sale of stock to a strategic investor or a Warsaw bourse listing, which

could coincide with a partial trade sale.

The Gdynia bid for Gdańsk is designed to give Mr Szlanta additional capacity to develop his yard, and the tender is expected to be decided by the liquidators by the end of April.

The Gdynia consortium includes Pekao SA bank and Nederpol, a local property developer. It also has the support of Marian Krzaklewski, the leader of Solidarity, which has collected funds to help save Gdańsk, the union's birthplace.

## National Mutual and Lend Lease detail link-up

By Gwen Robinson  
in Sydney

National Mutual Holdings and Lend Lease, two of Australia's largest insurance and funds management groups, yesterday announced details of a plan to merge their core operations in Australia and New Zealand, possibly by the end of March.

The new entity, National Mutual/MLC, would be one of the region's largest financial services groups, with a combined A\$51bn (US\$34bn) of funds under management.

The deal has been under discussion since last October, but its timing, following the previous day's announcement of a restructuring by AMP, Australia's largest insurance and fund management group, highlighted intensifying competition in the Australian financial services market.

Executives from National Mutual and Lend Lease said their proposed merger was partly a response to the globalisation of the financial services industry. "We cannot overestimate the strategic importance of the proposed merger," said Dean Wills, chairman of National Mutual, who will be chairman of the new entity.

Lend Lease has extensive interests in property development and management, while National Mutual is a leading fund management and insurance company. By combining their businesses, they said they would achieve

recurring cost savings of at least A\$200m annually, which could add A\$800m to shareholder value.

Under a non-binding preliminary agreement, the merged entity would be 51 per cent owned by National Mutual and 49 per cent by Lend Lease. National Mutual would pay Lend Lease A\$130m as an adjustment fee for its larger equity stake, while Lend Lease would purchase National Mutual's property management operations for A\$62m.

The group would form two joint ventures operating in both Australia and New Zealand, to be run as a single entity under National Mutual/MLC. The first would combine existing life assurance, pensions and related businesses, while the second would include the investment management operations of Lend Lease and National Mutual in both countries.

Both companies would have five representatives on the board of each joint venture and have equal voting rights for the first three years. National Mutual, however, would have the right to appoint the chairman. David Clarke, chief executive of MLC, would head the merged entity and for the first three years have voting rights as an 11th board member.

The deal excludes National Mutual's 69-per cent subsidiary National Mutual Asia, which has been expanding in south-east Asia.

## Brierley sale hits Coles Myer stock

By Gwen Robinson

Shares in Coles Myer tumbled nearly 7 per cent yesterday on news that Brierley Investments, the New Zealand-based investor, had sold its entire 7 per cent stake in the Australian retailer for about A\$835m.

Brierley took advantage on Monday of the recent surge in the troubled group's share price to record highs, realising a profit of \$319m on the sale.

The deal, conducted late on Monday through Australian brokers JB Were & Son, involved at least 80m Coles Myer shares at \$7.30 each, a discount of 64 cents to the market closing price of \$7.94.

About 62m shares were widely distributed to local and overseas institutions after the market's close on Monday. Other investors yesterday appeared to be following Brierley's lead, as the stock fell 58 cents to finish at \$7.41 on high turnover of 13.7m shares.

Analysts said Brierley's exit was not a negative factor for Coles Myer, as the retailer's earnings outlook was better than it had been for years. However, the market would take some time to absorb the stock.

Market observers suggested that Brierley, a large investor in Australian blue chips, would channel the proceeds into other investments, including a possible addition to its existing 22.9 per cent stake in Australian newspaper publisher John Fairfax.

Don Conway, Brierley's Australian general manager, said the company was "very pleased" with its profit from the sale and had decided to sell because "it was time to move on to the next investment".

Brierley, which also owns Thistle Hotels group in the UK, bought the Coles Myer shares from late 1995 through 1996 for an average price of \$4.50 each, paying a total of about \$360m.

Brierley began amassing its stake in Coles Myer as investigators raised questions about the company's corporate governance standards and a complex set of share deals said to have cost the retailer A\$1bn.

Large institutional shareholders, including AMP Society and British Telecommunications, began reducing their stakes and finally left the share register after the main shareholder and deputy chairman, Solomon Lew, refused to leave the board.

All of these securities having been sold, this advertisement appears as a matter of record only.

**\$1,688,212,350**



**Safeway Inc.**

**28,254,600 Shares**

**Common Stock**  
(par value \$.01 per share)

**2,825,460 Shares**

*This portion of the offering was offered outside the United States by the undersigned.*

**Goldman Sachs International**

**Morgan Stanley Dean Witter**

**Merrill Lynch International**

**Donaldson, Lufkin & Jenrette**

International

**Lehman Brothers**

**Salomon Smith Barney International**

**SBC Warburg Dillon Read**

**25,429,140 Shares**

*This portion of the offering was offered in the United States by the undersigned.*

**Goldman, Sachs & Co.**

**Morgan Stanley Dean Witter**

**Merrill Lynch & Co.**

**Donaldson, Lufkin & Jenrette**

Securities Corporation

**Lehman Brothers**

**Salomon Smith Barney**

**SBC Warburg Dillon Read Inc.**

## COMPANIES AND FINANCE: UK

Japanese bank hopes for about £200m for group after removal of bad loan provisions

## Yokohama to sell Guinness Mahon

By Jane Martinson

Guinness Mahon, the London-based investment banking group, has been put up for sale by the Bank of Yokohama, a leading Japanese regional bank, after a decision to streamline its international operations.

The bank hopes to sell Guinness Mahon, which combines an investment banking business with a private banking operation and

fund management division, as a whole. This should be made easier by the removal of bad loan provisions which have dogged Guinness Mahon in recent years.

The bank's ownership of Guinness Mahon has not been a particularly successful one as the problem loans, mainly taken on board in the 1980s, have led to losses for most of the 1990s.

The bank's initial invest-

ment of £25m in 1989 grew to almost £200m after a rights issue and other share purchases. The group now hopes the sale of Guinness Mahon, with profitmaking individual parts, will make nearly £200m (£325m). The initial investment was made as many financial institutions were expanding globally. The bank is understood to have decided to sell Guinness Mahon before the recent market turmoil in Asia.

It has also decided to reduce other international operations and "unnecessary" cross-shareholdings in other Japanese companies, in an attempt to position itself firmly in the domestic market before "big bang" in the country's financial services sector.

David Potter, Guinness Mahon chairman, said the group had already been approached by potential bidders. "Over the last couple of

years we have had numerous approaches." This interest had increased recently.

Using a rationale similar to that of Barclays when it announced the sale of BZW, its investment banking arm, Mr Potter said it was concerned about keeping bid talks confidential. Both sides would like to see a sale "sooner rather than later". An adviser to the deal said that he hoped the sale could be completed within the next two months.

Guinness Mahon, which owns the Henderson Cossartwaite stockbroker, employs some 572 people in the UK. It advises more than 75 publicly-quoted clients and completed 2282m of mergers last year and 2383m of equity capital raisings. It owns 44 per cent of Guinness Flight Hambro asset management, which manages 29.3bn of institutional and retail assets.

## Somerfield sales lag sector

By Peggy Hollinger

Somerfield, which has been the subject of recent bid speculation, surprised the market with stronger than expected interim profits but its marginal increase in sales growth continued to lag the food retailing industry.

Gross margins up by 1 percentage point helped Somerfield report a 12 per cent rise in underlying pre-tax profits to £56.5m (£92.7m).

Including exceptional gains, the pre-tax line rose from £54.6m to £60.9m for the 28 weeks to November 8, on sales ahead from £1.71bn to £1.73bn.

David Simons, chief executive, said it had turned in "another solid set of results showing an improved performance". Moreover, it had not yet exhausted its scope for further margin gains. "I am convinced we will see gross margining grow in this business for several years to

come." While admitting that the sales increase remained substantially lower than the industry's 3.4 per cent, Mr Simons said there had been an improvement in more recent trading and sales, excluding new space, had grown 0.6 per cent in the nine weeks to January 10.

Analysts said that although the growth in sales was disappointing, margin improvements would lead to better than expected full-year profits. Annual forecasts were raised by about £5m to some £115m.

Defending the sales performance, Mr Simons said trading in the core Somerfield stores had increased by 2.4 per cent on a like-for-like basis. This compared with a 2.8 per cent decline in the unconverted stores and a 5.8 per cent fall in the Food Giant discount chain.

Mr Simons refused to comment on the bid speculation which last week fuelled a 7

per cent rise in the shares. It is understood the group has not had any initial approach from a prospective bidder. Somerfield shares, which have eased back from a peak of 261p, closed 4p up at 241.4p.

Lex, Page 18

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Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. US\$ currency; losses per share in pence. \*Comparatives restated. <sup>†</sup>After exceptional charge. <sup>‡</sup>After exceptional credit.

### RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends	Corresponding dividend	Total for year	Total last year
Alexander Holdings	5 mths to Sept 30	58.2 (69.1)	0.9871 (0.011)	2.46L (0.1)	-	-	-	-	0.1
Alliance Res \$	6 mths to Oct 31 *	8.4 (6.1)	1.13L (11.74)	2.2L (42.4L)	-	-	-	-	-
Bearber Index	6 mths to Oct 31	7.45 (7.25)	1.83 (1.9)	7.2 (7.5)	3.3	Apr 6	3.15	-	10
Bucknall	6 mths to Oct 31	20.2 (17.2)	0.51 (0.354)	1.9 (1.2)	0.33	Apr 6	0.25	-	1
Somerfield	28 wks to Nov 8	1,726 (1,714)	60.9% (54.6)	17.8 (14.9)	3.8	Apr 2	3.4	-	102
Ushers	Yr to Oct 31	70.5 (65.4)	10.34 (11.6)	9.6 (9.4)	1.95	Mar 16	-	2.55	-

	NAV (p)	Attributable Earnings (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends	Corresponding dividend	Total for year	Total last year
Abtrust High	3 mths to Dec 31	- (-)	- (-)	1.7	Feb 17	1.65	-	8.65	-
Danac	6 mths to Nov 30	88.57 (87.13)	0.234 (0.321)	3.11 (4.36)	3.375	Feb 27	3.375	-	8.25
Oldi Convertible	Yr to Dec 31	- (-)	- (-)	4.5	Feb 27	4.5	9	9	9

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. US\$ currency; losses per share in pence. \*Comparatives restated. <sup>†</sup>After exceptional charge. <sup>‡</sup>After exceptional credit.



### Privatisation of Autobahn Tank & Rast AG

Public Invitation to submit Expressions of Interest

The Federal Republic of Germany, represented by the Federal Ministry of Transport in collaboration with the Federal Ministry of Finance, is planning to dispose of a majority shareholding in Autobahn Tank & Rast AG, Bonn. This measure forms part of the German government's policy of privatisation aimed at strengthening and securing Germany's future as an industrial and commercial base by reducing state involvement in the business sector.

A number of measures have been put in hand in recent years to pave the way for the planned privatisation. These include a revision of the German law on long-distance road communications, the issuing of a ministerial order defining operating licence fees and transfer to Autobahn Tank & Rast AG of ownership of the sites involved.

The sites used to provide a range of services to travellers are legally part of the German Autobahn system, whose authority grants operating leases to Autobahn Tank & Rast AG for a limited term. The latter then plans, builds and finances its petrol stations and hotel and catering facilities. It is intended that these should continue to be run in the main by smaller businesses on a franchise basis. Autobahn Tank & Rast AG has become firmly established particularly in the field of retailing with a number of new outlet concepts, and is now pursuing a similar policy on the catering side.

Autobahn Tank & Rast AG currently operates 721 service operations on German motorways, including 294 petrol stations, 325 catering facilities, 46 sales kiosks and 56 motels. In financial 1996 the group had sales of DM 351.5m and reported net income of DM 10.8m. The franchised petrol stations, restaurants, retail outlets and motels serve over 140 customers and generate annual sales of more than DM 5.5bn. Provisional figures show the company as successfully achieving the marked increase in profits planned for 1997 and the outlook is of further growth in the next few years, particularly in the retail and catering segments.

The government's decision to privatise Autobahn Tank & Rast AG will be implemented within the existing legal framework and with the following further policy objectives:

- To preserve Autobahn Tank & Rast AG in its entirety as a single company
- To maintain the reputation of the motorways for efficient travel, fuel supply and catering, motel and parking facilities
- To keep the existing structure of small franchisees with entrepreneurial freedom
- To maintain the wide range of products on offer at petrol stations and to safeguard the interests of the small-scale suppliers
- To avoid monopolies
- To reduce the burden of administration
- To enhance the efficiency of individual operating units

This invitation is directed to strategic and other interested investors.

Companies wishing to acquire a shareholding in Autobahn Tank & Rast AG should notify the investment bank entrusted with the privatisation (address below) to this effect by no later than 6 February 1998, stating the reasons for their interest.

*Sol Oppenheim jr. & Cie.*  
Präsentationskarte

Sal Oppenheim jr. & Cie. Kommanditgesellschaft auf Aktien  
Unter Sachsenhausen 4, D-50667 Köln

Arthur Friedrich Deichmann  
Public Sector / Privatisations

Albert H. Savelberg  
Mergers & Acquisitions

Tel +49 221/145-1738  
Fax +49 221/145-1039

Tel +49 221/145-1626  
Fax +49 221/145-1629

The above-named will be pleased to furnish further information concerning the company and the privatisation procedure.

### LEX COMMENT

## Small companies

Is the smaller companies effect dead? A recent analysis of the House of Commons Smaller Companies Index shows not only eight years of underperformance, but blames this on weak dividend and earnings growth rather than falls in market sentiment. For 1996, pessimism still abounds: small companies are seen as vulnerable to the strong pound and/or a slowdown in the UK economy. Ironically, 1997 was a good year for small companies' profits. Earnings per share growth for FTSE SmallCap constituents was as high as 20 per cent on some estimates, more than twice the All-Share average. Strong growth combined with a derating has left smaller companies with a price-earnings discount to the market of 15-20 per cent. Four years ago that was about the size of their premium. The low rating may, of course, foreshadow cuts in profit forecasts, but at least this means some disappointment is in the price.

Are small companies now cheap enough to attract buyers? Scepticism remains too high for a blanket rerating. But there are two areas of encouragement. First, some sectors in which SmallCaps are well represented have turned up - the new information technology sector is a prime example.

Second, a wave of bids for smaller companies, from both industry rivals and venture capital funds, mostly represent opportunistic moves on sound but undervalued targets. The investment equivalent of this is stock picking, and smaller companies are fertile territory for this approach.

### NEWS DIGEST

## Reed Elsevier to pay compensation

Reed Elsevier, the Anglo-Dutch publishing group, is to offer companies that advertised in the group's hotel and airline directories about £200m (£326m) compensation for overstating their circulation figures. The offer, which follows the discovery last September that circulations of titles such as Hotel & Travel Index had been exaggerated for the past five years, is likely to bring the total cost of the affair to about £450m.

The Reed Travel Group of titles is also to be split between two other divisions of Reed Elsevier. Kathy Mismas, who has been chief executive of Reed Travel for the past year, is to leave as a result of the restructuring.

Shares in Reed International, which has 50 per cent of Reed Elsevier along with the Dutch group Elsevier, closed 13p up to 653p on confirmation that compensation would be in line with analysts' estimates of £150m to £200m.

Reed Elsevier confirmed that it intended to write down the £452m intangible assets of Reed Travel by a "substantial" amount in its 1997 accounts. City analysts have estimated the likely write-down at £200m-£250m.

The company said it intended to place its hotel, directories and travel business magazines under Reed Elsevier Business Information in the US, while its airline titles would be managed under Reed Business Information in the UK.

John Gapper

### CRH spending spree

CRH, the Ireland-based building materials group, has completed a series of continental European and North American acquisitions for a total of £247m (£34.2m), taking the value of its deals agreed last year to about £230m.

Deals in North America were worth £25m and included Utility Precast in Dallas; 65 per cent of Groupe Permaco, a Canadian masonry and paving company; Cordell Brick, a Houston-based concrete brick and block company; Central Utah Block in Salt Lake City; Glass Distributors of America with sites in Georgia, North Carolina and Florida; and Custom Glass of Vancouver.

CRH has also concluded a further £122m of deals in Europe for the outstanding 10 per cent of Marlin Group, a decorative concrete paving company, and the 20 per cent minority of Heras, a Dutch fencing and security systems company.

Andrew Taylor

### Lorho talks with JCI

Lorho, the conglomerate trying to hammer out a new identity as a coherent mining group, should be able to report progress on its acquisition talks with JCI, the South African mining house, at its results on Thursday.

South African observers said yesterday that Sir John Craven and Nicholas Morrell, Lorho's chairman and chief executive, had held "constructive" talks in Johannesburg with Vaughan Bray, who became JCI's chief executive last month when Mzi Khumalo had to step down as executive chairman. The pair also met executives at Anglo American, and are thought to have agreed a deal in principle. Lorho will not be able to disclose full details on Thursday, however, as its planned deal hinges on the completion of an asset swap between JCI and Anglo.

Lorho's main interest in buying JCI is the ability to buy back a large block of shares, but it is also pursuing JCI's Tavistock Mining colliery through Dulke Mining, in which Lorho has a 61 per cent stake. Delays in the negotiations have badly damaged Lorho's shares. Yesterday, however, they rallied 35p to 85p.

Andrew Edgecliffe-Johnson

### Butte Mining to delist

Butte Mining, whose shares have been suspended since January 1997, yesterday asked to be delisted by the London Stock Exchange. The board concluded the expense of complying with the exchange's requirements while Butte was restructuring were not in shareholders' interests.

The stock exchange has recommended, and the company agreed, that shareholder approval be obtained for the sale of its mining property in Montana.

Kenneth Gooding

### Ransomes urges acceptance

Ransomes, the Suffolk-based mower manufacturer, yesterday appealed to holders of its convertible preference shares to stop standing in the way of a recommended takeover offer from Textron, the diversified US group.

Paul Hollingsworth, Ransomes' company secretary, wrote to shareholders to "encourage those who have not yet accepted to do so as soon as possible". If Textron does not get acceptances from 90 per cent of Ransomes' preference shares, its £141.5m offer will lapse.

### CPF shares suspended

Compagnie de Participations Financières (Luxembourg), the AIM-listed property company which on Friday said it was having funding difficulties, yesterday said its shares had been temporarily suspended pending an announcement. The shares were suspended at 307.5p.

WEDNESDAY JANUARY 21 1998

X COMMENT  
Companies

UK smaller companies  
are still strong  
in 1997

Elsevier to  
compensation

ding spree

ks with JCI

ng to delist

urges acceptance

suspended



# Why the leading international supplier of online information chose Chase

November 1997

**\$117,500,000**

**THE DIALOG CORPORATION**  
**The Dialog Corporation plc**

Senior Secured Credit Facilities

Administrative Agent  
**Chase Manhattan International Limited**

Lead Arranger  
**Chase Manhattan plc**

November 1997

**\$185,000,000**

**THE DIALOG CORPORATION**  
**The Dialog Corporation plc**

Senior Subordinated Credit Commitment

Administrative Agent  
**The Chase Manhattan Bank**

Arranger  
**Chase Securities Inc.**

This announcement appears as a matter of record only.

November 1997

**\$180,000,000**

**THE DIALOG CORPORATION**  
**The Dialog Corporation plc**

11% Senior Subordinated Notes due 2007

Price 100%

Sole Manager  
**Chase Securities Inc.**

When M.A.I.D plc acquired Knight-Ridder Information to create The Dialog Corporation plc, the world's leading international supplier of online information, they turned to Chase.

## • Industry Knowledge

Chase, the world's top arranger of leveraged finance, is also a leader in financing and advising a broad range of media companies, with particular expertise in structuring and executing large, complex transactions.

## • Capital Raising Expertise

Chase committed 100% of the senior secured and senior subordinated facilities, which enabled M.A.I.D to acquire a company six times its size. Drawing on a global network of investors, Chase successfully structured and syndicated the facilities and sole managed the high yield notes issue despite a period of significant volatility in the global capital markets in late October 1997.

## • One Source

Chase is the best source for all your capital and advisory needs. Whether it is arranging a bank financing, accessing the public or private securities markets, or providing objective advice, Chase provides superior execution in a customised, integrated approach across all capital markets.

For further information, please contact Stephen Eichenberger at 44-171-777-3273 or Donald McCree at 44-171-777-4360 of Chase Manhattan International Limited.

## INTERNATIONAL CAPITAL MARKETS

# Italy bolstered by passing Emu hurdle

## GOVERNMENT BONDS

By Simon Davies in London and John Labate in New York

Government bond markets edged higher yesterday, with Italy and Spain continuing to outperform Germany following Monday's positive Ecofin meeting.

**GERMAN BUND**s got off to a strong start, following the emergence of rumours that this morning's announcement of the Ifo business climate index would demonstrate plummeting confidence. The Ifo index is considered one of the most important economic indicators.

The March contract gained 0.27 to 106.62 on the rumour, but eased back to settle at 106.37, up 0.08 on the day.

There was little shift in the yield curve, which has widened by 15 basis points since the start of January, due to a strong performance at the short-end in response to an apparently more benign interest rate outlook.

**ITALIAN BTPs** continued to benefit from the passing of one of the final hurdles to European monetary union membership. The March contract settled 0.20 higher at 117.48, and the spread against bonds narrowed to 33 basis points.

Bundesbank president Hans Tietmeyer's supportive comments in the newspapers helped sentiment. But most strategists believe that yields have converged and there is little potential for further outperformance.

Phyllis Reed, at Barclays Capital, said: "I think it is going to be impossible for the Germans and Dutch to block Italian entry to Emu, but I think there could be some surprises. Things could get messy in the run up to German elections."

**SPANISH BONOS** moved in line with Italy. The spread against bonds narrowed by 1 basis point to 29, while the March contract in Barcelona settled at 107.62, up 0.02.

**UK GILTS** settled 0.08 higher at 123.84 on more active turn-

over of 72,000 contracts, but there was some nervousness ahead of today's release of December retail sales figures.

The yield curve became more inverted, as short-dated bonds moved sideways in advance of the sales data.

Richard Iley, UK economist at ABN Amro, said: "I would expect inversion to continue in the short-term."

The spread against bonds narrowed 2 basis points to 109 points, but Mr Iley said significant further spread compression would require a weakening of bond yields, which he does not expect until the second half.

The Bank of England announced a £2bn auction of

a new 30-year gilt next week.

Analysts expect healthy demand but suggested it could stifle the rally in longer-dated bonds.

**US TREASURIES** were mixed by midday on the first day of trading since Friday. In quiet trading, the benchmark 30-year bond was 0.08 higher at 104.8, sending the yield down to 5.786 per cent.

Ahead of forthcoming auctions, the five-year note was 0.08 lower at 101, yielding 5.391 per cent but the two-year note was up 0.08 to 100.05, yielding 5.381 per cent. The Federal Funds rate stood at 5.50 per cent.

With no significant economic reports released to the market and Asian markets

calm overnight, investors in Treasuries had little to react to in the morning session.

"The bond market was a bit higher over the weekend but sold off gradually when New York opened," said Ken Faz, US government bond strategist at Paribas Capital Markets. Treasuries also fell as the results season bolstered US stocks.

The yield curve, the spread between the two-year note and the 30-year bond, flattened in morning trading, standing at just over 45 basis points by early afternoon.

Today traders will focus on the Federal Reserve's "Beige Book" release. New data on housing starts will be released on Thursday.

## CAPITAL MARKETS NEWS DIGEST

## Slovakia rating put under review

Slovakia's Ba3 rating has been put on review for a possible downgrade by Moody's, the rating agency, because of the country's "consistently high" fiscal and current account deficits. Moody's said the twin deficits are increasingly financed by foreign borrowing and short-term debt, and the economy and the servicing of foreign debt are susceptible to external shocks and swings in public confidence.

The high real interest regime imposed to support the currency and restrain consumption had increased the cost of government borrowing on its Ks37bn deficit last year and had forced companies to borrow abroad. The central bank has estimated that gross foreign debt will rise this year to about \$10bn, 50 per cent of GDP.

Robert Anderson, Prague

## ■ ISRAELI BANKING

### FIBI eurobond to raise \$200m

First International Bank of Israel (FIBI), the country's fourth largest bank, plans to launch its first international bond issue at the end of the first quarter - \$200m of five-year eurobonds to be listed in London. The bank said the move reflected growing international interest in the Israeli market. FIBI part of the Safra banking group, said the issue of floating-rate notes would be managed by United Bank of Switzerland.

FIBI's offering follows a flurry of international financing activity by Israel's largest banks. Bank Hapoalim, the country's biggest, established a \$600m global medium-term note programme last October. In the same month, Bank Leumi, Israel's second biggest bank, announced a \$150m borrowing plan that included \$75m of eurobonds placed last month.

Ari Machlis, Jerusalem

## ■ KAZAKHSTAN PRIVATISATION

### Banks appointed for spring sales

Kazakhstan yesterday appointed banking groups to lead-share offerings in five of its top companies as it seeks to get its stock market off the ground. The National Securities Commission said it had appointed ABN Amro Rothschild to sell a stake of up to 45 per cent of Kazakhstan Telecom, and a consortium led by Lazar Freres to sell a 5-7 per cent stake in Mangistaumunaigaz, the country's biggest oil company.

Credit Suisse First Boston heads a group to sell up to 20 per cent of Khekaragansvetmet, a copper company.

Global Securities, a Turkish finance house, will lead the sale of stakes in Aktobemunaigaz, an oil company, and in Ust-Kamenogorsk, a titanium and magnesium group.

The appointments follow the setting up last year of Kazakhstan's stock market and a pledge to privatise state-run enterprises. The stakes are likely to be offered for sale in the spring.

Vincent Boland

## Foray into D-Marks for Hungarian bank

## INTERNATIONAL BONDS

By Edward Luce and Samer Iskander in London and Anatol Lieven in Budapest

The National Bank of Hungary yesterday followed Turkey's lead earlier in the week with a bravely timed foray into the D-Mark sector. However, traders said the DM500m floating-rate bond issue was priced too aggressively at 37.5 basis points over Libor.

"This was a competitively bid deal so I think aggression was in the air," said one trader. "It was at least 10 basis points too tight." The deal was lead-managed by D.G. Bank.

The Hungarian bank admitted that the deal - the tightest margin secured by Hungary so far in the euro-bond market - was priced very competitively.

"The National Bank managed to get the best possible

price available in the Euro-pean market, a price which is similar to rates by Euro-pan Union members," it said in a statement.

The EUROPEAN INVESTMENT-BANK launched this year's first issue of seven-year bonds in the dollar sector. This maturity has been rarely tapped by borrowers since the US Treasury stopped issuing seven-year notes in the early 1990s.

Bankers, however, said there was demand from investors in maturities other than five and 10 years, which have seen heavy supply in recent weeks.

"Since the yield curve started steepening two weeks ago, investors have been willing to pick up yield by extending beyond five-year maturities," said Tokyo-Mitsubishi International, joint lead manager with Merrill Lynch.

Two weeks ago, the extra yield available from switch-

ing out of two-year notes into 10-year bonds was only 8 basis points. This yield pick-up had increased to about 20 points yesterday.

Merrill Lynch said the bond offered a reasonable pick-up over EIB's five-year issue, which is trading at a spread of 19 basis points in the secondary market.

Tokyo-Mitsubishi reported strong demand from Asia, particularly from Japan. It said demand for dollar-denominated assets had increased after last week's rise in the yen to less than Y120 against the dollar.

**BANK OF SCOTLAND** yes-terday issued its first perpetual bond since 1996 in a £150m offering. The bond, which is callable after 25 years with a step-up of 100 basis points, was priced to yield 125 basis points over gilts. An official at Merrill Lynch, sole lead manager, said the upper tier two bond was also the bank's first

offering since it issued a \$300m perpetual in the US last year.

● **Cafés**, the French state-backed entity responsible for managing the accumulated debts of the social security system, yesterday appointed Paribas and Deutsche Morgan Grenfell as lead managers for its forthcoming euro-tributary bond issue.

CDC Marchés will be global co-ordinator, with Paribas joint lead manager for the French franc tranche. Deutsche will jointly lead the D-Mark tranche.

## WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

	Red	Bd	Bd	Day chg	Wt chg	Month	Year	
Jan 20	Date	Coupon	Price	Yield	chg	chg	chg	
Australia	04/00	7.000	102.7470	5.19	-0.03	+0.10	-0.25	-0.95
	10/07	10.000	130.2578	5.83	-0.01	+0.17	-0.23	-1.45
Austria	09/99	7.000	104.4400	4.16	-0.02	-0.01	-0.21	-0.51
	07/07	5.825	103.9500	5.15	-0.03	-0.04	-0.18	-1.56
Belgium	01/00	4.000	99.9500	4.03	-0.02	-0.01	-0.27	-0.57
	03/07	6.250	107.5500	5.15	-0.03	-0.02	-0.26	-0.68
Canada	09/98	4.750	99.7800	4.89	-0.01	-0.15	-0.32	-0.82
	06/07	5.250	113.7000	5.25	-0.01	-0.10	-0.30	-1.05
Denmark	12/98	6.000	103.1200	4.23	-0.03	-0.03	-0.25	-0.44
	11/07	7.000	112.2200	5.36	-0.03	-0.04	-0.27	-1.00
Finland	01/99	11.000	106.7881	3.79	-0.03	-0.04	-0.29	-0.83
	04/08	7.250	114.0560	5.11	-0.01	-0.06	-0.27	-0.98
France	01/00	4.000	99.9500	4.00	-0.02	-0.01	-0.20	-0.89
	10/04	6.750	111.1700	4.77	-0.01	-0.03	-0.18	-0.23
	10/07	5.500	103.1700	5.08	-0.01	-0.02	-0.16	-0.51
Germany	09/99	4.000	100.2400	3.84	-0.02	-0.01	-0.20	-0.87
	11/04	7.500	104.4400	4.04	-0.02	-0.01	-0.20	-0.95
	07/07	6.000	104.7200	5.02	-0.02	-0.01	-0.17	-0.93
	07/27	6.500	112.0100	5.65	-0.03	-0.02	-0.17	-0.93
Ireland	04/99	6.250	101.8800	4.75	-0.05	-0.01	-0.16	-0.95
	04/06	6.250	101.8800	4.98	-0.02	-0.03	-0.18	-0.95
	07/07	6.250	104.9500	5.06	-0.02	-0.03	-0.18	-0.95
Italy	02/99	6.000	103.1100	5.36	-0.03	-0.02	-0.19	-0.97
	04/06	6.250	103.1100	5.56	-0.02	-0.04	-0.18	-0.97
	11/25	7.250	119.1100	5.87	-0.02	-0.04	-0.19	-1.97
Japan	03/00	6.000	112.3100	0.81	-0.02	-0.03	-0.03	-0.98
	12/02	4.800	116.7000	1.27	-0.02	-0.06	-0.24	-0.98
	09/07	3.000	106.9100	1.75	-0.02	-0.06	-0.04	-0.63
	09/17	3.000	106.3700	1.56	-0.02	-0.05	-0.04	-0.67
Netherlands	11/99	7.000	106.0200	3.36	-0.01	-0.02	-0.25	-0.88
	02/07	5.750	105.0900	5.04	-0.01	-0.02	-0.15	-0.57
Spain	02/00	5.000	106.9200	4.03	-0.01	-0.02	-0.20	-0.87
	07/07	6.250	106.9200	4.98	-0.01	-0.02	-0.20	-0.87
New Zealand	02/00	6.500	96.5731	7.38	-0.04	-0.19	-0.40	-0.35
	11/01	8.000	108.4823	6.69	-0.01	-0.04	-0.41</td	

## CURRENCIES AND MONEY

### MARKETS REPORT

By Simon Kuper

The pound fell yesterday after Eddie George, governor of the Bank of England, complained about its strength. "That makes life extremely uncomfortable not just for the exposed sectors but for us, the monetary policy committee," he said.

Currency strategists took this as a hint that the pound above DM3 to the D-Mark, the Bank might hold back from raising interest rates for fear of losing sterling even higher. However, Jeremy Hawkins, chief economist at Bank of America in London, cautioned: "In the past Mr George has shown that when push comes to shove, it is the domestic economy that takes priority in setting rates."

The pound dropped 0.8 cents against the dollar and 0.6 pence against the D-Mark to close in London at

\$1.628 and DM2.988.

The dollar shrugged off the falling pound to advance modestly against the D-Mark. It closed 0.4 pence higher at DM1.841, partly thanks to rumours that today's German Mo survey of December business sentiment would be weak.

The dollar was barely changed against the yen at Y129.3.

The Indonesian rupiah, Malaysian ringgit and South Korean won gave up some ground after their recent surges against the dollar.

The Bank of Canada intervened again to support the Canadian dollar after disappointing manufacturing orders figures hit the currency, which is near a 12-year low.

**■ POUND IN NEW YORK**

Jan 20 Last Day/Prior Day/Prior Month

Open 1.6258 1.6255 1.6252

Change -0.0003 0.0002 0.0002

Close 1.6229 1.6229 1.6210

High 1.6279 1.6269 1.6260

Low 1.6179 1.6169 1.6160

Bank of England 1.6045

Bank of America 1.6045

Bank of Canada 1.6045

Bank of New York 1.6045

Bank of Tokyo 1.6045

Bank of America 1.6045

Bank of America

## COMMODITIES AND AGRICULTURE

# Move to refloat freight indices

London's Baltic Exchange is considering the relaunch of tanker derivatives

**T**oday in London the board of the Baltic Exchange, the world's oldest shipping exchange, is meeting to consider dusting down a piece of history - the provision of tanker freight rate indices. It is an optimistic move; previous attempts failed more than a decade ago.

In 1985, the exchange launched a dry cargo shipping freight index, and in 1986 one for tankers; both linked to derivatives trading. The dry cargo Baltic International Freight Futures Index (Biffex) is still with us, though trading in Biffex futures contracts on the London International Financial Futures Exchange is low.

However, the Tanker International Freight Futures Index (Tiffex) died the same year it was launched. Tiffex traded 121 lots on its first day but swiftly dropped below that. By its end, no more than 30 contracts a day were being traded.

Gordon Southcott, who is putting the new proposals for tanker derivatives to the Baltic Exchange's board, says the plan - which might be termed Tiffex II - is more than a re-creation of the failed index.

For one thing, there is no proposal to create a tanker freight index based on an averaged-out basket of leading tanker routes.

"There are too many indices around as it is. What we are proposing to do is provide a series of tanker route freight scales for the purpose of trading paper," says Mr Southcott, chartering director of Fiona Maritime Agencies and chairman of the Baltic Freight Index Committee. "The Baltic has been asked by the Forward Freight Agreement Brokers Association to set this up."

The FFABA was formed in September 1997 by a group of brokers who actively trade forward freight agreements, or FFAs, which are traded principal-to-principal contracts for a specified route on a specified date.

FFAs provide a means of hedging risk and are, according to some brokers, more flexible and therefore more attractive freight derivatives than the Biffex, which is now an average of 11 different routes. But FFAs have been limited mainly to dry cargoes; the new initiative is to extend them to tankers.

FFA business has soared since the market started in 1992. According to Philippe van den Abeele, director of Clarkson Securities (part of Horace Clarkson), his volume of FFA business - in



Tanker indices should provide a useful pricing mechanism

which neither party is allowed the option to lift the cargo physically - in dry cargoes and some tanker freight has soared from a £500,000 start in 1992 to \$850m in 1997.

Eric Shawyer, chairman of the Baltic Exchange and of the shipbroker E.A. Gibson, has been in the shipbroking industry since 1948. He believes Tiffex died because "the whole business of freight futures and derivatives were in their infancy".

"At that time there was no call for them. I think this new initiative will work but only if it's a tool for business and not merely for gambling," he says.

Supporters of the move hope the new tanker freight assessments will also provide a useful pricing mechanism for the tanker freight business as a whole, as well as advancing the cause of FFAs.

Mr van den Abeele supports the Baltic's efforts to get a new tanker freight derivative off the ground, but is "not entirely convinced" it will succeed.

"It works, then it will be great business for us, but there may difficulty in achieving a sufficiently liquid market for FFAs in tanker freights. I am not sure if those in the tanker industry - principally the charterers - are really keen on the idea. Their main concerns have always been logistics and the actual price of the commodities they trade; the cost of freight has often been relatively incidental to them."

Mr Shawyer says that, if today's board meeting backs the plan, the new tanker freight estimates will be given a dry run on the market "by the end of February".

"I'm optimistic they will swim, where Tiffex sank?"

"Hope springs eternal," he concurs.

Gary Mead

## India forced to increase cotton imports

By Kunal Bose in Calcutta

India is being forced to increase imports of cotton because of a shortage of domestic supplies. Bad weather means this season's crop is smaller than expected, and supplies are taking longer than usual to arrive.

A 35 per cent rise in the price of highest quality extra long cotton is also making imported cotton more attractive to textile mills.

The mills are making "fairly large imports" of Giza 86 variety from Egypt and

Pima cotton from the US, according to trade officials. They are also importing medium long staple cotton from Russia and Australia.

"The shortage of high quality cotton in the current season will be much greater than the Cotton Advisory Board has projected," an industry official said, "and therefore, the mills must replenish stocks through imports."

Trade officials said the CAB's crop forecast of 18.9m bales (of 170 kg each) for the current season had been

"too optimistic". The crop could turn out to be as small as 15.5m bales, they said. Last year's production was a record 17.55m bales.

The domestic crop losses will be highest in the northern Indian states of Punjab, Rajasthan and Haryana. The late arrival of the monsoon, bringing unseasonal rain in October and November, caused withering of cotton bolls and leaf curl virus over large tracts of land.

This will restrict the cotton production of northern states to 3.3m bales in the current year, compared with 4.35m bales in 1996-97.

Nearly 50 cotton growers in Andhra Pradesh, the country's second largest cotton growing state, committed suicide in the past two months as the crop failed in nearly 300,000 acres.

Trade officials said only 4.7m bales arrived to market in the first three months of the season, compared with 5.5m bales last year.

However, India's poor crop monitoring system was not aware of the shortfall in production when it released 720,000 bales for export in the current season. Deepak Parikh, chairman of the Indian Cotton Mills Federation, said the government should not allow any further exports.

Nearly 50 cotton growers in Andhra Pradesh, the country's second largest cotton growing state, committed suicide in the past two months as the crop failed in nearly 300,000 acres.

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"Normal opening stocks should feed the mills for at least two and a half months," Mr Parikh said.

Germany agricultural officials yesterday moved to calm concerns raised by the latest outbreak of swine fever in the country. At a meeting of European Union farm ministers in Brussels, German officials said they expected the outbreak to die out by the end of the week and that testing was continuing. In the meantime, Germany has stopped the export of pigs from affected areas.

Germany played down a ban imposed by Belgium on all imports of German pigs. According to officials, Belgium will lift the ban once Germany can show that the outbreak is over. In the past two weeks, there have been discoveries of swine fever, which is highly infectious, in two German states. There have been precautionary cullings of pigs in other states, including North Rhine Westphalia which borders Belgium.

The outbreak in Germany, which has affected one of the country's biggest pig rearing farms, comes in the wake of an epidemic last year in the Netherlands. The disease has also appeared in Spain. The European Commission has made clear it has no plans to ban German pig exports, and the farm ministers considered no such proposal at their meeting yesterday.

Meanwhile, Dutch authorities yesterday imposed new curbs on pig farms in the wake of fresh outbreaks in the south of the country.

Daniel Dombey, Brussels

### COMMODITIES PRICES

#### BASE METALS

##### LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

###### ■ ALUMINUM, 99.7 PURITY (\$ per tonne)

Cash 1467-68 1492-95

Previous 1478.5-93 1503-04

High/low 1509/1487

AM Official 1480-85 1506.5-07.5

Kerb close 1496-97

Open int. 271.748

Total daily turnover 111,998

■ ALUMINUM ALLOY (\$ per tonne)

Cash 1328-39 1351-40

Previous 1325-35 1352-37

High/low 1350/1400

AM Official 1337-39 1357-40

Kerb close 1333-55

Open int. 5.272

Total daily turnover 2,213

■ LEAD (\$ per tonne)

Cash 510.5-15 510-20

Previous 505.5-6.5 514-15

High/low 528/514

AM Official 509-10 518-9

Kerb close 527-8

Open int. 33,230

Total daily turnover 10,582

■ NICKEL (\$ per tonne)

Cash 5300-10 5385-400

Previous 5330-40 5435-45

High/low 5465/5380

AM Official 5325-30 5415-20

Kerb close 5430-35

Open int. 55,379

Total daily turnover 29,312

■ TIN (\$ per tonne)

Cash 5115-25 5160-65

Previous 5100-10 5145-50

High/low 5160/5140

AM Official 5115-20 5150-55

Kerb close 5170-75

Open int. 73,215

Total daily turnover 52,323

■ ZINC, special high grade (\$ per tonne)

Cash 1109-09 1123-33

Previous 1082.5-9.5 1116-18

High/low 1146/1118

AM Official 1108-08.5 1132-33

Kerb close 1146-47

Open int. 14,304

Total daily turnover 5,233

■ COPPER, Grade A (\$ per tonne)

Cash 1681-62 1690-91

Previous 1686-81 1705-67

High/low 1707-65 1724-55

AM Official 1676-77 1704-5-05

Kerb close 1700-01

Open int. 148,900

Total daily turnover 75,645

■ LME AM Official (\$/tonne)

LME Closing 14.6212 14.622

LME Closing 14.6212 14.622

Spot 14.6212 3 mths 14.6212 6 mths 14.6212 9 mths 14.6212

■ HIGH GRADE COPPER (COMEX)

Cash 1681-62 1690-91

Previous 1686-81 1705-67

High/low 1707-65 1724-55

AM Official 1676-77 1704-5-05

Kerb close 1700-01

Open int. 148,900

Total daily turnover 75,645

■ PRECIOUS METALS

■ LONDON BULLION MARKET (Prices supplied by N M Rothschild)

Gold/Troy oz \$ price £ equiv SF equiv

Cash 228.80-228.10

Opening 228.00-228.40

Morning 227.20 175.41 450.80

Afternoon 228.40 177.06 451.53

Day's High 232.50-233.00

Day's Low 236.70-237.10

Previous close 227.30-227.80

London Ldn Mean Gold Landing Rates (Vs US\$)

1 month 3.81 6 months 3.74

2 months 3.71 12 months 3.71

3 months 3.79

Silver Fix \$/troy oz US\$ equiv.

Spot 335.20 500.00

9 months 354.25 575.65

6 months 355.05 574.15

1 year 354.35 568.25

Gold Coins \$ price £ equiv.

Krugerrand 267.5-290.5 177-178

Maple Leaf -

New Sovereign 67-70 41-43

freight index based on an averaged-out basket of leading tanker routes.

"There are too many indices around as it is. What we are proposing to do is provide a series of tanker route freight scales for the purpose of trading paper," says Mr Southcott, chartering director of Fiona Maritime Agencies and chairman of the Baltic Freight Index Committee.



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## LONDON STOCK EXCHANGE

# Footsie struggles in spite of news of big merger

## MARKET REPORT

By Steve Thompson,  
UK Stock Market Editor

London's equity market gave a muted response to news of a potential merger involving one of the UK's biggest pharmaceutical companies, SmithKline Beecham.

The news initially sent the share price of SmithKline Beecham and other pharmaceutical stocks spiralling up to new all-time records, before a late slide left SmithKline pennies easier on balance. Stripping out the drug stocks, the FTSE 100 index would have shown a loss throughout the session.

In the event, the index finished the day 4.6 higher at 5,278.2, still well short of its all-time closing high, 5,330.8, and 9.1 below its intra-day record.

The index hit those records in early October, just before the turmoil that engulfed Asian currency and stock markets.

A clearer indication of the overall state of the market was provided by the FTSE 250 which, although never under any great selling pressure, was in negative territory all day, eventually closing 11.9 down at 4,820.9.

The market's smaller stocks were similarly restrained, with the FTSE SmallCap index closing 0.4 easier at 2,362.2.

Stories that SmithKline Beecham had been discussing a merger with American Home Products, the third biggest of the US drugs groups, were circulating in the market late last week.

Confirmation that talks had taken place saw SmithKline Beecham shares erupt along with those of similar drug stocks such as Zeneca, Glaxo Wellcome and Nycomed, as investors decided the move heralded another round of consolidation in the pharmaceuticals industry.

Between them, Zeneca and Glaxo Wellcome accounted for a gain of around 10 Footsie points. On Monday, the drug stocks were responsible for all but half a

point of the index's gain of 10.5.

Outside the drugs companies, it was mostly a gloomy day in the market, with many engineering and other exporting stocks initially weakened by an early upward move by sterling.

However, later in the day, sterling slipped back below the DM3 level after some cautious words from the governor of the Bank of England.

Footsie fell away to record a 23.0 fall early in the session, as big institutions refused to get drawn into paying high prices for stocks preferring instead to book profits in some of the market's recent winners.

Asian stock markets, which

have tended to give a lead to European markets in recent weeks, looked generally more secure yesterday morning.

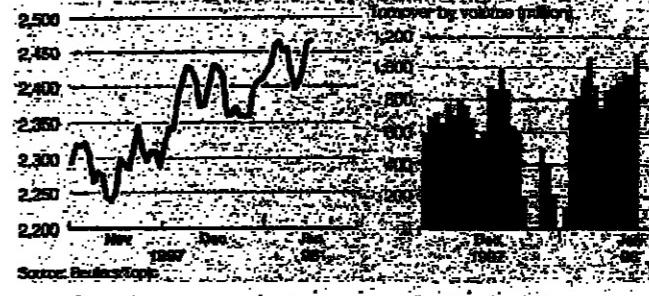
Footsie's winners included Cable & Wireless, whose Hong Kong subsidiary is to receive a big cash compensation payment for relinquishing its exclusive licence over international calls.

On the downside, Prudential took a pasting after some disappointing new business figures from Jackson National, its US life

Turnover continued at relatively high levels, eventually reaching 1.6 billion shares, boosted by a placing of 5m shares in Elementis.

Telecommunications

## FTSE All-Share Index



## Indices and ratios

FTSE 100	5278.2	+4.6	FT 30	5297.4	-14.9
FTSE 250	4820.9	-11.9	FTSE Non-Pins p/c	20.55	-20.2
FTSE 350	2528.6	+0.7	FTSE 100/Fut Mar	5300.0	+7.0
FTSE All-Share	2488.11	+0.57	10 yr Gilt yield	6.15	6.16
FTSE All-Share yield	3.14	3.14	Long gilt/equity rd ratio	1.97	1.97

## Best performing sectors

1 Health Care	+2.3	1 Leisure & Hotels	+1.5
2 Extractive Inds	+1.6	2 Life Sciences	+1.4
3 Pharmaceuticals	+1.2	3 Chemicals	+1.4
4 Household Goods & Texts	+1.2	4 Paper, Pulp & Print	+1.3
5 Telecommunications	+1.0	5 Oil Exploration	+1.3

## Worst performing sectors

1 Footwear	-1.5	1 Financial Services	-1.5
2 Financial Services	-1.4	2 Consumer Staples	-1.4
3 Chemicals	-1.4	3 Pharmaceuticals	-1.4
4 Household Goods & Texts	-1.3	4 Paper, Pulp & Print	-1.3
5 Oil Exploration	-1.3	5 Oil Exploration	-1.3

## FUTURES AND OPTIONS

■ FTSE 100 INDEX FUTURES (LIFFE) £25 per full index point (APT)					
Open	Sett. price	Change	High	Low	Set. vol.
Mar	5297.0	+50.0	+7.0	5272.0	107,027
Jun	5335.0	+7.0	0	548	

■ FTSE 250 INDEX FUTURES (LIFFE) £10 per full index point					
Open	Sett. price	Change	High	Low	Set. vol.
Mar	4907.0	-10.0	0	6190	
Jun					

■ FTSE 100 INDEX OPTION (LIFFE) £10 per full index point					
Open	Sett. price	Change	High	Low	Set. vol.
Mar	5297.0	+50.0	+7.0	5272.0	107,027
Jun					348

■ FTSE 250 INDEX OPTION (LIFFE) £10 per full index point					
Open	Sett. price	Change	High	Low	Set. vol.
Mar	4907.0	-10.0	0	6190	
Jun					

■ EURO STYLE FTSE 100 INDEX OPTION (LIFFE) £10 per full index point					
Open	Sett. price	Change	High	Low	Set. vol.
Mar	5297.0	+50.0	+7.0	5272.0	107,027
Jun					348

■ FTSE 100 INDEX OPTION (S271) £10 per full index point					
Open	Sett. price	Change	High	Low	Set. vol.
Mar	5297.0	+50.0	+7.0	5272.0	107,027
Jun					348

■ FTSE 250 INDEX OPTION (S271) £10 per full index point					
Open	Sett. price	Change	High	Low	Set. vol.
Mar	4907.0	-10.0	0	6190	
Jun					

■ TRADING VOLUME					
Issue And Mkt.	Vol.	Closing	Vol.	Closing	Vol.
price paid	Sett. date	Index	Sett. date	Index	Sett. date
p up	2pm	2pm	2pm	2pm	2pm

21 AMVASCAP	717	-0.07	2	-0.07	3
ADSA Group	5,900	105%	474	-11	4
Adwest	2,000	100%	1,920	-25	25
Arbors	1,400	94%	1,200	-12%	12
Arco & Lycos	1,400	94%	1,200	-12%	12
Anglia Water	759	92%	713	-13	13
Argus	10,600	100%	10,400	-20	20
Argus Brit. Foods	5,000	98%	4,900	-10	10
BAT Inds.	8,000	100%	7,		

Highs &amp; Lows shown on a 52 week basis

## WORLD STOCK MARKETS

	+/- High	Low	Ytd	P/E	+/- High	Low	Ytd	P/E	+/- High	Low	Ytd	P/E	+/- High	Low	Ytd	P/E	+/- High	Low	Ytd	P/E	+/- High	Low	Ytd	P/E			
<b>EUROPE</b>																											
Austria (20)	-5	355.12	42	4.4	Croatia	524	487	550.6	54	Thyssen	246	-1	355.12	350.14	1.4	Philippe	126.60	-10	129.50	72.10	1.2	Asperl	145	-2	160.80	60.50	
Austria (20/ Sch)	-5	355.12	42	4.4	Danish	327	-2	213	265	13.31	Valeo	250.20	-1	355.28	338.24	1.2	Reichart	82.60	-48	129.50	69.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Denmark	340.00	-2	213	375	1.2	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Finland	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	France	340.00	-2	213	375	1.2	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Germany	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Greece	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Iceland	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Ireland	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Italy	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Latvia	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Lithuania	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Norway	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Portugal	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Russia	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Slovenia	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Spain	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Sweden	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Switzerland	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	United Kingdom	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Yugoslavia	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Yugoslavia	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Yugoslavia	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Yugoslavia	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Yugoslavia	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Yugoslavia	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Yugoslavia	327	-2	213	265	13.31	Verneuil	126.00	-1	150.00	120.00	1.2	Reichart	82.60	-1	265.60	18.80	8.9	Atmos	229.50	-1	265.60	18.80
Belgium (20)	-2	205.25	205.25	1.2	Yugoslavia	327	-2	213	265	13.31	Verneuil	126.															



GLOBAL EQUITY MARKETS															
US INDICES															
US DATA															
Dow Jones															
NYSE															
Nasdaq															
NASDAQ															
DJ Ind. Day's high 7845.47 (7803.67) Low 7807.04 (7801.96) (Theoretical)															
DJ Ind. Day's high 7802.94 (7802.01) (Actual)															
Standard & Poor's															
Computer															
Industrial															
Financial															
Utilities															
Retail															
Ratios															
S&P Ind. Div. Yield															
S & P Ind/P.E. ratio															
INDEX FUTURES															
S&P 500															
Mar															
Jun															
Midcap 250															
Mar															
Open interest figure for previous day.															
WORLD MARKETS AT A GLANCE															
Country															
Jan 16															
Jan 19															
Jan 15															
1997/98															
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